

## APPENDIX 1 - COMMUNITY PARTNERS

### Ministry of Social Development <http://www.msd.govt.nz/>

The Ministry of Social Development (MSD) is one of New Zealand's largest government departments. Its service delivery areas are responsible for the implementation of income support and employment services as well as providing leadership and coordination of services and programmes that support children, young people and their families. MSD also administers student allowances and loans, New Zealand superannuation, Veterans and War pensions, and a range of specialist functions.

At some point in their lives, most New Zealanders will have contact with the Ministry of Social Development. Throughout the country we have around 200 frontline sites that serve more than 1,000,000 clients

The Ministry takes a whole-of-government approach to achieving the Government's social vision. Employment and income are crucial to the well-being of our society - but so are many other factors, from housing to public transport.

The Vision of the Ministry of Social Development is "An inclusive New Zealand where all people are able to participate in the social and economic life of their communities". It has a number of primary outcomes that are relevant to the community outcomes, including:

- Strengthening communities;
- Supporting families and whānau to be safe and resilient;
- Enable older people to lead full and secure lives;
- Giving children the best start in life, and helping young people to achieve their potential;
- Enable working age people to live independent lives.

The Ministry has expressed its continued commitment to supporting Council's planning processes, including strengthening linkages with the LTCCP.

### Family and Community Services <http://www.familyservices.govt.nz>

Family and Community Services (FACS) is part of the Ministry of Social Development. FACS was established in July 2004 to lead and co-ordinate government and non-government actions to support families and communities. FACS focuses on prevention and early intervention to build the capability and resilience of families and communities, and to reduce the number of families who are affected by family violence.

The goals of Family and Community Services are to:

- Support social cohesion and participation in communities
- Support family resilience and help families to be free from violence
- Assist families and communities to access the information and knowledge they need to thrive
- Build community capability and capacity.

Its role is to:

- Improve information about, and access to family and community services
- Lead services planning and co-ordination of funding across government agencies and communities
- Promote and fund programmes to support families and communities, and to prevent family violence.

### Department of Conservation <http://www.doc.govt.nz/>

The Department of Conservation is the government department charged with conserving New Zealand's natural and historic heritage for all to enjoy now and in the future.

To achieve this goal, the Department undertakes a range of activities with a particular emphasis on:

- Working to stop the decline of New Zealand's indigenous biodiversity by managing a range of threatened species and ecosystems.
- Managing threats to native species and ecosystems from new pests and weeds.
- Restoring, maintaining, protecting and interpreting sites of historic and cultural importance on public conservation land.
- Fostering recreation and making areas managed by the Department accessible for the public to enjoy and appreciate.
- Developing partnerships with the community to increase conservation outcomes.
- Promoting effective partnerships with tangata whenua.

Marlborough is within the Nelson/Marlborough Conservancy, and the Department has Area offices at Picton (covering the Sounds) and Renwick (South Marlborough). The Nelson/Marlborough Conservation Board, which is made up representatives of the community appointed by the Minister of Conservation, provides a public overview of conservation management within the Conservancy. The Department is committed to the outcome that Marlborough's natural and historic heritage is protected; people enjoy it, and are involved with the Department in its conservation.

## **New Zealand Police <http://www.police.govt.nz/>**

The New Zealand Police is the lead agency responsible for reducing crime and enhancing community safety. Their vision is to build "safer communities together". The Police mission is to serve the community by:

- reducing the incidence and effects of crime;
- detecting and apprehending offenders;
- maintaining law and order and enhancing public safety.

The New Zealand Police aim to work in partnerships to build safer communities by:

- Empowering communities to deal with issues of community safety and creating more effective community partnerships.
- Reducing the fear of crime by reducing actual crime.
- Helping to support and rehabilitate victims.
- Maintaining order and keeping the peace.
- Keeping people free from intimidation, civil disturbance and unreasonable annoyance.
- Enhancing road safety.
- Increasing people's personal safety.
- Reducing the risk of property theft, loss or damage.

The Marlborough community is serviced as part of the Tasman Police District. Police enjoys a close and productive working relationship with the Council, and is pleased to be included as a community partner working towards the wellbeing of the Marlborough community.

## **Ministry for the Environment <http://www.mfe.govt.nz>**

The Ministry for the Environment is the Government's principal adviser on the New Zealand environment and international matters that affect the environment. It works with others in central and local government, industry and the community to achieve good environmental governance and decision-making at all levels. Sustainable development is the context for all the Ministry's work.

The role of the Ministry for the Environment is to:

- provide leadership across government and the community on environment
- work in partnership with key sectors and organisations to improve our environment
- fix problems that require central government intervention
- ensure that New Zealand has good environmental governance.

The Ministry for the Environment wants to take a proactive role in helping councils achieve their communities' environmental outcomes.

## **Ministry of Economic Development <http://www.med.govt.nz>**

The Ministry of Economic Development (MED) works to ensure New Zealand is one of the best places in the world to do business, and to make a real difference to the country's economic performance.

Its eight strategic priorities for the 2008-2011 period are:

- Innovation: Providing aligned and well-focused government support for enterprise and innovation.
- Sustainable business: Helping New Zealand firms to use environmental integrity for economic advantage.
- Firm Internationalisation: Supporting the development of globally-focused and linked businesses.
- Investment: Improving the investment environment for New Zealand firms.
- Business portal and standard business reporting: Simplifying transactions between government and business.
- Better broadband: Improving the level and availability of broadband to support growth.
- Low-emissions electricity: Advancing renewable electricity and energy efficiency.
- Auckland strategy and governance: Contributing to a single action-focused "One Plan" for Auckland.

The MED has:

- a wide ranging economic development policy and strategy remit,
- responsibility for a number of business services such as the Companies Office, the Intellectual Property Office and the Insolvency and Trustee Office, sector development and firm level business advice
- responsibility for regulatory policy in relation to competition, trade and markets

At a regional level, the MED provides advice on policy, develops regional programmes and works to develop sectors and advise businesses. MED also works closely with New Zealand Trade and Enterprise and Tourism New Zealand whose services are important to the development of the Marlborough economy.

## **Accident Compensation Corporation (ACC) <http://www.acc.co.nz/>**

The core focus of ACC Blenheim is to implement and support initiatives designed to reduce the risk of injury to people at work, on the road, while participating in sporting and recreational activities and at home. It is also to ensure that the most efficient rehabilitation options for injured people are utilised. ACC's current mission is to foster a safe New Zealand becoming injury free through the implementation of the New Zealand Injury Prevention Strategy. A key objective is to ensure that when an injury does occur, people are provided with the correct entitlements and rehabilitated with respect and dignity.

## **Creative New Zealand <http://www.creativenz.govt.nz/>**

Creative New Zealand is the government organisation responsible for developing the arts in New Zealand. This work is diverse, ranging from grassroots projects through to support for professional artists and arts organisations. Creative New Zealand is guided by their Strategic Plan 2004-2007 and its vision of New Zealand arts as excellent, distinctive and essential in the lives of all New Zealanders.

Creative New Zealand's strategic priorities are about the mana of the arts, rewarding careers for professional artists, thriving professional arts organisations, cultural diversity in the arts, international growth and participation in the arts.

Advocating for the importance of New Zealand arts and artists to society underpins all Creative New Zealand's work.

## **Department of Internal Affairs <http://www.dia.govt.nz/>**

The Department of Internal Affairs aims to achieve a positive impact for New Zealanders by contributing, as one organisation, to the following key government goals:

- Strengthen national identity and uphold the principles of the Treaty of Waitangi.
- Grow an inclusive, innovative economy for the benefit of all.
- Maintain trust in government and provide strong social services.

The underlying purpose is to serve and connect citizens, communities and government to build a strong, safe nation.

The Department is organised to support its purpose by focussing on the following outcomes:

- Strong, sustainable communities, hapu and iwi.
- Safer communities.
- New Zealand and international communities trust the integrity of New Zealand's records of identity.
- Executive Government is well supported.

The Government has recognised the Department as the mandated "home" for leadership and management of the interface between central and local government, and it therefore seeks to support and improve relations between the two sectors. Ultimately this should assist the better integration of national and local outcomes and investment strategies.

## **Tertiary Education Commission <http://www.tec.govt.nz/>**

The Tertiary Education Commission works with the tertiary education sector and others to enhance the relevance of, foster excellence in, and enable access to tertiary education and training so that all can meet their full potential and contribute to New Zealand's on-going development and well-being. The TEC's strategy identifies the key changes required to increase the relevance, connectedness, and quality of the tertiary education system. Several of these changes have a close alignment with the community outcomes:

- Greater alignment with national goals.
- Stronger linkages with business and other external stakeholders.
- Effective partnership arrangements with Maori communities.
- Increased responsiveness to the needs of, and wider access for, learners.

- More future-focused strategies.
- Improved global linkages.
- Greater collaboration and rationalisation within the system.
- Increased quality, performance, effectiveness, efficiency and transparency.
- A culture of optimism and creativity.

## **Housing New Zealand Corporation <http://www.hnzc.co.nz/>**

Housing New Zealand's role is to provide access to decent homes, helping New Zealanders manage their own circumstances and contribute to community life.

It provides access to sustainable housing to people in greatest need. It also helps low to modest income households that want to become homeowners; and develops partnerships with community organisations, local government, iwi and other housing providers. Housing New Zealand is also the government's main advisor on housing, and services related to housing.

## **NZ Transport Agency <http://www.nzta.govt.nz/>**

The New Zealand Transport Agency was established in 2008 in an amendment to the Land Transport Management Act (2003). It assumed the responsibilities of the Land Transport New Zealand and Transit New Zealand. The statutory objective of the NZTA is to allocate resources for planning, operating and developing the land transport system in a way that contributes to the development of New Zealand economically, socially and environmentally, and to manage the state highway system.

The NZ TA is committed to working collaboratively with local government and other organisations to develop the land transport system in a strategic manner.

## **The Energy Efficiency and Conservation Authority [www.eeca.govt.nz](http://www.eeca.govt.nz)**

The Energy Efficiency and Conservation Authority (EECA) promotes a sustainable energy future by changing the way New Zealanders think about and use energy. EECA works to raise community awareness of energy efficiency issues and provides businesses and individuals with the tools to make changes. EECA develops programmes to meet the needs of specific markets, often working in partnership with other organisations.

EECA is working towards achieving the goals set out in the National Energy Efficiency and Conservation Strategy including:

- A 20 per cent improvement in energy efficiency by 2012.
- Increasing our supply of renewable energy by a further 22 per cent by 2012.

## Port Marlborough New Zealand [www.portmarlborough.co.nz/](http://www.portmarlborough.co.nz/)

Port Marlborough New Zealand Limited operates a diverse range of port facilities and services in and around Picton and Havelock. Principal port facilities are export and inter-island ferry berths at Picton, with smaller port facilities at Havelock, Elaine Bay and Oyster Bay in the Marlborough Sounds. Marinas at Waikawa, Havelock and Picton accommodate recreational vessels and tourism operators. A wholly-owned subsidiary, Marlborough Airport Limited, operates Blenheim Airport at RNZAF Base Woodbourne, west of Blenheim.

In Port Marlborough's Statement of Intent, the company makes the following undertakings:

- To ensure that the operations of the company and its subsidiaries are performed in an efficient and safe manner; to employ such staff as are necessary, compatible and consistent with the achievement of these objectives and to be a good employer.
- To maintain a sense of social and environmental responsibility that will respect the interest of the communities and the environment in which the company operates.

Port Marlborough makes a significant contribution to the economic wellbeing of the Marlborough community, and is pleased to support the Council in working towards achieving the community outcomes.

## Department of Labour <http://www.dol.govt.nz/>

The Department of Labour works throughout New Zealand to help people achieve high-quality working lives in thriving and inclusive communities.

The Department's business is to understand people's working lives, and how they contribute to building strong communities and a growing, supportive economy. Responsibilities include:

- delivering services and information that support productive workplaces, and workforce and community participation, to employers, employees, workplaces, communities, businesses and unions;
- providing policy advice and analysis to government on labour and employment related matters;
- providing advice to government on the performance of other agencies that impact on communities and people's working lives;
- managing international relationships.

The Department has a number of long term goals that complement Marlborough's community outcomes, including:

- Improved labour market outcomes for sectors, regions and firms through effective partnerships and strategies.
- All people have opportunities to participate in well paid and meaningful employment.
- People's skills match the current, and respond to the future needs of the labour market.
- New Zealand's workplaces are attractive, innovative and productive.

- New Zealand's voice on labour market, migration and humanitarian issues is effectively heard abroad and our security and prosperity interests are advanced and protected.

## Nelson Marlborough Institute of Technology (NMIT)

<http://www.nmit.ac.nz/>

NMIT's mission is to contribute to the social, economic, cultural and environmental development of Nelson, Tasman, and Marlborough, through the provision of applied and vocational education and training.

As well as providing a diverse range of educational and training courses, NMIT's strategic planning is focused on three flagship areas that have special significance for Marlborough:

- Aviation
- Wine
- Seafood

NMIT is committed to working in partnership with the Marlborough community to achieve its mission.

## Federated Farmers <http://www.fedfarm.org.nz/>

Federated Farmers of New Zealand is New Zealand's leading rural sector organisation. It represents 18,000 member farmers and rural families throughout New Zealand through a network of 24 provinces, together with associated area networks or branches, providing a locally based, democratic organisation that gives farmers a collective voice nationally and within each province.

As a voluntary, member-funded organisation, Federated Farmers is accountable to its farmers. Its mission is:

*"To add value to the business of farming for our members."*

Federated Farmers does this by standing for an open, free, enterprise economy to promote employment, economic growth and to increase living standards in the best interests of all New Zealanders. Its vision is a productive, high income and high employment market economy. This requires flexible markets for labour, goods and services, low inflation, maximum sustainable use of capital and people, and sustained investment in technology and education.

## Rural Women New Zealand <http://www.ruralwomen.org/>

Rural Women New Zealand is dedicated to strengthening rural communities, and providing services that support rural women. It offers support and friendship for women in isolated communities, as well as those living in towns and cities who retain an interest in rural affairs. It is also a leading voice for rural women on issues arising with government and local government decision-makers.

The vision of Rural Women New Zealand is:

- Being recognised as the voice of rural New Zealand families and communities.
- Working to develop rural New Zealand communities.

- Being a valuable business partner for rural people.

Rural Women New Zealand is committed to being forward thinking; focused; flexible; professional; and enabling.

### **Marlborough Chamber of Commerce <http://www.mcoc.org.nz/>**

The Marlborough Chamber of Commerce represents the interests of businesses in the Marlborough community. Its vision is to be acknowledged as the voice for business, and the driving force for regional issues in Marlborough, and its goal is to promote a vibrant regional economy that supports sustainable and profitable business development and employment opportunities. Its commitment to Marlborough includes to:

- Provide a voice and advocacy for the business sector.
- Develop projects that support growth and prosperity.
- Identify and debate common business issues.
- Offer regular networking opportunities.
- Encourage and reward business excellence.

### **Marlborough Regional Development Trust <http://www.mrdt.co.nz/>**

The Marlborough Regional Development Trust (MRDT) was created in 1999 as the Marlborough Economic Development Trust. It assumed its name in 2003 to signal its broad focus on community issues. The MRDT is a community based charitable Trust that aims, in simple terms to “Enhance the individual and collective health and wealth of Marlburians”.

The MRDT optimises the use of resources through building collaborative partnerships that have come to be referred to outside of the region as “The Marlborough Model”. The MRDT’s strategy is contained in *Progress Marlborough – Boldly into our future*. This document identifies Marlborough as both the *Centre of Opportunity* and the *Centre of Progress* – playing on Marlborough’s central location, diversity, and ability to identify and realise opportunities very quickly.

The Trust’s model of regional development is to provide the leadership and capability so that the community can enrich the quality of life for all the people of Marlborough, present and future, through excellent economic, environmental, social and cultural performance.

Coming from this vision are a number of plain language statements about what sort of place we want Marlborough to be. These closely parallel some of the LTCCP outcomes. In summary, we want –

- To manage our natural resources in a way that creates wealth for us all, maintains our quality of life and doesn’t create problems for those who will live here in the future.
- To be a place that encourages all of its people, businesses, and organisations to be the very best that they can be and provides a “habitat” that helps achieve that.
- To be a place that uses its natural energy sources to best effect.
- To be a place that has good health and education and similar essential services.

- To be a place that people of all ages and ethnic backgrounds choose to live in and enjoy a vibrant and optimistic life style.
- To be a place that provides a high level of opportunity to participate in recreational, sporting and cultural activities and to have fun.
- To be a place where the people who live here are proud and self assured about their region and their own futures.

Many of these outcomes are subjective or “soft” in nature and therefore quantification is problematic. As a result, proxy measures are required and some of these are provided below. It is noted that the Marlborough model of regional development relies upon community collaboration and therefore the outcomes are a result of combined community effort. The following are the target outcomes for the MRDT’s strategies:

- Marlborough will maintain population growth that is in the upper quartile for all New Zealand regions.
- The proportion of the population in the 15 to 19 and 20 to 24year cohorts will be no worse than those regions that we compare ourselves with.
- Marlborough’s job vacancy statistics will be no worse than those regions we compare ourselves with. (While this may appear a negative stance, the more successful economically the region is, the higher are likely to be the vacancies).
- Marlborough will be in the upper quartile of preferred destinations for immigrants, on a per capita basis.
- Measured against objective criteria, Marlborough businesses (including iwi owned businesses) will identify Marlborough as offering a supportive business habitat or environment. The actual measurement scale is still to be developed.
- Marlborough’s rate of economic growth and GDP per capita will be in the upper quartile of all New Zealand regions.
- Brand Marlborough will be properly protected and used to leverage value for Marlborough products and services.
- Marlborough’s participation in tertiary education rates, and uptake rates for the local tertiary education institutions will be at least as good as those regions we compare ourselves with.
- Marlborough’s electricity consumption per capita will be in the bottom quartile for non-metropolitan regions in New Zealand.
- Marlborough will be in the upper quartile of regions producing electricity using “alternative” generation.

The MRDT is part funded by the Marlborough District Council, and derives the rest of its funds from a broad variety of sources, including central government.

## Tasman Regional Sports Trust/Sport Marlborough <http://www.tasmanregionalsports.org.nz>

Tasman Regional Sports Trust is one of 17 Regional Sports Trusts throughout New Zealand established in 1991. The aim of the Trust is to promote the 'more people, more active, more often' philosophy through quality facilitation and delivery of programmes via its four satellite offices; Sport Tasman, Sport Marlborough, Sport Buller and Sport Kaikoura.

The Trust's overall outcome is "more people, more active, more often". Its objectives include:

- To remain a well resourced professional entity, which the community has confidence in.
- To develop physical activity and recreation strategies that will encourage more people to be more active, more often.
- To assist sport and recreation organisations to improve their management and delivery systems with a view to increasing participation and performance.
- To ensure fundamental skill development at an early age which will lead to healthy lifestyle choices.
- To work strategically with SPARC, Education, Territorial Authorities, District Health Boards, Iwi and other appropriate organisations.

Sport Marlborough is the operations centre for the Tasman Regional Sports Trust covering the Blenheim – Picton – Rai Valley – Ward catchments.

It works closely with the Marlborough District Council providing physical activity opportunities, advocacy and support to numerous sport and recreation organisations and the public at large.

## New Zealand Historic Places Trust <http://www.historic.org.nz/>

The New Zealand Historic Places Trust is the country's leading heritage agency. Its activities relate to the recognition, protection and promotion of New Zealand's historic and cultural heritage. The Marlborough branch of the Trust is dedicated to achieving locally, the Trust's vision for New Zealand:

Our heritage is valued, respected and preserved for present and future generations. "Ko a tatau taonga tuku iho, e kaingakautia ana, e whakanuitia ana, e tiakina ana mo a tatau whakatipuranga, o naianei, o a muri iho nei".

## IDEA Services

<http://www.ihc.org.nz/services/aboutIDEAservices/tabid/1122/default.aspx>

IDEA Services provides support services for people with intellectual disabilities, so they can live, work and enjoy life as part of the community. IDEA is owned by IHC, and runs support services previously provided by IHC itself. Activities cover areas such as family support, employment and accommodation.

We work in partnership with families, so that together we can better support the needs and goals of people with intellectual disabilities.

IDEA Services supports the vision of "an ordinary life" for people with intellectual disabilities. By this we mean people with intellectual disabilities living much like anyone else - exercising choices over where they live and work, enjoying opportunities to develop, and making decisions on everyday matters.

- IDEA Living supports about 3200 people with intellectual disabilities to live in the community. Our accommodation services include group homes, supported living, foster care and contract board.
- IDEA Working supports about 4000 people in a variety of work options designed to develop skills, confidence and self-esteem. Work goals are set for each person, and can include fully-waged jobs, part-time paid positions, or a combination of work and community activities.
- IDEA Family & Whanau supports about 1500 families who are caring for their children at home. We provide home support, behavioural support, respite care with families or at family centres, and holiday and after school programmes.

Families using IDEA Services can get free information on all aspects of intellectual disability through the IHC library. This includes information on specific syndromes and medical conditions, early intervention, education, community living, work and future planning.

Anyone wanting to use our services must go through a comprehensive needs assessment, which gathers information about the individual and their family. This assessment helps identify which services might be of use. IDEA then works together with the individual and their families to create a support plan. Assessments are done by Needs Assessment and Service Coordination Services. To find out who to contact in your area ring the IDEA Area office and they will give you the details.

## New Zealand Trade and Enterprise <http://www.nzte.govt.nz/>

New Zealand Trade and Enterprise (NZTE) is the New Zealand government's national economic development agency. The role of New Zealand Trade and Enterprise is to support the Government's objective of raising the average income of New Zealanders in line with countries in the top half of the OECD. Given the small size of the domestic economy, a greater proportion of New Zealand's wealth needs to be generated from exports.

NZTE has a regional network within New Zealand and in Marlborough works closely with Council, the Marlborough Regional Development Trust and other regional allies to grow the region's economic base.

NZTE's focus is on industries and sectors in which New Zealand has a long-term sustainable advantage and on businesses with high-growth potential. NZTE aims to achieve this by:

- engaging in activities that build business capability.
- improving New Zealand's business environment for enterprise and growth
- increasing the international connectedness of New Zealand businesses.

The regional partnership programme gives regions guidance and funding to develop and activate sustainable economic growth strategies and provides support for regions to undertake major projects that builds on their competitive advantages. NZTE has invested in two major regional initiatives in Marlborough; The Wine Research Centre of

Excellence at the NMIT Marlborough campus, and the Aviation Heritage Centre at Omaka.

## **Destination Marlborough** <http://www.destinationmarlborough.com/>

Destination Marlborough is the Regional Tourism Organisation for the Marlborough District. The region includes Blenheim, Renwick & the Wairau Valley, Picton & Queen Charlotte Sounds, Havelock, Pelorus and Kenepuru Sounds and the Awatere and Pacific Coast.

The role of Destination Marlborough is to market and develop the Marlborough region as a visitor destination, providing a quality experience to visitors, achieving economic and social benefits for suppliers, businesses and the community and ensuring the integrity of the region's environment is maintained.

Its vision is that, by 2010, Marlborough will be recognised nationally and internationally as a preferred place for New Zealanders and people from overseas to visit, enjoy and experience. This will be achieved by a strong and coherent tourism sector based on sustainable activities that contributes to social and economic benefits for the people of Marlborough.

Three values underpin Destination Marlborough's work, and its relationship with the community. They are:

- **Hosting – Manaakitanga**  
We support our staff and host community to better understand and embrace the spirit of manaakitanga (the warmth and hospitality offered to visitors). Our common focus should be oriented toward providing an excellent tourism experience and exceeding the expectations of visitors.
- **Guardianship – Kaitiakitanga**  
We support the conservation and sustainability of the Marlborough environment and culture in the spirit of kaitiakitanga (guardianship). Sustainable development is critical to ensure the benefits of tourism will not be short-lived.
- **Collaboration – Kotahitanga**  
We acknowledge that the development of tourism in Marlborough can only be accomplished by greater collaboration between industry partners in the planning and implementation of joint projects and we will take a leadership role in this area.

## **Nelson Marlborough District Health Board**

<http://www.nmdhb.govt.nz/>

Nelson Marlborough District Health Board (NMDHB) has identified four main themes in its District Strategic Plan: improving health status by emphasising prevention and health promotion; reducing health inequalities; developing an integrated and co-operative approach to health care; and ensuring a high quality of service delivery.

As part of the commitment to prevention and health promotion, NMDHB recognises the need to address the things that impact on the health of the community. These are called the determinants of health and include many social, cultural, environmental, biological, political and economic factors. Achieving an environment, in which people's health and

wellbeing can be improved, requires integrated planning and activity beyond the health sector. NMDHB wants to continue to work with the community to influence these determinants of health.

NMDHB values the opportunity to work with Marlborough District Council in the Community Outcomes process and the implementation of strategies to achieve the agreed outcomes. Local Government plays a key role in creating the environment for communities to prosper and enjoy improved health and well being through directly influencing factors like urban and district planning, employment, social support, transport and community participation. Research has shown that all of these are key contributors to the good health of the community.

NMDHB equally has a key role in improving health and well being through its two main functions:

- The planning and funding of services for the district (including primary care, mental health, Maori health, and services for older people).
- Providing health and disability services, usually specialist services.

NMDHB also recognises that it has an important opportunity to contribute to the Community Outcomes through increasing intersectoral activity with other government agencies and community organisations.

NMDHB's mission is to – "work with the people of our community to promote, encourage and enable their health, wellbeing and independence"

NMDHB has five Strategic Outcomes –

- The health and wellbeing of the people of Nelson Marlborough is improved and, in particular, health inequalities for Maori and other population groups are reduced.
- Manawhenua Iwi work in partnership with the board and Maori participate in decisions affecting their health, wellbeing and independence.
- The community has fair access to a range and level of well-integrated services appropriate for its size, location and composition.
- The effectiveness of services across the sector are enhanced through a strong quality improvement culture and management of clinical risk.
- Financial and business risks are managed and decisions made based on good information and robust business practice.

While NMDHB's outcomes and activities contribute primarily to the Health choices, Essential services, Environmental Sustainability and Physical activity outcomes, it also has an interest in and a contribution to make to many of the other community outcomes as they relate to the determinants of health.

Numerous other organisations are committed to making Marlborough a great place to live and work. There are hundreds of clubs, service groups, and organisations in Marlborough, and community wellbeing is the sum of all their parts. If you'd like to help make a contribution – join a group and get involved!