MARLBOROUGH
DISTRICT COUNCIL

2026-27

Mahere ā-Tau
Annual Plan

marlborough.govt.nz

Marlborough District Council

Vision

Marlborough is a globally-connected district of smart, progressive, high-value enterprises, known for our economic efficiency, quality lifestyle and wellbeing, caring community, desirable location and healthy natural environment

Mission Statement

We invest in Marlborough's future, our people, quality lifestyle and outstanding natural environment.

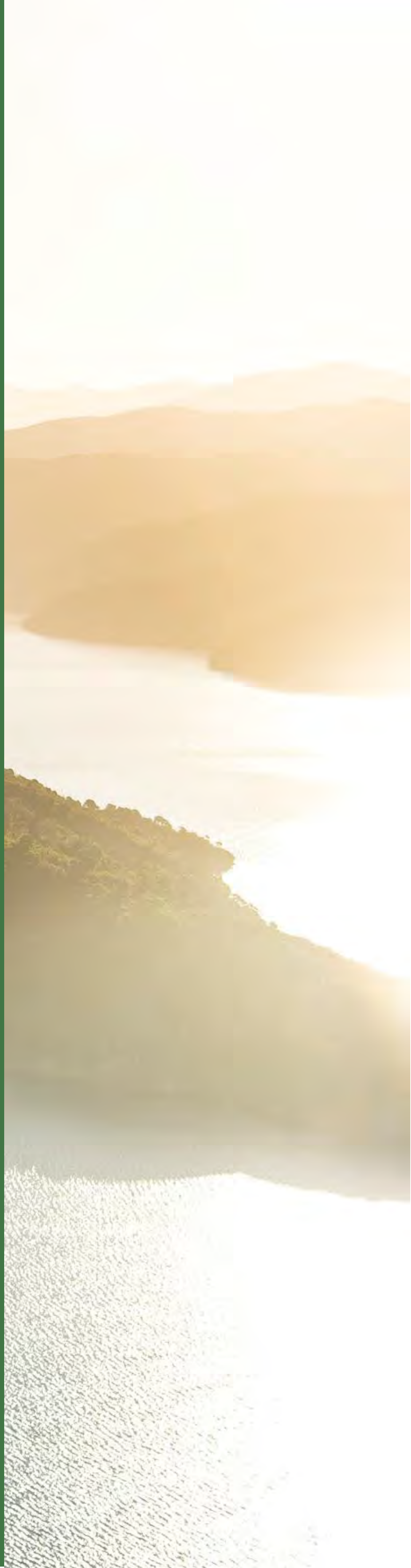
Community Outcomes

Governance
Environment
People
Economy
Connectivity
Living

Values

We are open, transparent and collaborative
We partner with tangata whenua iwi

We involve and respect our many cultures
We are innovative and strive for excellence
We are adaptive and responsive to community needs
We work in an environmentally sustainable manner



Annual Plan

This Annual Plan explains what Council plans to do in the 2026-27 financial year; how much Council intends to spend on its activities and services and how this will be funded – including the expected impact on rates.

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WĀHANGA 1
PART 1

Whakarāpapto Whakahaere
Executive Summary

Ko te kupu whakataki a te Koromatua

Mayor's introduction

Councillors and staff have worked hard to strike a balance between continuing to invest in the infrastructure and services our community relies on, while also recognising the financial pressures facing households and businesses.

Council has set this year's average rates increase at 6.81%. While any increase is significant, I'm pleased we've been able to reduce the originally forecast rise of 8.8% outlined in the Long Term Plan 2024-34.

Without unavoidable costs such as the continued recovery of the storm-damaged Sounds roading network, increased investment in water infrastructure, and the final adjustment to the Covid rates relief fund, this year's rates increase would have been under 5%.

To help lessen the impact on ratepayers, councillors made the decision to defer a number of areas of expenditure for the coming year. This includes delaying rates funding for increased depreciation on three waters infrastructure, postponing contributions to our Emergency Events Reserve, and splitting the last of the Covid rates relief adjustment introduced during the pandemic over two years.

Council's core focus remains firmly on delivering and maintaining essential infrastructure for our communities - particularly roading, flood protection, waste management, water supply and community facilities. This year we budgeted $127 million in capital expenditure, including significant investment in transport infrastructure, water services, flood protection and community assets.

In particular, we continue to prioritise rebuilding and strengthening the Sounds roading network following the storm damage of 2021 and 2022, while also investing in long-term resilience projects such as the Spring Creek stop bank rebuild.

Despite ongoing economic uncertainty both nationally and internationally, maintaining investment in critical infrastructure remains essential for Marlborough's future.

Council staff also identified more than $600,000 in operational savings, while still supporting a targeted resource increase to our emergency management function.

I would like to thank everyone who took the time to provide feedback through the Annual Plan process. The ideas and suggestions received covered a wide range of topics and will help inform future work programmes and the development of our next Long Term Plan.

As we signalled last year, this Annual Plan has required a cautious and conservative approach as we work to keep rates increases as low as possible. Early next year Council will undertake a full review of budgets and priorities as part of developing our next ten-year Long Term Plan, which will again involve community consultation and public submissions.

Together, we remain committed to investing wisely in Marlborough's future while carefully managing the costs carried by residents and ratepayers.

Ngā mihi nui,

N Taylor

Nadine Taylor
Mayor of Marlborough

Elected Council Members

Mayor Nadine Taylor

Deputy Mayor David Croad
WARD: BLENHEIM

Councillor Scott Adams
WARD: WAIRAU-AWATERE

Councillor Sally Arbuckle
WARD: WAIRAU-AWATERE

Councillor Allanah Burgess
WARD: MARLBOROUGH MĀORI

Councillor Deborah Dalliessi
WARD: BLENHEIM

Councillor Brian Dawson
WARD: BLENHEIM

Councillor Cyril Dawson
WARD: BLENHEIM

Councillor Barbara Faulls
WARD: MARLBOROUGH SOUNDS

Councillor Gerald Hope
WARD: WAIRAU-AWATERE

Councillor John Hyndman
WARD: BLENHEIM

Councillor Raylene Innes
WARD: MARLBOROUGH SOUNDS

Councillor Thelma Sowman
WARD: BLENHEIM

Councillor Benjamin Stace
WARD: BLENHEIM

Councillor Malcolm Taylor
WARD: MARLBOROUGH SOUNDS

FINANCIAL OVERVIEW

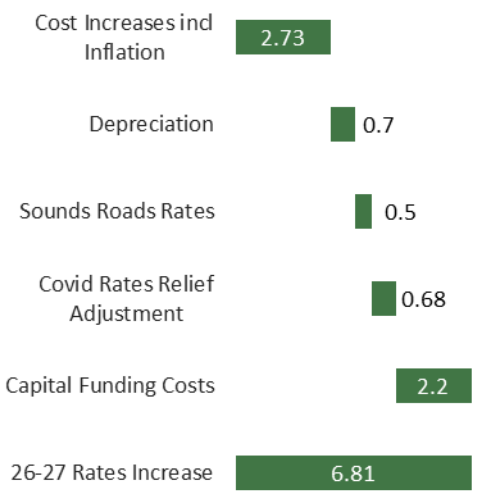
Council's 2026-27 Annual Plan has the 2024-34 Long Term Plan as its foundation with some changes to Council decision from the Long Term Plan which were approved by Council relating to:

- delaying the start of funding, via rates, for the increase in depreciation for revalued three waters assets until the 2027-28 financial year; and
- splitting the final year of COVID rates relief adjustment between the 2026-27 and 2027-28 financial years; and
- deferring the start of rates funding for the rebuilding of the Emergency Events Reserve until 2027-28.

In its planning process Council has largely maintained existing levels of service with a small number of increased service levels accepted.

Council's credit rating, provided by S&P Global, has been maintained at AA- (stable outlook) as a result of Council's strong financial position and outlook.

An average rates increase of 6.81% has been approved by Council, lower than the Long Term Plan signalled increase for 2026-27 of 8.80%. The reasons for this increase are identified below. Refer to page 106 of this document for information on the rates for properties that Council provides as benchmarks.

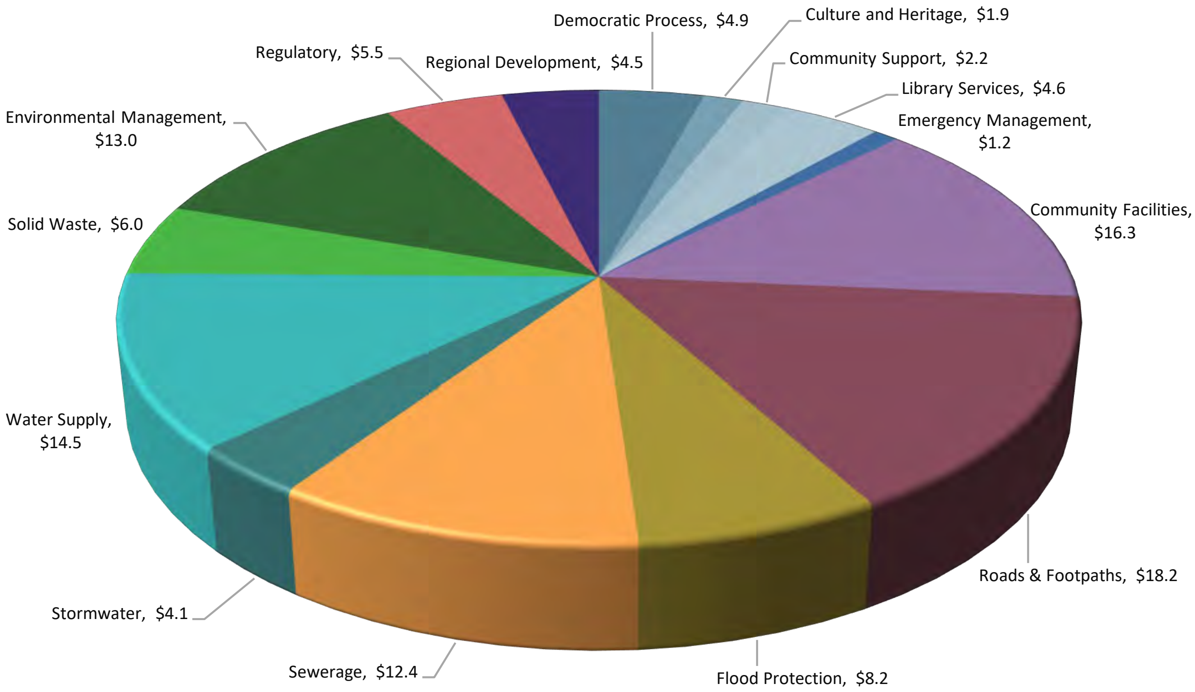


- The first element of the increase is inflation which is forecast at 2.60% for general cost increases provided by BERL (Business and Economic Research Ltd) as the Local Government Cost index which reflects the basket of Council relevant costs. An additional 0.13% is for a small number of increases in cost that have been approved to improve the levels of service provided by Council.
- Depreciation has increased rates by 0.70%. Assets and infrastructure that we invest in depreciate over time before they are renewed. Depreciation is calculated over the asset's life where the replacement cost, in most cases, is adjusted annually. In recent years, because of larger increases in the cost of construction and related costs, depreciation has increased more significantly. Rates pay for depreciation to ensure Council has sufficient funds to renew assets, such as the resealing of our roads, when the time comes.
- Sounds Roads 0.50% - this is the 2026-27 share of the expected investment programme and its debt servicing costs, for Councils share, less an adjustment for the lower than planned level of investment in 2024-25 and 2025-26.
- COVID rates relief adjustment – in the 2023-24 rating year a $4.5M subsidy was provided which meant "real" cost increases at that time were not met by an increase in rates. That $4.5M was being recovered over three years which would have led to a 1.36% increase for 2026-27. However, Council has decided to spread this increase over two years with 0.68% added to rates for 2026-27.
- The increase related to capital funding costs is due to continued investment in infrastructure particularly water and wastewater with a significant investment also in progress for the Peninsula Road stop bank in Spring Creek. These investments are loan funded and this increase reflects the increase in debt servicing costs associated with these programmes.

How will my rates contribute to the community in 2026-27

Rates income is spent on delivering services under the activity groupings presented below. As can be seen, the vast majority is spent in the operation and maintenance of core infrastructure and in managing our environment.

The chart below identifies how rates income is split across Council activities. The amounts shown are in millions of dollars.



2026-27 planned capital expenditure

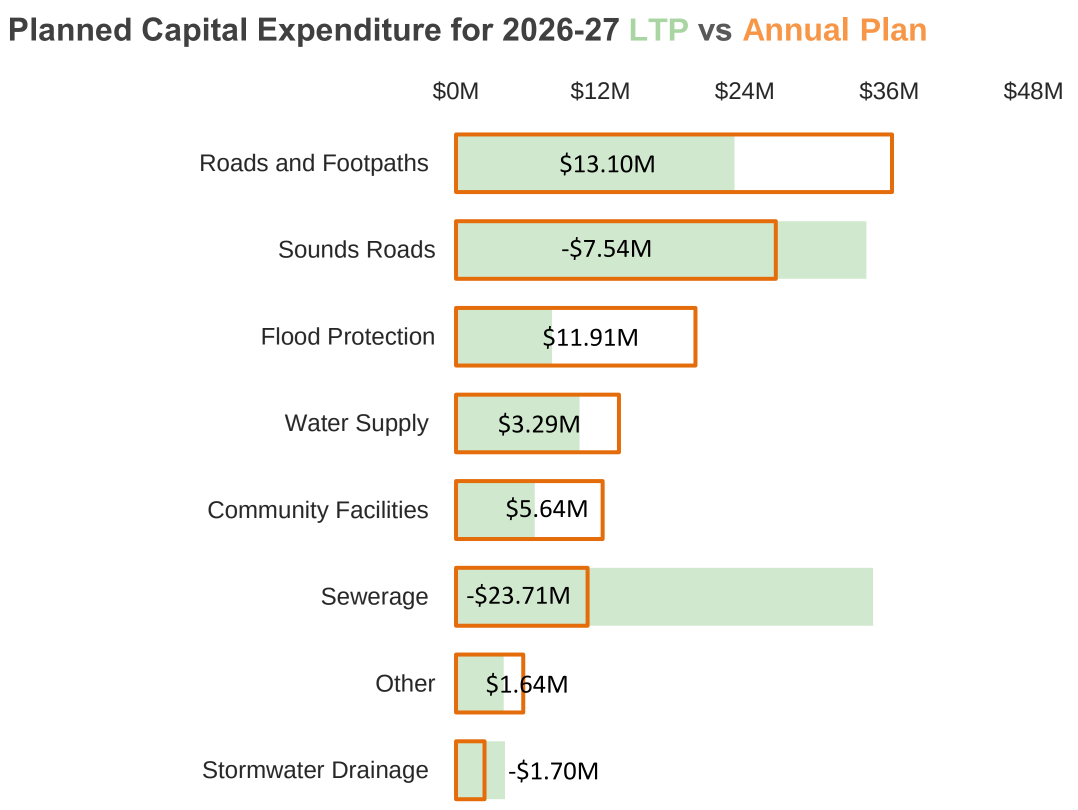
In the 2024-34 Long Term Plan Council approved $124M of capital expenditure for 2026-27. In this Annual Plan we are now proposing $127M of capital expenditure for 2026-27.

While Council is planning a slightly higher overall capital expenditure spend there have been a number of changes in the timing of projects undertaken by various activities. Below is a graphical representation of Council's proposed Capital Expenditure by Activity compared to that of the LTP.

The main changes are:

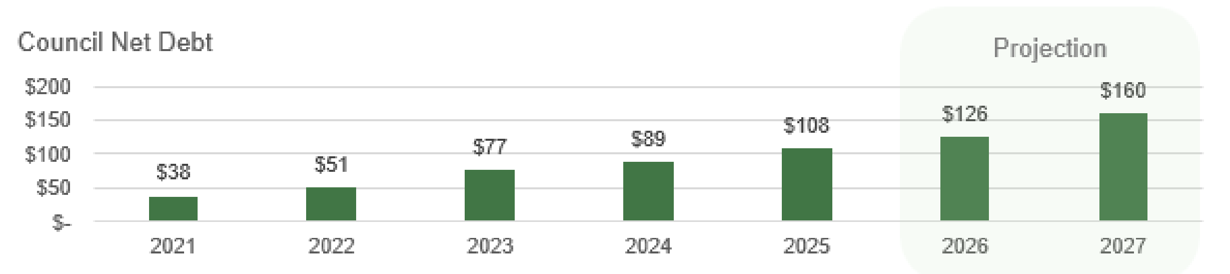
- Roads and Footpaths is above the LTP, driven in part by unplanned emergency reinstatement works not included in LTP 2024-34;
- The variance in Sounds Roads capital expenditure reflects rephasing of projects into future years;

- Flood Protection spending is higher than the LTP due to rebudgeting of the Stop Bank project. Community Facilities also exceeds the LTP because of timeline changes across multiple projects;
- Sewerage and stormwater are both below the LTP due to the changed timing of treatment plant, pumpstation and pipeline projects.



2026-27 projected debt

Reflecting the reduced capital programme activity, at the end of the 2026-27 financial year Council's budgeted debt, net of MDC Holdings borrowing, cash and investments, is $160M as opposed to the $232M stated in the LTP at the same date.



ANNUAL PLAN DISCLOSURE STATEMENT FOR THE PERIOD COMMENCING ON 1 JULY 2026

What is the purpose of this statement?

The purpose of this statement is to disclose the Council's planned financial performance in relation to various benchmarks and to enable an assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The Council is required to include this statement in its annual plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this Statement.

Benchmark		Quantified limit	Council Planned 2026-27	Met
Rates affordability				
(a) increases	≤	5.64%	6.81%	No
Debt affordability				
(b) net debt / total revenue	<	250%	68.4%	Yes
(c) net interest / total revenue	<	15%	2.3%	Yes
(d) net interest / rates income	<	30%	4.5%	Yes
(e) liquidity	>	110%	123.2%	Yes
Balanced budget				
(f) revenue /operating expenditure	≥	100%	110%	Yes
Essential services				
(g) capital expenditure / depreciation	≥	100%	230%	Yes
Debt servicing				
(h) borrowing costs / total revenue	≤	10%	6.39%	Yes

Rates affordability benchmark

For this benchmark:

The Council's planned rates increased for the year are compared with a quantified limit on rates increases for the year contained in the Financial Strategy included in Council's Long-Term Plan (LTP).

The Council meets the rates affordability benchmark if its planned rates increase for the year equal or are less than each quantified limit on rates increases.

Despite making best endeavours to keep the rates increase low Council is planning to breach this benchmark in 2026-27 due to the continued effects of inflation on costs such as depreciation. Additionally adjusting rates to eliminate the effect of the rates relief provided in prior years has added a significant percentage increase.

Debt affordability benchmark

For this benchmark, the Council's planned borrowing is compared with quantified limits on borrowing contained in the Financial Strategy included in Council's LTP.

The Council meets the debt affordability benchmark if:

(b) its planned net debt as a proportion of total planned revenue for the year is less than the quantified limit; and

(c) its planned net interest as a proportion of total planned revenue for the year is less than the quantified limit; and

(d) its planned net interest as a proportion of total planned rates income for the year is less than the quantified limit; and

(e) its planned liquidity for the year is less than the quantified limit.

Balanced budget benchmark

(f) For this benchmark, the Council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).

The Council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

Essential services benchmark

(g) For this benchmark, the Council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.

The Council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

Debt servicing benchmark

(h) For this benchmark, the Council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).

Because Statistics New Zealand projects the Council's population will grow more slowly than the national population growth, it meets the debt servicing benchmark if its borrowing costs are equal or less than 10% of its revenue.

WĀHANGA 2
PART 2

Tō Tātou Pahiki
Our Business

Activity Groups and Activities

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ACTIVITY GROUP: PEOPLE

Rationale for delivery of the People group of activities

The activities encompass a range of people focused services from support to the youth and elderly, community services, housing and energy efficiency, democratic participation, safety and learning.

Activity: Democratic Process

Marlborough District Council is a unitary authority with the functions, duties and powers of both a regional council and a territorial authority, as conferred on it by the Local Government Act 2002. This Act describes the purpose of local government as being:

- to enable democratic local decision-making and action by, and on behalf of, communities; and
- to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future.

Council's Local Governance Statement provides a comprehensive overview of its governance policies and processes. Copies of the Local Governance Statement and associated polices and documents can be viewed at service centres, libraries and on the Council's website.

Iwi relationships

Te Tiriti o Waitangi and consequent legislation such as the Resource Management Act 1991 and the Local Government Act 2022 guide how Council engages with Māori. These documents provide a foundation on how Council and its staff engage with iwi and Mana/Tangata Whenua in the Marlborough District to ensure that the views and values of Māori are considered across Council activities as we make decisions about Marlborough, for Marlborough, our resources and ultimately our environment.

Maintaining partnerships with iwi within Marlborough - Ngāti Apa ki te Rā Tō, Ngāti Koata, Ngāti Kuia, Ngāti Kuri-Ngāi Tahu, Ngāti Rārua, Ngāti Toa Rangatira, Rangitāne o Wairau and Te Ātiawa o Te Waka-a-Māui is of high priority to Council and one we are committed to through our Te Tauihu Partnership Agreement. We remain focused on sustainable iwi partnerships and collaborations. We are dedicated to improving this throughout our work streams.

To provide a Māori voice at the governance level, we have also allocated iwi representation on the Environment and Planning Committee, Infrastructure and Community Facility Committee, Finance Committee, Strategy and Community Partnerships Committee, and other sub-committees.

At an operational level, the Kaihautū - Manager of Māori Partnerships purpose is to foster working and strategic relationships between Council and iwi and guide staff, providing advice on how to engage across Council projects to enable appropriate partnership and collaboration where required and necessary.

Activity: Arts, Culture and Heritage

This activity promotes cultural wellbeing. Council defines “culture” as encompassing the customs, practices, languages, values and world views that define social groups in Marlborough. Practices such as arts, design and architecture reflect and create our cultural identity. Likewise, the ways in which we approach and understand our heritage shapes our image of ourselves, and the image we convey to future generations.

The Marlborough culture is unique: nowhere else in the world is there the same combination of people, place and practices. Cultural identity — the sense of connection with other people through a shared culture — can make a strong contribution to a person’s overall wellbeing. Responding to community changes requires a continual balance between the old and the new.

Council’s Te Atatū - Arts, Culture & Creativity Strategy 2024 – 2034, and its Heritage Strategy, outline Council’s roles in the arts and heritage sectors, and the ways in which it proposes working with the community to achieve outcomes for culture and heritage.

These include:

- forming partnerships with organisations and institutions that contribute to cultural wellbeing, (eg, the collections database project);
- supporting projects that reflect and strengthen Marlborough’s cultural identity; and
- managing the cultural and heritage assets and resources in a sustainable manner.

Council also provides annual heritage and arts operating grants along with access to a contestable grant fund.

While a range of operating grants/contracts are provided to key heritage, arts and culture organisations in Marlborough, Council’s relationships with its partners in the heritage and arts sectors will remain its most important resource in delivering this activity.

Activity: Housing for Seniors

Council owns and maintains a housing portfolio for senior residents in our community.

Council also has an advocacy and facilitation role and will work closely with other housing entities to attract more funding and housing options for the Marlborough community.

Activity: Community Support

Community support is provided by Council in a number of ways through organisations and agencies working with particular groups within the community, provision of funding, advocacy, and directly addressing specific issues through service provision. This activity combines a number of distinct ways Council is involved in supporting its community, including:

- Community support and development;
- Community safety;
- Events management; and
- Passenger transport and Total Mobility Scheme.

Activity: Library Services

This activity provides the community with a professional library service. Marlborough District Libraries provide access to great physical and digital collections with easy-to-use services and great staff. Libraries are places of discovery, imagination and creativity, supporting life-long learning and fostering connection between people and groups. They are valued and trusted by the community as modern, vibrant and exciting places. They aspire to connect services with people where they are: in-library, online or in the community.

Council provides library services to all Marlborough residents through a network of library facilities. These comprise a District Library in Blenheim and a Branch Library in Picton (a joint Library and Service Centre) which are both open seven days. Council also supports school-based community libraries in Havelock and Waitaria Bay with resources for adults. Delivering services is challenging within current resource levels and exploring opportunities and ways to better utilise resources and service delivery is ongoing.

Activity: Emergency Management

The Marlborough Civil Defence Emergency Management Group (CDEM) is responsible for writing, administering and implementing the CDEM Group Plan. The Infrastructure and Community Facilities Committee fulfils the role of the Group Committee (governance role) under the CDEM Act, and the Coordinating Executive Group (CEG members include Te Tauihu Iwi, Fire, Police, Ambulance, Health and Council) provides operational oversight.

The operative CDEM Group Plan describes:

- the emergency management policies and procedures in place to manage Marlborough's distinct hazards and risks;
- arrangements for declaring a state of emergency in the district; and
- arrangements for cooperation and coordination with all emergency services and other Civil Defence Emergency Management Groups;
- Marlborough's risk profile which identifies the hazards, likelihood, consequence, and total risk rating which must be managed by the CDEM Group. The eight most significant hazards are:
    - local source tsunami;
    - earthquake;
    - human pandemic;
    - marine accident;
    - animal pandemic;
    - marine pests and diseases;
    - river flooding; and
    - plant and animal pests.

Marlborough CDEM's vision is "to improve the resilience of the region to all foreseeable emergency events through active engagement of communities and the effective integration of support agencies".

The four goals are:

- to coordinate efforts that reduce the risk posed by hazards that threaten the life, wellbeing, infrastructure, economic fabric, and ecological systems that support the lifestyle of Marlborough;
- to improve an awareness of the remaining risks faced by communities to be better prepared for known hazards;
- to enhance the efficiency and effectiveness of all agencies and the community in their response to an emergency through integrated and coordinated effort; and
- improve the process of recovery after an emergency to return to normal life as quicky as possible with a minimum of loss and disruption.

More comprehensive information on the People activity group is contained in the 2024-34 Long Term Plan.

Funding Impact Statement for AP 2026-27 for People	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	13,495	14,042	14,187
Targeted rates	554	564	311
Subsidies and grants for operating purposes	1,012	577	1,039
Fees and charges	46	37	36
Internal charges and overheads recovered	190	157	195
Fuel tax, fines, infringement fees and other receipts	3,513	3,166	3,144
Total operating funding	18,810	18,543	18,912
Applications of operating funding			
Payments to staff and suppliers	10,111	9,820	10,606
Finance costs	399	420	348
Internal charges and overheads applied	4,849	5,276	5,163
Other operating funding applications	1,550	1,569	1,548
Total applications of operating funding	16,909	17,085	17,665
Surplus (deficit) of operating funding	1,901	1,458	1,247
Sources of capital funding			
Subsidies and grants for capital expenditure	11	12	11
Increase (decrease) in debt	(349)	(357)	(383)
Lump sum contributions	123	162	118
Gross proceeds from sales of assets	-	-	10
Total sources of capital funding	(215)	(183)	(244)
Applications of capital funding			
Capital expenditure to meet additional demand	-	-	-
Capital expenditure to improve the level of service	55	58	57
Capital expenditure to replace existing assets	365	582	645
Increase (decrease) in reserves	1,264	635	301
Total applications of capital funding	1,686	1,275	1,003
Surplus (deficit) of capital funding	(1,901)	(1,458)	(1,247)
Funding balance	-	-	-

ACTIVITY GROUP: COMMUNITY FACILITIES

Council provides and maintains open spaces and build facilities to meet a range of community needs. Community facilities include reserves, parks, accessways, open space and planted areas, street trees, trees, playgrounds, tracks and trails, sports parks and buildings, public toilets, halls, cemeteries and memorials.

More comprehensive information on the Community Facilities activity group is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for this activity.

Funding Impact Statement for AP 2026-27 for Community Facilities	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	14,926	16,210	16,045
Targeted rates	5	5	-
Subsidies and grants for operating purposes	11	11	11
Fees and charges	470	534	582
Fuel tax, fines, infringement fees and other receipts	1,649	1,079	1,314
Total operating funding	17,061	17,839	17,952
Applications of operating funding			
Payments to staff and suppliers	10,201	10,021	10,998
Finance costs	1,526	1,820	1,366
Internal charges and overheads applied	3,107	3,218	3,310
Other operating funding applications	84	89	104
Total applications of operating funding	14,918	15,148	15,778
Surplus (deficit) of operating funding	2,143	2,691	2,174
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	77
Development and financial contributions	1,950	3,295	1,500
Increase (decrease) in debt	3,780	1,387	4,965
Total sources of capital funding	5,730	4,682	6,542
Applications of capital funding			
Capital expenditure to meet additional demand	1,451	1,715	2,661
Capital expenditure to improve the level of service	1,940	2,228	3,514
Capital expenditure to replace existing assets	4,819	2,590	5,998
Increase (decrease) in reserves	(337)	841	(3,457)
Total applications of capital funding	7,873	7,373	8,716
Surplus (deficit) of capital funding	(2,143)	(2,691)	(2,174)
Funding balance	-	-	-

ACTIVITY GROUP: ROADS AND FOOTPATHS

This activity is carried out to provide our community with an efficient, safe and resilient road network.

As the owner of the local roading network, Council provides and maintains roads to a standard that achieves an acceptable balance between user levels of service and costs. In addition, Council is responsible for all roading related assets — bridges, footpaths, kerb and channelling, street lighting and car parks. Some wharves are also owned and maintained by Council. There continues to be an increased emphasis on alternative modes such as walking and cycling, particularly the connection of the existing networks.

Separate roles

Council is responsible for all roads in Marlborough except the State Highways, which are the responsibility of New Zealand Transport Agency (NZTA) Waka Kotahi.

Marlborough District Council has a contract with NZTA's Marlborough Roads to manage Council's roads on its behalf. This is achieved through a formal contract and a close management relationship between Council and Marlborough Roads.

The NZTA is a key partner and co-investor in Council's land transport programme and the State Highway network is of significant strategic importance in achieving Council's community outcomes.

Council also works closely with the Police on road safety issues and maintains and annually reviews a Road Safety Action Plan for the District.

More comprehensive information on the Roads and Footpaths activity group and the assets involved is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for activity group.

Funding Impact Statement for AP 2026-27 for Roads and Footpaths	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	15,603	15,340	16,745
Targeted rates	498	1,897	1,076
Subsidies and grants for operating purposes	9,654	9,382	8,424
Fees and charges	12	13	12
Internal charges and overheads recovered	23	24	23
Fuel tax, fines, infringement fees and other receipts	2,134	1,039	1,104
Total operating funding	27,924	27,696	27,384
Applications of operating funding			
Payments to staff and suppliers	17,250	17,175	16,391
Finance costs	1,186	2,198	1,414
Internal charges and overheads applied	1,657	1,782	1,647
Other operating funding applications	30	30	30
Total applications of operating funding	20,123	21,185	19,482
Surplus (deficit) of operating funding	7,801	6,511	7,902
Sources of capital funding			
Subsidies and grants for capital expenditure	39,906	34,337	34,696
Development and financial contributions	558	683	480
Increase (decrease) in debt	14,238	12,646	11,238
Other dedicated capital funding	50	52	50
Total sources of capital funding	54,752	47,718	46,464
Applications of capital funding			
Capital expenditure to meet additional demand	3,715	759	5,836
Capital expenditure to improve the level of service	6,349	3,168	9,247
Capital expenditure to replace existing assets	58,792	52,635	47,691
Increase (decrease) in reserves	(6,304)	(2,333)	(8,408)
Total applications of capital funding	62,553	54,229	54,366
Surplus (deficit) of capital funding	(7,801)	(6,511)	(7,902)
Funding balance	-	-	-

ACTIVITY GROUP: FLOOD PROTECTION AND CONTROL WORKS

The activity is primarily about managing flood hazard and drainage of the more developed areas of Marlborough. Requirements in different areas have developed according to the history of flood risks, predecessor authorities work activities and from more recent assessments of flood risks as land uses change with development.

Staff also provide appropriate input into resource consent and building applications near waterways or where a possible flood hazard exists.

More comprehensive information on the Flood Protection and Control Works activity and the assets involved can be found in the 2024-34 Long Term Plan.

The Annual Plan captures the Government funding agreed by Kanoa of $15.6m for the completion of flood protection work at Spring Creek and Conders Bend. This funding was not in place prior to finalisation of the LTP. $10.2m has been allocated to the 2026-27 year.

Funding Impact Statement for AP 2026-27 for Flood Protection and Control Works	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	324	340	389
Targeted rates	7,172	7,680	7,819
Fees and charges	702	738	701
Internal charges and overheads recovered	3,942	551	27
Fuel tax, fines, infringement fees and other receipts	6,641	4,554	4,080
Total operating funding	18,781	13,863	13,016
Applications of operating funding			
Payments to staff and suppliers	8,414	4,770	5,438
Finance costs	615	1,146	917
Internal charges and overheads applied	2,736	2,739	2,978
Other operating funding applications	36	39	39
Total applications of operating funding	11,801	8,694	9,372
Surplus (deficit) of operating funding	6,980	5,169	3,644
Sources of capital funding			
Subsidies and grants for capital expenditure	2,645	-	10,230
Increase (decrease) in debt	3,457	6,795	7,598
Total sources of capital funding	6,102	6,795	17,828
Applications of capital funding			
Capital expenditure to meet additional demand	810	1,368	1,910
Capital expenditure to improve the level of service	1,516	1,073	3,416
Capital expenditure to replace existing assets	5,242	5,525	14,550
Increase (decrease) in reserves	5,514	3,997	1,596
Total applications of capital funding	13,082	11,964	21,472
Surplus (deficit) of capital funding	(6,980)	(5,169)	(3,644)
Funding balance	-	-	-

ACTIVITY GROUP: SEWERAGE INCLUDING TREATMENT AND DISPOSAL

Collection, treatment and disposal of wastewater to provide sanitary living conditions, protect public health and avoid damaging discharges to the environment is an essential service that contributes to:

- the health of communities;
- minimisation of adverse environmental effects; and
- industrial and residential development

More comprehensive information on the Sewerage Including Treatment and Disposal Activity Group and the assets involved, including information on individual schemes, can be found in the 2024-34 Long Term Plan.

On 1 of July 2027 responsibility for the delivery of water services will transfer to new water organisation, Marlborough Waters Ltd. From that date, Marlborough Waters - Water Services Strategy will set out its planned capital investment, level of service commitments and charges. Marlborough Waters will publicly consult on its Water Services Strategy early in 2027.

There are no other significant changes from the LTP for this Activity Group, apart from the timing of the development and execution of capital projects.

Funding Impact Statement for AP 2026-27 for Sewerage Including Treatment and Disposal	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
Targeted rates	11,922	14,615	12,419
Fuel tax, fines, infringement fees and other receipts	2,129	2,183	2,398
Total operating funding	14,051	16,798	14,817
Applications of operating funding			
Payments to staff and suppliers	5,650	6,148	6,308
Finance costs	2,317	4,528	2,057
Internal charges and overheads applied	3,834	3,981	4,260
Other operating funding applications	56	-	56
Total applications of operating funding	11,857	14,657	12,681
Surplus (deficit) of operating funding	2,194	2,141	2,136
Sources of capital funding			
Development and financial contributions	1,025	2,906	2,306
Increase (decrease) in debt	352	27,766	1,416
Other dedicated capital funding	1,561	2,873	2,055
Total sources of capital funding	2,938	33,545	5,777
Applications of capital funding			
Capital expenditure to meet additional demand	684	5,641	-
Capital expenditure to improve the level of service	961	20,170	4,468
Capital expenditure to replace existing assets	5,982	8,704	6,467
Increase (decrease) in reserves	(2,497)	1,172	(3,022)
Total applications of capital funding	5,132	35,686	7,913
Surplus (deficit) of capital funding	(2,194)	(2,141)	(2,136)
Funding balance	-	-	-

ACTIVITY GROUP: STORMWATER DRAINAGE

Council provides a stormwater drainage system to manage stormwater run-off from urban catchments. Collection and disposal of stormwater contributes to:

- minimising the incidence of flooding to protect the community from harm;
- minimising damage to properties from flooding;
- facilitating commercial and residential development;
- protecting the aquatic environment through the management of water quality from urban stormwater run-off; and
- reducing erosion.

More comprehensive information on the Stormwater Drainage activity group including detail about areas served is contained in the 2024-34 Long Term Plan.

On 1 of July 2027 responsibility for the delivery of water services will transfer to new water organisation, Marlborough Waters Ltd. From that date, Marlborough Waters - Water Services Strategy will set out set out its planned capital investment, level of service commitments and charges. Marlborough Waters will publicly consult on its Water Services Strategy early in 2027.

There are no significant changes from the LTP for this Activity Group, apart from the timing of the development and execution of capital projects.

Funding Impact Statement for AP 2026-27 for Stormwater Drainage

	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	3,626	3,788	4,022
Fuel tax, fines, infringement fees and other receipts	284	195	209
Total operating funding	3,910	3,983	4,231
Applications of operating funding			
Payments to staff and suppliers	961	866	1,190
Finance costs	10	19	9
Internal charges and overheads applied	514	535	572
Other operating funding applications	11	-	11
Total applications of operating funding	1,496	1,420	1,782
Surplus (deficit) of operating funding	2,414	2,563	2,449
Sources of capital funding			
Development and financial contributions	477	727	627
Increase (decrease) in debt	322	(16)	288
Other dedicated capital funding	58	61	58
Total sources of capital funding	857	772	973
Applications of capital funding			
Capital expenditure to meet additional demand	2,283	1,429	1,258
Capital expenditure to improve the level of service	1,218	1,284	29
Capital expenditure to replace existing assets	2,424	1,125	1,060
Increase (decrease) in reserves	(2,654)	(503)	1,075
Total applications of capital funding	3,271	3,335	3,422
Surplus (deficit) of capital funding	(2,414)	(2,563)	(2,449)
Funding balance	-	-	-

ACTIVITY GROUP: WATER SUPPLY

Council drinking water supplies are necessary so that larger communities can receive an adequate supply of potable (drinking) water which cost-effectively contributes to:

- the health of the community;
- minimisation of adverse environmental effects;
- community safety through providing for the firefighting capability of the water supply system; and
- industrial and residential development.

Around 82% of the Marlborough population has access to Council's reticulated water supplies. Underground water reticulation systems are expensive to install and maintain, so are only cost-effective with a certain level of population density. Funding upgrades (particularly to meet the New Zealand Drinking Water Standards and depreciation) has been a challenge but this has been partially resolved by the introduction of the Combined Water Scheme Charges Policy in 2017.

More comprehensive information on the Water Supply activity group and the assets involved, including detail on each individual scheme, is contained in the 2024-34 Long Term Plan.

On 1 of July 2027 responsibility for the delivery of water services will transfer to new water organisation, Marlborough Waters Ltd. From that date, Marlborough Waters - Water Services Strategy will set out set out its planned capital investment, level of service commitments and charges. Marlborough Waters will publicly consult on its Water Services Strategy early in 2027.

There are no other significant changes from the LTP for this activity group, apart from the timing of the development and execution of capital projects.

Funding Impact Statement for AP 2026-27 for Water Supply	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
Targeted Rates	13,749	15,926	14,492
Fees and charges	341	358	363
Total operating funding	14,090	16,284	14,855
Applications of operating funding			
Payments to staff and suppliers	5,188	5,994	5,435
Finance costs	1,337	2,881	1,230
Internal charges and overheads applied	2,463	2,555	3,018
Other operating funding applications	257	51	277
Total applications of operating funding	9,245	11,481	9,960
Surplus (deficit) of operating funding	4,845	4,803	4,895
Sources of capital funding			
Development and financial contributions	629	1,179	979
Increase (decrease) in debt	4,159	4,749	6,026
Other dedicated capital funding	133	140	116
Total sources of capital funding	4,921	6,068	7,121
Applications of capital funding			
Capital expenditure to meet additional demand	1,039	1,869	2,041
Capital expenditure to improve the level of service	4,864	6,303	10,000
Capital expenditure to replace existing assets	6,623	1,876	1,501
Increase (decrease) in reserves	(2,760)	823	(1,526)
Total applications of capital funding	9,766	10,871	12,016
Surplus (deficit) of capital funding	(4,845)	(4,803)	(4,895)
Funding balance	-	-	-

ACTIVITY GROUP: SOLID WASTE MANAGEMENT

Marlborough District Council is bound by legislation to ensure that our solid waste is managed in an effective and efficient manner, reducing any potential environmental impact and protecting public health. Council is the main source of waste management infrastructure for the district, providing a network of six transfer stations, a central landfill (Bluegums), recycling centre, dump shop, e-waste collection facility, hazardous waste centre, five remote transfer stations (with another five to be constructed) and salvage yard. They are all operated under contract to Council.

These facilities are designed and operated to ensure the minimum impact on people's amenity and the environment. By promoting the reduction, reuse and recycling of waste we will reduce our reliance on landfill for disposal and have the ability to influence the direction of our waste management and minimisation planning. Council also collects refuse and recyclables from the kerbside in Blenheim, Havelock, Seddon, Renwick, Rai Valley, Grovetown, Spring Creek, Fairhall, Tua Marina, Rarangi and Picton through a contract.

More comprehensive information on the Solid Waste Management activity group is contained in the 2024-34 Long Term Plan.

Since the LTP was finalised there have been the following changes for this activity group:

- **Investigate and potentially move the Picton Foreshore collection point.**
- **Working with Port Marlborough, we have enclosed the Waikawa Marina bins and are now operating the same system in the Havelock Marina.**
- **Investigate green waste collection at the Havelock and Rai Valley transfer stations.**

- **The rate increase for the Bluegums Landfill has been approved at 4.27% and a 6% increase across the other sites.**

Funding Impact Statement for AP 2026-27 for Solid Waste Management	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	2,408	2,431	2,875
Targeted Rates	2,665	2,478	2,973
Subsidies and grants for operating purposes	990	990	990
Fees and charges	14,159	13,914	11,539
Internal charges and overheads recovered			2,240
Fuel tax, fines, infringement fees and other receipts	440	354	439
Total operating funding	20,662	20,167	21,056
Applications of operating funding			
Payments to staff and suppliers	10,679	10,041	9,444
Finance costs	212	209	168
Internal charges and overheads applied	2,538	2,634	4,187
Other operating funding applications	3,766	4,144	3,640
Total applications of operating funding	17,195	17,028	17,439
Surplus (deficit) of operating funding	3,467	3,139	3,617
Sources of capital funding			
Increase (decrease) in debt	(511)	(516)	(523)
Total sources of capital funding	(511)	(516)	(523)
Applications of capital funding			
Capital expenditure to improve the level of service	270	-	100
Capital expenditure to replace existing assets	450	105	571
Increase (decrease) in reserves	2,235	2,517	2,423
Total applications of capital funding	2,956	2,623	3,094
Surplus (deficit) of capital funding	(3,467)	(3,139)	(3,617)
Funding balance	-	-	-

ACTIVITY GROUP: ENVIRONMENTAL MANAGEMENT

Rationale for delivery of the Environmental Management group of activities

Marlborough's social and economic wellbeing relies on the use, development and protection of natural and physical resources. The Environmental Management activity group is responsible for enabling appropriate use of land, water, air, indigenous ecosystems and the built environment, while protecting the environment within which resource use occurs. This service is delivered through the implementation of the Resource Management Act (RMA) requirements.

Each activity delivers separate services under the RMA, but each of these services plays an integral role in a wider system of environmental management. This system can be described as the Plan-Do-Monitor-Review cycle and is represented by the following diagram:

The role of the Environmental Policy activity is to develop, maintain and review a resource management framework consisting of a Regional Policy Statement (RPS), a Regional Coastal Plan, Regional Plans and a District Plan. Note that the Council has combined these plans into a single, integrated resource management plan – the Proposed Marlborough Environment Plan (see below). The planning documents play an important role in strategically guiding the use, development and protection of natural and physical resources by enabling appropriate resource use (through the use of permitted activity rules and through the allocation of public resources) and by identifying the circumstances under which resource consent is required.

The resource management framework is implemented by the Resource Consent activity through the processing of resource consent and certificate of compliance applications, and through the provision of planning information. The processing of resource consent applications utilises the guidance provided by the planning documents to ensure that any adverse effects of resource use are appropriately managed. Non regulatory methods specified in the planning documents are also being implemented by various parts of the Council. This is the "Do" part of the cycle.

Council monitors the effect of implementing regulatory and non-regulatory methods by monitoring compliance with the conditions of permitted activity rules and resource consents, and by monitoring the state of the Marlborough environment. This monitoring is undertaken by the Environmental Protection, and the Environmental Science and Monitoring Activities respectively. The results of the monitoring allow conclusions to be drawn about the efficiency and effectiveness of the resource management framework. This is the "Review" part of the cycle.

If the objectives established in the planning documents are not being achieved, then this signals the need to adjust or change the planning provisions through further planning, completing the Plan-Do-Monitor-Review cycle.

It is important to note that as a unitary authority, the Council has the functions of both a regional Council and a territorial authority. This influences the way in which the Environmental Management activity group delivers its services. It means that the full suite of planning documents required under the RMA must be prepared and that all resource consents required under the planning documents are processed by one consent authority. This allows the Group to integrate the management of land use (for which territorial authorities are generally responsible for) with the management of other natural resources (for which regional councils are responsible for), leading to reduced costs to resource users and improved environmental outcomes.

Proposed Marlborough Environment Plan (PMEP)

The Council has recently completed a significant redevelopment of the framework for managing Marlborough's natural and physical resources, with the PMEP becoming operative in part during 2025.

The PMEP consolidates all planning provisions required under the RMA into a single, integrated document for Marlborough. This enables more effective and coordinated management of natural and physical resources, while providing greater clarity and certainty for resource users and the wider community within a unitary authority context.

The redevelopment process also provided an opportunity to ensure that the planning framework reflects both Council and community aspirations for the district. It supports the implementation of new statutory functions and national policy direction, and it ensures that current and emerging resource management issues are appropriately addressed.

The completion of the PMEP is a significant milestone for the Council and community.

Measuring success

Monitoring the state of the Marlborough environment is a statutory requirement under the RMA. The data Council collects is reported on an annual basis. Additionally, in 2026 Council will be publishing a 10-year State of the Environment Report 2015-2025.

The State of the Environment Report data will be used to assess whether the provisions of the PMEP are effective and efficient in resolving or managing the resource management issues they are addressing.

Reform of the RMA

The Government introduced two Bills to repeal and replace the RMA on 9 December 2025: the Planning Bill and the Natural Environment Bill. The Bills fundamentally reform the resource management system. It is expected that the Bills will be passed in the current parliamentary term and a short transition to the new regime is anticipated. The implications of the reform on the functions of the Environmental Management Activity will be significant and enduring. The implications will commence being addressed in the Long Term Plan 2027-37.

Activity: Environmental Policy

This activity is the first of the "Plan-Do-Monitor Review" cycle of Activities that play an integral role in a wider system of environmental management.

The Environmental Policy activity involves the development and review of policy and planning provisions under the Resource Management Act (RMA) in response to resource management issues for Marlborough. These provisions are aimed at the sustainable use, development and protection of Marlborough's natural and physical resources, including land, water, air, indigenous ecosystems and the built environment. Many of the provisions are mandatory under the RMA. Council is required to prepare a Regional Policy Statement, a Regional Coastal Plan and a District Plan. It may also develop other regional plans, as necessary.

Council's core RMA policy and planning document is the PMEP, an integrated regional policy statement, regional coastal plan, regional plan and district plan. The non-regional coastal plan provisions of the PMEP were made operative on 9 July 2025. The regional coastal plan provisions were approved by the Minister of Conservation on 10 November 2025 and were made operative on 22 December 2025. There remains a very small number of outstanding appeals to the PMEP.

Variation 1: Marine Farming adds the final content to the PMEP. The regional coastal plan provisions were approved by the Minister of Conservation on 10 March 2026 and were made operative on 4 April 2026. Again, there remains a very small number of outstanding appeals to the Variation 1: Marine Farming.

The PMEP represents the first occasion nationally that all of the RMA's policy and plans have been integrated into a single planning document.

Activity: Environmental Science and Monitoring

The activity involves establishing and maintaining an efficient environmental resource information base to allow Council to properly discharge its resource management functions and to provide advice to the community on environmental resources and on issues affecting the resources of the district. The activity includes the investigation, monitoring and analysis of the district's natural and physical resources, (eg, land, air, fresh water and coast).

This activity is also responsible for implementing a number of non-regulatory resource management methods and programmes to promote the sustainable management of our natural and physical resources. This includes education, advocacy, catchment management, biodiversity programs and support for flood and other environmental emergency responses.

Activity: Resource Consents

This activity involves discharging Council's statutory obligations under the Resource Management Act 1991 (RMA). The RMA sets out a range of powers, duties and functions, and the statutory processes that must be followed when processing and determining applications for a resource consent. Consistent with the RMA's purpose, this activity is about the promotion of the sustainable management of natural and physical resources and the administration of the Marlborough Sounds and the Wairau/Awatere Resource Management Plans and the Proposed Marlborough Environment Plan.

Specifically, this activity processes five different types of resource consents:

- land use consents;
- water permits;
- discharge permits;
- subdivision consents; and
- coastal permits.

Activity: Environmental Protection

The primary purpose of this section is to implement statutory responsibilities under section 35 of the Resource Management Act 1991 (RMA) which contribute towards the sustainable management of our natural and physical resources. This includes the monitoring and enforcement of activities within the district.

Council monitors the effect of implementing its resource management plans by monitoring compliance with the conditions of resource consent conditions and permitted activity standards.

The key objectives for the activity are:

- to provide an active compliance monitoring and enforcement regime to sustainably manage Marlborough's natural and physical resources;
- to provide feedback and information on resource use and sufficient environmental information to enable other objectives to be met; and
- to integrate programmes with Environmental Science & Monitoring and align with anticipated environmental outcomes set in the Proposed Marlborough Environment Plan (MEP).

More comprehensive Information on the Environmental Management activity group is contained in the 2024-34 Long Term Plan.

Since the LTP was finalised there has been the following change:

The Government introduced two Bills to repeal and replace the RMA on 9 December 2025, the Planning Bill and the Natural Environment Bill. The Bills fundamentally reform the resource management system, including the nature of planning documents required to implement the purpose of the new legislation. It is expected that the Bills will be passed in the current parliamentary term and a short transition to the new regime is anticipated. The implications of the reform on the functions of the Environmental Policy Group will be addressed through the 2027-37 Long Term Plan.

Funding Impact Statement for AP 2026-27 for Environmental Management	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	11,161	12,345	12,804
Subsidies and grants for operating purposes	2,062	397	494
Fees and charges	3,508	3,572	3,348
Internal charges and overheads recovered	173	181	200
Fuel tax, fines, infringement fees and other receipts	1,279	650	878
Total operating funding	18,183	17,145	17,724
Applications of operating funding			
Payments to staff and suppliers	12,941	11,997	11,963
Finance costs	14	14	11
Internal charges and overheads applied	4,300	3,952	4,558
Other operating funding applications	138	139	142
Total applications of operating funding	17,393	16,102	16,674
Surplus (deficit) of operating funding	790	1,043	1,050
Sources of capital funding			
Subsidies and grants for capital expenditure	15	15	-
Increase (decrease) in debt	(20)	(21)	(22)
Gross proceeds from sales of assets	37	-	-
Total sources of capital funding	32	(6)	(22)
Applications of capital funding			
Capital expenditure to meet additional demand	-	-	-
Capital expenditure to improve the level of service	250	261	250
Capital expenditure to replace existing assets	360	174	150
Increase (decrease) in reserves	214	604	628
Total applications of capital funding	822	1,037	1,028
Surplus (deficit) of capital funding	(790)	(1,043)	(1,050)
Funding balance	-	-	-

ACTIVITY GROUP: REGULATORY

Rationale for delivery of the Regulatory group of activities

Council is charged with carrying out a number of statutory functions, on behalf of Central Government. The Regulatory activity group is responsible for the provision of advice and discharging of statutory functions in the areas of public health, building, environmental health (including Alcohol licensing, food safety), hazardous substances, animal control, biosecurity and maritime safety.

Each activity delivers separate services in the discharge of statutory functions under various statutes and regulations and plays an integral role in the provision and protection of public health, safety and well-being of the Marlborough community, tourism and productive land uses.

Our communities' health and well-being are safeguarded through the delivery of the activity by ensuring standards of construction, food safety, hazardous substances, animal control, biosecurity, and maritime safety do not adversely affect quality of life.

Activity: Biosecurity

Under the Biosecurity Act 1993 the Council has leadership responsibilities to prevent, reduce, or eliminate adverse effects from harmful organisms which are in New Zealand but not Marlborough, or are present in the region and are a significant threat. Marlborough has a long history of pests impacting on our economy and the environment, and the potential of new pest threats is ongoing and requires an active regime in order to understand and manage those threats.

The ways in which Council undertakes its activities include:

- promoting the alignment of pest management in the region;
- facilitating the development and alignment of regional pest management plans and regional pathway management plans in the region;
- promoting public support for pest management and facilitating communication and cooperation among people involved in pest management activities to enhance the effectiveness, efficiency, and equity of programmes;
- monitoring to determine whether or not pests are present and undertaking surveillance of pests, and unwanted organisms; and
- investigating, eradicating or managing pests in accordance with relevant pest management plans.

The guiding framework and principles for biosecurity are outlined in the Marlborough District Council Biosecurity Strategy. A key component in the Strategy is the use of a Regional Pest Management Plan (RPMP). The RPMP highlights the priority programmes and sets clear, achievable objectives for specific harmful organisms.

The RPMP defines programmes for a number of plant and animal species. These organisms are declared pests in accordance with the Biosecurity Act 1993. The programme for each species is clearly outlined and has both objectives and outcomes that align with the National Policy Direction for Pest Management.

Council also provides a range of non-regulatory biosecurity services through the facilitation of community partnerships, conducting research, supporting biological control initiatives and promoting voluntary control of a range of other harmful organisms.

Activity: Building Control

This activity is important for the health and safety of the residents, workers and visitors to the Marlborough District because the main purpose of the Building Act and Regulations is the health and safety of building users. The efficient processing of building consents is a key focus of this activity to ensure we are responsive to customer needs.

This activity involves giving effect to the Building Act 2004. This Act charges Council with several responsibilities which are set out in two separate categories: as a Territorial Authority (TA) and as a Building Consent Authority (BCA). Council's role is to ensure compliance and to meet the requirements of the relevant Acts and Regulations.

The most significant component of this activity is to receive, process, grant, and issue Building Consent applications, followed by inspecting work for compliance and issuing Code Compliance Certificates. The standard of compliance required is set out in the Building Regulations and means of compliance are outlined in the New Zealand Building Code. Council received confirmation of its continued Accreditation as a Building Consent Authority in May 2026.

This activity also involves other functions under separate legislation including:

- monitoring swimming pool fencing under the Building (Pools) Amendment Act 2016;
- investigating building related complaints under the Local Government Act 2002 and the Building Act 2004;
- administering the requirements in the Earthquake Prone Buildings Amendment Act 2016;
- administering the Building (Dam Safety) Regulations 2022; and
- responding to emergency responses under the Civil Defence Emergency Management Act 2002.

Activity: Environmental Health

This activity protects public health through registration, inspection and verification of operators, and the investigation of complaints, as required by the Health Act 1956 and Food Act 2014. The activity also promotes public health and food safety by undertaking education activities and providing written information to the public.

The Environmental Health Officers also administer the Sale and Supply of Alcohol Act 2012, which requires the issuing of alcohol licences, monitoring of compliance with licence conditions and licensing of Class 4 venues under the Gambling Act 2003. Staff also investigate nuisance complaints such as noise, smoke, odours, pests, poor living conditions and hazardous substances.

Activity: Animal Control

The objective for the activity is to encourage responsible dog ownership which allows owners to enjoy their dogs without infringing on the enjoyment and safety of others. This involves the promotion of responsible dog ownership and protection of the community from danger, distress and nuisance caused by dogs. The Dog Control Act 1996 (DCA) is the primary legislative tool used in this activity, together with related regulations including the Impounding Act 1955 and Council Dog Control Bylaws.

This activity also provides services in relation to wandering livestock on public land and roads.

Council's Animal Control function has been contracted out to Maataa Waka Ki Te Ihu Trust since 1998. Council retains the administration of the contract and makes decisions on classification of dogs and owners and objections to infringements. Council's Enforcement and Prosecution Panel makes decisions on undertaking prosecutions and hear any objections to classifications.

Activity: Nautical and Coastal

The Nautical and Coastal activity combines the Harbours and Coastal Science activities. This is to ensure Council meets its statutory obligations as a Harbour Authority to ensure maritime safety in the region, and its RMA obligations to the Coastal Marine Area.

As provided for under the Maritime Transport Act, Council has appointed a Harbourmaster to meet its responsibility for maritime safety in the port and harbour.

The coastal scientists gather information, commission research and establish a coastal monitoring strategy to provide for Council's statutory obligations of the RMA 1991 within the coastal marine area (CMA).

In addition to maritime safety and coastal science, the Nautical and Coastal activity is responsible for ensuring the region maintains an adequate Oil Spill Response Capability as required under the Maritime Transport Act 1994. As with maritime safety, this requires close collaboration with Maritime New Zealand.

More comprehensive information on the Regularity activity group is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for these activities.

Funding Impact Statement for AP 2026-27 for Regulatory	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	5,163	5,885	5,290
Targeted rates	111	115	155
Subsidies and grants for operating purposes	1,208	1,256	2,367
Fees and charges	5,751	5,859	6,063
Internal charges and overheads recovered	140	146	140
Fuel tax, fines, infringement fees and other receipts	698	620	801
Total operating funding	13,071	13,881	14,816
Applications of operating funding			
Payments to staff and suppliers	9,277	9,777	10,960
Finance costs	57	89	30
Internal charges and overheads applied	3,102	3,428	3,242
Other operating funding applications	115	87	55
Total applications of operating funding	12,551	13,381	14,287
Surplus (deficit) of operating funding	520	500	529
Sources of capital funding			
Increase (decrease) in debt	906	56	80
Gross proceeds from sales of assets	62	-	-
Total sources of capital funding	968	56	80
Applications of capital funding			
Capital expenditure to improve the level of service	70	-	-
Capital expenditure to replace existing assets	1,520	319	1,168
Increase (decrease) in reserves	(102)	238	(559)
Total applications of capital funding	1,488	556	609
Surplus (deficit) of capital funding	(520)	(500)	(529)
Funding balance	-	-	-

ACTIVITY GROUP: REGIONAL DEVELOPMENT

This activity supports the regional economy to achieve long term economic growth for the benefit of the Marlborough community. It is about identifying where the direction of growth could be, how we could get there and what needs to be done. It is important to recognise that regional development is not just about supporting businesses, but also about ensuring people have the skills and knowledge to play their part in the development of Marlborough's economy and to benefit from the wealth created.

Local government makes long-term and strategic investment decisions that impact on the nature and structure of the local economy. It undertakes planning and manages regulatory functions, infrastructure and services that impact on business and investment decisions.

Council also directly provides some services for the benefit of the regional economy:

- Economic development, marketing and tourism.
- Regional Events.
- Marlborough Research Centre.
- Parking.
- Irrigation.
- The Small Townships Programme.

More comprehensive information on the Regional Development activity group is contained in the 2024-34 Long Term Plan.

Since the LTP was finalised there have been the following changes:

- **Economic development and regional events**

  Te Au Pungao Tech & Innovation hub opened in January 2025.

- **Tourism**

  Destination Marlborough became a permanent department of Council on 1 July 2025, following the transitional arrangements put in place in 2024/25.

Funding Impact Statement for AP 2026-27 for Regional Development	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	2,957	3,020	3,086
Targeted rates	1,851	1,651	1,454
Subsidies and grants for operating purposes	155	20	201
Fees and charges	1,994	2,028	2,066
Internal charges and overheads recovered	36	38	36
Fuel tax, fines, infringement fees and other receipts	859	302	789
Total operating funding	7,852	7,059	7,632
Applications of operating funding			
Payments to staff and suppliers	5,338	4,506	5,259
Finance costs	323	289	234
Internal charges and overheads applied	855	1,062	983
Other operating funding applications	405	400	405
Total applications of operating funding	6,921	6,257	6,881
Surplus (deficit) of operating funding	931	802	751
Sources of capital funding			
Increase (decrease) in debt	(1,156)	(455)	(957)
Gross proceeds from sales of assets	112	-	136
Total sources of capital funding	(1,044)	(455)	(821)
Applications of capital funding			
Capital expenditure to meet additional demand	115	110	120
Capital expenditure to improve the level of service	-	537	10
Capital expenditure to replace existing assets	173	148	109
Increase (decrease) in reserves	(401)	(449)	(309)
Total applications of capital funding	(113)	347	(70)
Surplus (deficit) of capital funding	(931)	(802)	(751)
Funding balance	-	-	-

ACTIVITY GROUP: CORPORATE SERVICES

Corporate Services are the internal functions that do not have direct output to our communities, but help ensure we operate efficiently and effectively, meet our statutory obligations, and work towards the achievement of our community outcomes. Additionally, at Marlborough District Council, Corporate Services manages a small property portfolio that is held largely for strategic purposes.

Customer Services

Council delivers services to the Marlborough community through the Customer Service Centre (CSC), including the call centre in Blenheim, and the integrated Customer Service Centre and Library in Picton. The team are committed to providing high-quality, accurate information across all Council services and are often the community's first point of contact when engaging with Council.

Finance

The Finance team is responsible for providing financial advice and services to all our other activities. All operations have some financial aspect to them and require support in areas such as rates collection, capital funding, financial and tax obligations, investment management, obtaining and managing external debt for the Council group, including subsidiaries, cash flow management, monthly corporate reporting, annual reporting and long-term/annual planning. Council's risk and insurance programmes are also managed from within Finance.

General Counsel

The General Counsel oversees the Legal team and is responsible for providing a range of legal services to Council to enable compliance with Council's legal obligations, to support its organisational activity and projects, to anticipate, plan for and manage legal risk. Procurement is also supported by the General Counsel and team.

Health, Safety and Wellbeing

The Health Safety and Wellbeing team is in place to support all Council activities ensuring that health, safety and well-being objectives can be addressed and achieved as well as meeting legislative requirements. This activity underpins good management as well as developing and enhancing corporate culture.

Information Management

The Information Management (IM) Department plays a crucial role in supporting the Council's technology, data and information needs. This includes providing Land Information Memorandums (LIM) services for customers, Digital Services, and Record Management. Key areas of focus for IM are:

- **IT infrastructure support**: Managing desktop and server infrastructure and network technology, corporate systems and applications, phone systems, and staff support.

- **Project Portfolio Management**: Ensuring operational projects and digital transformation initiatives align with the organisation's objectives.
- **Cybersecurity**: Protecting the organisation's IT infrastructure.
- **Digital Service Delivery**: Managing website and digital services to enhance the organisation's online presence.
- **Data and Information Management**: Ensuring proper management and governance of data and information, by providing framework and processes that ensure Council's data and information are managed effectively, securely and responsibly.
- **Geographical Information Services (GIS)**: Producing and managing Council's LocalMaps and Smart Maps to provide accurate data for staff and customers.
- **Advanced Digital Techniques**: Utilising and providing policy guidance for the introduction and use of digital techniques and tools, including data visualization, data modelling, machine learning and artificial intelligence.

Office and Secretarial Services

The Office Services team ensure staff have the appropriate resources and environment to carry out their roles effectively. This includes facility and fleet management, procurement, collating services and energy management.

The Secretarial team support Council through providing administration and secretarial services and travel management.

People and Capability

The People and Capability team works in partnership with managers to ensure that employment legislation is followed, recruitment processes are robust and support Council's strategic priorities, staff / Councillors get paid accurately and on time, and PAYE is correctly accounted for. Other key aspects of People and Capabilities' role are fostering a sound relationship with the Unions on site as well as providing a framework to ensure robust capability management.

Property Management

Marlborough District Council generally holds properties for strategic purposes with any revenue generated being used to offset holding costs. The main Council property portfolio is managed by an external contractor.

Other property revenue is also generated but is held and reported primarily through the Housing for Seniors and Flood Protection and Control Works Activities as these are the prime purpose for holding these properties.

Strategic Management

The Strategic Management Department is responsible for three key areas: strategic planning (including the Long Term Plan); strategic delivery of Council plans, projects and initiatives ,and monitoring and performance improvement. The development and implementation of Council's strategy including vision, mission, values and community outcomes across Council supports consistency, efficiency and good decision making by Council and staff.

Council Controlled Organisation

Marlborough District Council Holdings Ltd (MDCH) is the wholly owned commercial and investment arm of the Council. It wholly owns Port Marlborough New Zealand Ltd (PMNZ) and Marlborough Airport Ltd (MAL), provides the majority of funding and undertakes all governance activities, as well as monitoring and reporting on their performance.

Marlborough Regional Forestry (MRF)

Marlborough Regional Forestry is a Joint Operating Committee with Kaikōura District. Marlborough District Council owns 88.62% of the forestry estate and Kaikōura District Council owns the remaining 11.38%. The primary aim of production forest management is to create a resource that will maximise utilisation and provide the best financial return from the predominantly radiata pine forests.

As at 30 June 2025 the Marlborough Regional Forestry estate comprised 5,588 hectares of which 1,503 hectares is native forest managed for conservation purposes, with the balance being mostly pinus radiata planted in nine forestry blocks.

Marlborough Events Centre (MEC)

Marlborough is a highly desirable place to hold a conference or large event. The Events Centre is flexibly designed with five multi-purpose spaces that can be brought together in different formats to suit a large range of event types for up to 900 people. Council is responsible for the facility itself but day to day management is undertaken by the Marlborough Civic Theatre Trust team at neighbouring facility, the Whitehaven Theatre.

More comprehensive information on the Corporate Services activity group is contained in the 2024-34 Long Term Plan.

The Strategic Management Department was established in mid-2025 and also includes Events and Community Partnerships, Economic Development, Marketing and Tourism. The department acts as Council's relationship manager with the Marlborough Research Centre.

Funding Impact Statement for AP 2026-27 for Corporate	2026(AP) $000s	2026(LTP) $000s	2027(AP) $000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	1,846	2,166	1,373
Targeted rates	3	3	3
Subsidies and grants for operating purposes	310	150	306
Fees and charges	234	243	235
Internal charges and overheads recovered	38,712	40,076	41,422
Fuel tax, fines, infringement fees and other receipts	(2,548)	(699)	(637)
Total operating funding	38,557	41,939	42,702
Applications of operating funding			
Payments to staff and suppliers	34,600	35,328	40,913
Finance costs	11,621	20,012	16,050
Internal charges and overheads applied	11,330	8,292	8,012
Other operating funding applications	1,140	998	1,290
Total applications of operating funding	58,691	64,630	66,265
Surplus (deficit) of operating funding	(20,134)	(22,691)	(23,563)
Sources of capital funding			
Subsidies and grants for capital expenditure	45	65	-
Increase (decrease) in debt	1,854	22,267	37,531
Gross proceeds from sales of assets	72	11	55
Total sources of capital funding	1,971	22,343	37,586
Applications of capital funding			
Capital expenditure to meet additional demand	535	16	265
Capital expenditure to improve the level of service	1,115	657	630
Capital expenditure to replace existing assets	2,089	984	1,514
Increase (decrease) in reserves	2,263	(23,125)	11,614
Increase (decrease) in investments	-	21,121	-
Total applications of capital funding	(18,163)	(348)	14,023
Surplus (deficit) of capital funding	20,134	22,691	23,563
Funding balance	-	-	-

WĀHANGA 3
PART 3

Ngā Kōrero Pūtea
Financial information

STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

for the year ending 30 June:

	Note	2026 (AP) $000s	2027 (LTP) $000s	2027 (AP) $000s
Revenue				
Rates, excluding targeted water rates	**2**	105,256	115,400	113,233
Targeted rates for metered water supply	**2**	4,200	4,736	4,285
Subsidies and grants	**4**	58,024	47,212	58,844
Interest revenue	**3**	6,163	9,728	9,548
Development and financial contributions	**4**	4,639	8,790	5,893
Other revenue	**4**	51,278	49,443	47,828
Gains	**4**	1,033	1,051	1,093
Total revenue	**1**	**230,593**	**236,360**	**240,724**
Expenditure by function:				
People		18,970	18,791	19,143
Community Facilities		18,624	18,754	19,126
Roads and Footpaths		35,574	35,807	37,427
Flood Protection and Control Works		8,808	8,665	10,278
Sewerage		24,334	28,603	25,835
Stormwater Drainage		4,944	5,018	5,768
Water Supply		16,047	18,566	17,621
Solid Waste Management		21,342	20,190	18,560
Environmental Management		18,298	17,051	17,615
Regulatory		12,873	13,638	14,591
Regional Development		7,772	7,052	7,760
Corporate		7,681	8,189	12,070
	5	**195,267**	**200,324**	**205,794**
less internal interest eliminated	**3**	1,389	4,102	6,146
Total expenditure by function		**196,656**	**204,426**	**211,940**
Surplus		**33,937**	**31,934**	**28,784**

FORECAST STATEMENT OF OTHER COMPREHENSIVE REVENUE AND EXPENSE

for the year ending 30 June:

	Notes	2026 (AP) $000s	2027 (LTP) $000s	2027 (AP) $000s
Surplus for the year		**33,937**	**31,934**	**28,784**
Other comprehensive revenue:				
Gain on property revaluations	**8**	73,455	50,506	56,998
Total other comprehensive revenue and expense		**73,455**	50,506	56,998
Total comprehensive revenue and expense		**107,392**	**82,440**	**85,782**

FORECAST STATEMENT OF CHANGES IN NET ASSETS/EQUITY

for the year ending 30 June:

	2026 (AP) $000s	2027 (LTP) $000s	2027 (AP) $000s
Balance at 1 July	2,288,310	2,334,169	2,443,896
Total comprehensive revenue and expense for the year	107,392	82,440	85,782
Balance at 30 June	**2,395,702**	**2,416,609**	**2,529,678**

FORECAST STATEMENT OF FINANCIAL POSITION

as at 30 June:

	Note	2026 (AP) $000s	2027 (LTP) $000s	2027 (AP) $000s
Assets:				
Non-current assets:				
Property, plant and equipment	8	2,491,055	2,613,102	2,650,051
Intangible assets	8	10,299	11,986	9,851
Forestry assets		22,570	21,619	19,885
Other financial assets	7			
- Investments in subsidiaries		6,000	6,000	6,000
- Other		105,292	175,790	198,151
Derivative financial instruments		3,408	5,045	322
Investment property	11	11,329	14,450	13,850
Total non-current assets		**2,649,953**	**2,847,992**	**2,898,110**
Current assets:				
Cash and cash equivalents		4,862	5,030	6,445
Debtors and other receivables	6	17,716	14,132	20,554
Other financial assets	7	24,150	30,255	15,198
Inventory		723	424	698
Total current assets		**47,451**	**49,841**	**42,895**
Total assets		**2,697,404**	**2,897,833**	**2,941,005**
Liabilities:				
Non-current liabilities:				
Borrowings	10	216,369	320,088	339,785
Provisions		6,525	6,333	6,048
Employee entitlements		217	238	227
Total non-current liabilities		**223,111**	**326,659**	**346,060**
Current liabilities:				
Creditors and other payables	9	36,221	32,019	28,720
Employee entitlements		3,153	3,084	3,676
Borrowings	10	39,217	119,462	32,871
Total current liabilities		**78,591**	**154,565**	**65,267**
Total liabilities		**301,702**	**481,224**	**411,327**
Net assets		**2,395,702**	**2,416,609**	**2,529,678**
Equity				
Accumulated funds		823,905	814,464	860,355
Asset revaluation reserves		1,518,156	1,550,654	1,626,858
Other reserves	13	53,641	51,491	42,465
Total equity		**2,395,702**	**2,416,609**	**2,529,678**

FORECAST STATEMENT OF CASH FLOWS

as at 30 June:

	2026 (AP)	2027 (LTP)	2027 (AP)
	$000s	$000s	$000s
Cash flows from operating activities:			
Receipts from rates revenue	109,456	120,137	117,518
Receipts from other revenue	106,403	100,070	106,636
Sale of inventory	112	-	136
Interest received	6,163	9,728	9,548
Payments to suppliers and employees	(137,306)	(133,033)	(140,700)
Interest paid	(10,420)	(18,790)	(14,857)
Net cash flow from operating activities	**74,408**	**78,112**	**78,281**
Cash flows from investing activities:			
Receipts from sale of property, plant and equipment	172	12	165
Movement in investments	2,769	(32,023)	(26,524)
Dividends received	3,223	3,855	4,112
Purchase of property, plant and equipment	(115,581)	(123,420)	(126,095)
Net cash flow from investing activities	**(109,417)**	**(151,576)**	**(148,342)**
Cash flows from financing activities:			
Proceeds from borrowings	59,901	173,569	100,776
Repayment of borrowings	(32,871)	(99,269)	(32,871)
Net cash flow from financing activities	**27,030**	**74,300**	**67,905**
Net increase / (decrease)	**(7,979)**	**836**	**(2,156)**
Cash, cash equivalents and bank overdrafts:			
At the beginning of the year	12,841	4,194	8,601
At the end of the year	**4,862**	**5,030**	**6,445**

NOTES TO FINANCIAL STATEMENTS

1. Revenue by group of activity

for the year ending 30 June:

	2026 (AP) $000s	2027 (LTP) $000s	2027 (AP) $000s
Revenue:			
People	18,755	18,562	18,852
Community Facilities	19,011	21,134	19,528
The Provision of Roads and Footpaths	69,039	63,394	63,211
Flood Protection and Control Works	17,484	13,312	23,219
Sewerage	16,756	22,704	19,298
Stormwater Drainage	4,645	4,982	5,116
Water Supply	15,047	17,809	16,145
Solid Waste Management	20,661	20,167	18,816
Environmental Management	18,038	16,980	17,525
Regulatory	12,958	13,736	14,676
Regional Development	7,928	7,020	7,731
Corporate	10,271	16,562	16,607
Total activity revenue	**230,593**	**236,360**	**240,724**

2. Rates revenue

for the year ending 30 June:

	2026 (AP) $000s	2027 (LTP) $000s	2027 (AP) $000s
People	14,049	14,606	14,498
Community Facilities	14,931	16,215	16,045
The Provision of Roads and Footpaths	16,101	17,238	17,821
Flood Protection and Control Works	7,496	8,020	8,208
Sewerage	11,922	14,615	12,419
Stormwater Drainage	3,626	3,788	4,022
Water Supply	13,749	15,926	14,492
Solid Waste Management	5,073	4,909	5,848
Environmental Management	11,161	12,345	12,804
Regulatory	5,274	6,000	5,445
Regional Development	4,808	4,671	4,540
Corporate	1,266	1,803	1,376
Total activity rates	**109,456**	**120,136**	**117,518**
less rates remissions	(797)	(691)	(963)
Rates revenue net of remissions	**108,659**	**119,445**	**116,555**

3. Finance revenue and finance costs

for the year ending 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Finance revenue - interest revenue:			
Term deposits and investments	6,163	9,728	9,548
Total finance revenue	**6,163**	**9,728**	**9,548**
Finance costs - interest expense:			
Total activity related interest expense	9,114	14,762	8,795
(less)/plus net external interest	1,389	4,102	6,146
Total finance costs	**10,503**	**18,864**	**14,941**
Bank charges on borrowings	83	74	83
Net finance costs	**4,257**	**9,062**	**5,310**

4. Other revenue including gains

for the year ending 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Other revenue:			
User charges	32,440	33,838	29,932
Regulatory revenues	6,170	6,176	6,351
Infringements and fines	1,014	1,074	1,091
Vested assets	1,139	1,192	1,139
Rental income from investment properties	660	774	934
Subdivisional Works	50	52	50
Other revenue	9,805	6,337	8,331
Total other revenue	**51,278**	**49,443**	**47,828**
Subsidies and grants:			
NZTA/Waka Kotahi roading subsidy	50,098	44,213	43,658
Other donations and grants	7,926	2,999	15,186
Total subsidies and grants	**58,024**	**47,212**	**58,844**
Development and financial contributions:			
Development Contributions (Land subdivision revenues)	4,539	8,686	5,893
Development impact levies	100	104	-
Total development and financial contributions	**4,639**	**8,790**	**5,893**
Gains			
Gain on sale of fixed assets	39	7	99
Forestry revaluation gain	994	1,044	994
Total gains	**1,033**	**1,051**	**1,093**

5. Expenditure

for the year ending 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Expenditure disclosures:			
Total expenditure in the Statement of Comprehensive Revenue and Expense includes the following amounts which are required to be disclosed separately:			
Fees to principal Auditor:			
Audit fees for the Annual Report	353	330	353
Audit fees for the LTP	-	208	199
Depreciation	50,704	51,042	53,855
Amortisation	941	677	858
Personnel costs	39,437	39,948	41,524
Grants and donations	3,017	3,766	3,078
Insurance premiums	6,003	7,003	6,210
Councillors' remuneration	800	835	885
Operating leases payments	255	264	247
Loss on disposal of fixed assets	3	0	-
Investment properties direct operating expenses	94	72	96
Other operating expenses	94,262	99,549	103,902
Marlborough Regional Forestry	787	733	733
Total expenditure disclosures	**196,656**	**204,426**	**211,940**

6. Debtors and other receivables

as at 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Non-exchange receivables:			
Rates receivables	1,944	1,559	2,442
Other	260	323	4,037
GST (net)	2,078	2,083	932
Total non-exchange receivables	**4,282**	**3,965**	**7,411**
Exchange receivables:			
Trade receivables	5,083	4,494	4,551
Other	7,351	4,708	7,293
Prepayments	1,000	964	1,436
Total exchange receivables	**13,434**	**10,167**	**13,280**
Less provision for impairment	-	-	(137)
Total debtors and other receivables	**17,716**	**14,132**	**20,554**

7. Other financial assets

as at 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Current portion:			
Term deposits and bonds with maturities of 4-12 months	24,150	30,255	15,198
Total current portion	**24,150**	**30,255**	**15,198**
Non-current portion:			
Term deposits and bonds and community loans with maturities 12 months plus	1,343	1,126	1,448
Community loans	2	(0)	20
Loan to joint venture Marlborough Regional Forestry	-	-	-
Loan to subsidiary MDC Holdings Ltd	98,773	171,270	188,345
Unlisted shares in subsidiaries	6,000	6,000	6,000
LGFA borrower notes	4,888	3,108	8,052
Other shares	286	286	286
Total non-current portion	**111,292**	**181,790**	**204,151**
Total other financial assets	**135,442**	**212,045**	**219,349**

8. Property, plant and equipment and intangible assets

as at 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Capital additions by activity:			
Opening value	**2,360,458**	**2,501,698**	**2,530,448**
People	421	641	702
Community Facilities	8,211	6,533	12,173
Roads and Footpaths	69,480	57,212	62,774
Flood protection and control works	7,568	7,967	19,876
Sewerage	7,747	34,641	10,935
Stormwater Drainage	6,125	4,048	2,347
Water Supply	12,721	10,254	13,542
Solid Waste Management	720	105	671
Environmental Management	610	437	400
Regulatory	1,590	319	1,169
Regional Development	288	794	239
Corporate	3,739	1,657	2,409
Total capital expenditure	**119,220**	**124,608**	**127,237**
Disposal	(133)	(5)	(66)
(Less)/plus carryovers movement	-	-	-
Depreciation and amortization by activity:			
People	(2,250)	(1,864)	(1,671)
Community Facilities	(3,706)	(3,564)	(3,348)
Roads and Footpaths	(15,474)	(14,689)	(17,968)
Flood protection and control works	(949)	(522)	(933)
Sewerage	(12,477)	(13,947)	(13,154)
Stormwater Drainage	(3,449)	(3,598)	(3,986)
Water Supply	(6,803)	(7,086)	(7,661)
Solid Waste Management	(1,994)	(1,585)	(1,229)
Environmental Management	(1,079)	(1,130)	(1,140)
Regulatory	(462)	(403)	(443)
Regional Development	(898)	(836)	(927)
Corporate	(2,105)	(2,496)	(2,255)
Revaluation	73,455	50,506	56,998
Closing value	**2,501,354**	**2,625,088**	**2,659,902**

9. Creditors and other payables

as at 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Trade payables	21,660	17,480	9,533
Accrued expenses	4,021	3,838	10,149
Income in advance	4,825	5,568	4,111
Deposit	1,258	1,604	1,016
Related party payables	4,457	3,527	3,911
Total creditors and other payables	**36,221**	**32,019**	**28,720**

10. Borrowings

as at 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
People	7,727	7,380	7,423
Community Facilities	31,962	33,335	32,353
The Provision of Roads and Footpaths	30,519	45,849	36,636
Flood Protection and Control Works	13,945	24,023	23,941
Sewerage	45,709	95,031	45,591
Stormwater Drainage	350	343	343
Water Supply	28,232	53,936	29,710
Solid Waste Management	3,859	3,410	3,344
Environmental Management	257	236	236
Regulatory	1,576	1,619	681
Regional Development	5,739	5,267	4,787
Corporate	98,898	196,319	215,105
Total loans	**268,773**	**466,748**	**400,150**
less internal loans	**(13,187)**	**(27,198)**	**(27,494)**
Total borrowings (external loans)	**255,586**	**439,550**	**372,656**

11. Investment property

as at 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Balance at 1 July	11,329	14,450	13,850
Balance at 30 June	**11,329**	**14,450**	**13,850**

12. Exchange and non-exchange revenue

for the year ending 30 June:

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Non-exchange revenue:			
General rates and charges	105,256	115,401	113,233
Donations, subsidies and grants	58,024	47,212	58,844
Fees and charges	27,002	27,083	24,693
Other revenue	17,556	19,402	17,290
Total non-exchange revenue	**207,838**	**209,098**	**214,060**
Exchange revenue:			
Metered water	4,200	4,736	4,285
Rentals and leases	9,169	9,287	8,719
Marlborough Regional Forestry distribution	-	-	-
Interest and dividends	9,386	13,240	13,660
Total exchange revenue	**22,755**	**27,263**	**26,664**
Total revenue	**230,593**	**236,360**	**240,724**

13. Other reserves

as at 30 June:

13.1 Reserve funds Council wide

Emergency Events Reserve

Purpose: Council’s Emergency Events Reserve, which is part of Council’s risk management strategy, exists to:

- protect Council's infrastructural assets;
- make a provision for restoration of Council's roading network in the event of extraordinary flood damage; and
- provide for the restoration of Council's Wairau floodplain river protection assets;

Activities to which it relates: Infrastructural Assets including the roading network and rivers.

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Opening balance	**2,050**	**1,459**	**509**
Transfer to reserve	1,701	2,081	927
Transfer from reserve	(1,665)	(1,550)	(2,078)
Capex transfer from reserve	-	-	-
Closing balance	**2,086**	**1,990**	**(642)**

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s

Forestry and Land Development Reserve

Purpose: Receives revenue from Marlborough Regional Forestry and from the sale of non-activity assets for funding any projects approved by Council.

Activities to which it relates: Any Activity approved by Council.

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Opening balance	**4,900**	**1,626**	**2,259**
Transfer to reserve	-	-	-
Transfer from reserve	(32)	(32)	(29)
Capex transfer from reserve	(3,104)	(615)	(956)
Closing balance	**1,764**	**979**	**1,274**

Infrastructure Upgrade Reserve

Purpose: To be used for essential infrastructure; to assist funding of new assets (up to a maximum of 50%), and to assist the funding of significant capital upgrades which will increase the targeted level of service supplied to the community.

Activities to which it relates: Infrastructure such as Water and Sewerage etc, and other Activities as determined by Council from time to time.

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Opening balance	**15,997**	**14,659**	**17,228**
Transfer to reserve	5,782	6,544	6,671
Transfer from reserve	(5,941)	(7,762)	(6,041)
Capex transfer from reserve	-	-	-
Closing balance	**15,838**	**13,440**	**17,858**

Land Subdivision Reserve

Purpose: To provide for Development Contributions and their utilisation in accordance with the provisions of the Local Government Act 2002.

Activities to which it relates: Community Facilities including Reserves, Halls, Swimming Pools.

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Opening balance	**4,289**	**5,140**	**1,722**
Transfer to reserve	1,950	3,295	1,500
Transfer from reserve	-	-	-
Capex transfer from reserve	(2,147)	(3,183)	(5,171)
Closing balance	**4,092**	**5,253**	**(1,949)**

Port Marlborough NZ Ltd Special Dividend Reserve

Purpose: Defined amounts to be available to the Blenheim Vicinity, Picton Vicinity and General Rural geographic rating areas, or the interest on any unspent balance to be used to subsidise General rates in those areas.

Activities to which it relates: Various.

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Opening balance	**3,704**	**3,504**	**3,889**
Transfer to reserve	185	204	158
Transfer from reserve	(185)	(204)	(158)
Capex transfer from reserve	-	-	-
Closing balance	**3,704**	**3,504**	**3,889**

	2026 (AP)	2027 (LTP)	2027 (AP)
	'$000s	'$000s	'$000s
Wairau Rivers Reserve			
Purpose: Accumulates each year-end surplus or deficit from the Wairau Valley River Works rates.			
Activities to which it relates: Rivers and Land Drainage on the Wairau Plain.			
Opening balance	**(700)**	**(2,135)**	**(3,022)**
Transfer to reserve	1,352	1,340	1,226
Transfer from reserve	(491)	(567)	(493)
Capex transfer from reserve	(797)	(309)	(1,191)
Closing balance	**(636)**	**(1,671)**	**(3,480)**

13.2 Reserve funds – Activity specific

These reserves are "owned" by a specific activity or individual scheme etc and exist for the following purposes:

General Reserve: to accumulate targeted rates or other revenue for use in subsequent years.

Depreciation Reserve: to accumulate rates levied to fund depreciation expense, may be used to fund capital expenditure or repayment of debt raised to fund capital expenditure.

Landfill Aftercare Reserve: to accumulate "dump fees" charged from the operation of the landfill (or of a stage) required to fund its closure and management once it is fully utilised.

Development Contribution Reserve: to accumulate development and financial contributions to fund qualifying capital expenditure.

	2026 (AP)	2027 (LTP)	2027 (AP)
	$000s	$000s	$000s
Landfill aftercare reserve			
Opening balance	**4,503**	**4,279**	**3,044**
Transfer to reserve	273	163	(318)
Transfer from reserve	-	-	-
Capex transfer from reserve	-	-	-
Closing balance	**4,776**	**4,442**	**2,726**
Development Contribution reserves			
Opening balance	**(1,973)**	**(5,836)**	**(3,818)**
Transfer to reserve	2,694	7,386	4,393
Transfer from reserve	-	-	-
Capex transfer from reserve	(6,855)	(5,005)	(6,762)
Closing balance	**(6,134)**	**(3,455)**	**(6,187)**

	2026 (AP) '$000s	2027 (LTP) '$000s	2027 (AP) '$000s
Operational (General and Depreciation) reserves			
Opening balance	**6,385**	**(231)**	**13,516**
Transfer to reserve	39,200	40,740	38,704
Transfer from reserve	(12,673)	(12,672)	(12,654)
Capex transfer from reserve	(26,287)	(17,102)	(25,782)
Closing balance	**6,625**	**10,737**	**13,784**

WSO Reserve			
Opening balance			**(1,000)**
Transfer to reserve			-
Transfer from reserve			(3,000)
Capex transfer from reserve			-
Closing balance			**(4,000)**

Road Funding reserves			
Opening balance	**(114)**	**-**	**-**
Transfer to reserve	31	144	139
Transfer from reserve	-	-	-
Capex transfer from reserve	(139)	(144)	(139)
Closing balance	**(222)**	**-**	**-**

MRF biological assets reserve			
Opening Balance	**22,740**	**15,227**	**20,014**
Transfer to reserve	-	1,140	-
Transfer from reserve	**(994)**	**(96)**	**(822)**
Closing balance	**21,746**	**16,271**	**19,192**

Total movements			
Opening balance	**61,781**	**37,693**	**54,340**
Transfer to reserve	53,168	63,037	53,399
Transfer from reserve	(21,980)	(22,882)	(25,275)
Capex transfer from reserve	(39,328)	(26,357)	(39,999)
Other reserves closing balance as shown in Equity	**53,641**	**51,491**	**42,465**

STATEMENT OF ACCOUNTING POLICIES

These prospective financial statements of Marlborough District Council (MDC) are for the year commencing 1 July 2026 and ending on 30 June 2027 and were authorised for issue by Council on 25 June 2026. The accounting policies used to prepare these prospective financial statements are the same as those contained in the financial statements for the year ended 30 June 2025 which are on Council's website.

ASSUMPTIONS, DISCLOSURE AND COMPLIANCE

Assumptions

With any financial forecasting, a number of assumptions must be made. The assumptions used in the preparation of this Plan are largely the same as those contained in the 2024-2034 Long Term Plan except for the inflation assumption.

The costs, revenues and asset values contained in this Plan have been updated to reflect the latest "Forecasts of Price Level Change Adjustors" produced by Business Economic Research Limited (BERL) in October 2025 for Taituara.

FINANCIAL FUNDING IMPACT STATEMENT (FIS)

Accounting Policies

The “Sources of operating funding” section of the FIS includes revenue to the activity, but note:

- Grants and contributions received which are specified for funding capital expenditure are not included, they are included in “Sources of capital funding” - whereas under GAAP they are included in either “Development and financial contributions” or “Other revenue” in the Forecast Statement of Comprehensive Revenue and Expense.
- Any gain from sale of assets is not included, instead the sale proceeds are included in “Sources of capital funding” - whereas under GAAP any such gain is included in “Gains” in the Forecast Statement of Comprehensive Revenue and Expense.
- Internal charges and overheads recovered are shown as a source of operating funding in the FIS – whereas in Council’s Forecast Statement of Comprehensive Revenue and Expense they are deducted from operating expenditure.
- The value of assets vested in (effectively donated to) Council which are specified for funding capital expenditure are not included as they are non-cash, whereas under GAAP they are included in “Other revenue” in the Forecast Statement of Comprehensive Revenue and Expense.

The “Applications of operating funding” section includes operating expenditure of the activity, but note:

- Depreciation and amortisation expense is excluded as it does not involve a cash payment - whereas under GAAP it is included in Expenditure in the Forecast Statement of Comprehensive Revenue and Expense.

- In Council's Forecast Statement of Comprehensive Revenue and Expense internal charges and overheads recovered are deducted from operating expenditure whereas in the FIS they are shown as a source of operating funding.
- The "Finance costs" shown are the amount paid by the activity to Council's Investment unit and so are also an internal cost.
- Any loss on sale of assets is not included as it does not involve a cash payment - whereas under GAAP it is included in Expenditure in the Forecast Statement of Comprehensive Revenue and Expense.

The "Sources of capital funding" section shows direct sources of funding the capital expenditure of the activity, but note:

- Grants and contributions received which are specified for funding capital expenditure are included - whereas under GAAP they are included in either "Development and financial contributions" or "Other revenue" in the Forecast Statement of Comprehensive Revenue and Expense.
- Any proceeds from the sale of an asset are included in here - whereas under GAAP only the loss or gain on sale would be included in the Forecast Statement of Comprehensive Revenue and Expense.
- The value of assets vested in (effectively donated to) Council which are specified for funding capital expenditure are not included as they are non-cash - whereas under GAAP they are included in "Other revenue" in the Forecast Statement of Comprehensive Revenue and Expense.
- Funding from a reserve is included as a negative value of "Increase (decrease) in reserves" in the "Applications of capital funding" section.
- While loans are included here there are some situations in which a loan is used to fund operating expenditure.
- Capital expenditure may also be funded from items included as "Sources of operating funding", e.g. activities with low levels of capital expenditure often fund it directly from rates.

The "Applications of capital funding" section shows how much funding has been:

- Used to fund capital expenditure.
- Transferred to a reserve, less the amount taken from a reserve to fund capital expenditure.

The Surplus (Deficit) of operating funding and capital funding represent funds transferred between these two uses as defined by the FIS, for the reasons outlined here they differ from a surplus which would be calculated under GAAP.

Council's management and investment units are not included in any activity, their costs and revenues are allocated over all activities, using appropriate allocation bases. For this reason, adding the information provided for all activity groups will not agree to Councils financial statements. Similarly adding all "Internal charges and overheads recovered" gives a different answer to adding all "Internal charges and overheads applied" as most recoveries are to the management units.

For some activities a further breakdown is given of the operating and capital expenditure, eg; to individual scheme.

Marlborough District Council: Funding Impact Statement

	2026 (AP)	2027 (LTP)	2027 (AP)
	$000s	$000s	$000s
Sources of operating funding			
General rates, uniform annual general charge, rates penalties	71,508	75,354	77,400
Targeted rates	38,530	45,147	40,702
Subsidies and grants for operating purposes	15,402	12,783	13,832
Fees and charges	27,217	27,296	24,945
Interest and dividends from investments	9,387	13,584	13,662
Local authorities fuel tax, fines, infringement fees, and other receipts	17,081	13,443	14,519
Total Operating funding	179,125	187,607	185,060
Applications of operating funding			
Payments to staff and suppliers	124,767	124,724	132,556
Finance costs	10,503	18,864	15,040
Other operating funding applications	7,588	7,546	7,596
Total applications of operating funding	142,858	151,134	155,192
Surplus of operating funding	36,267	36,473	29,868
Sources of capital funding			
Subsidies and grants for capital expenditure	42,622	34,429	45,014
Development and financial contributions	4,639	8,790	5,892
Increase (decrease) in debt	27,030	74,300	67,258
Gross proceeds from sale of assets	283	11	201
Lump sum contributions	123	162	118
Other dedicated capital funding	1,802	3,126	2,279
Total sources of capital funding	76,499	120,818	120,762
Applications of capital funding			
Capital expenditure to meet additional demand	10,632	12,907	14,091
Capital expenditure to improve the level of service	18,609	35,739	31,721
Capital expenditure to replace existing assets	88,840	74,770	81,425
Increase (decrease) in reserves	(7,145)	12,754	(10,075)
Increase (decrease) of investments	1,830	21,121	33,468
Total applications of capital funding	112,766	157,291	150,630
Deficit of capital funding	(36,267)	(36,473)	(29,868)
Funding balance	-	-	-

Marlborough District Council: Funding Impact Statement

	2026 (AP) $000s	2027 (LTP) $000s	2027 (AP) $000s
Reconciliation			
Total operating funding	179,125	187,607	185,052
plus - Subsidies and grants for capital expenditure	42,622	34,429	45,014
plus - Development and financial contributions	4,639	8,790	5,893
plus - Lump sum contributions	123	165	118
plus - Other dedicated capital funding	1,802	3,126	2,279
plus - Contributions vested assets	1,139	1,192	1,139
plus - Gain on sale of fixed assets	39	7	99
plus - Sale of inventory	112	-	136
plus - Forestry asset revaluation gain	994	1,044	994
Revenue as per Statement of Comprehensive Revenue and Expense	230,595	236,360	240,724
Total applications of operating funding	142,858	151,134	155,099
plus - Depreciation and amortisation	51,645	51,719	54,713
plus - Loss on sale of fixed assets	3	-	-
plus - Surrendered New Zealand Carbon Units (NZUs)	1,879	1,410	1,300
plus - Landfill aftercare provision	273	163	828
plus - Forestry asset revaluation loss	-	-	-
Expenditure as per Statement of Comprehensive Revenue and Expense	196,658	204,426	211,940
Surplus as per Statement of Comprehensive Revenue and Expense	33,937	31,934	28,784

WĀHANGA 4
PART 4

Ngā Kōrero Reiti
Rates Information

RATES FUNDING IMPACT STATEMENT

Rating definitions

Rating unit

What is a rating unit is decided by the Valuer General. It generally is a property comprised in one record of title. It can include parts of titles in very limited circumstances or two or more titles if the land is:

- owned by the same person or persons; and
- is used together as a single unit; and
- adjacent to one another.

Activities funded by rates and charges

Council makes decisions about local issues and services taking into account local needs and priorities. We break our business down into activity groups such as providing and maintaining community facilities, roads and footpaths, managing building activity, the environment and water and sewerage. (Full details of activity groups and activities can be found in the LTP at https://www.marlborough.govt.nz/your-council/long-term-and-annual-plans-policies-and-reports/long-term-plan or at our offices).

Rates and charges are set by calculating how much of each activity is not funded by other sources such as user pay fees and charges, Government subsidies, development contributions, Reserves interest and dividends from subsidiaries.

Non-rateable properties

Certain categories of property can be fully non-rateable or 50% rateable. These properties are still rated for services such as water, sewerage and refuse/recycling collection (where the service is provided). (These properties are defined in Schedule 1 of the Local Government Rating Act 2002 (LGRA)). Examples of fully non-rateable properties are public and some other types of schools, public libraries and public gardens.

Land value and capital value

These are the values assigned to the property at the last rateable revaluation.

Rateable revaluation

A rateable revaluation of the district took place on 1 July 2023. The property values from this are used for rating purposes for three years from 1 July 2024.

Separately used or inhabited part of a rating unit (SUIP)

A SUIP includes any portion inhabited or used by the owner or a person other than the owner who has the right to use or inhabit that portion by virtue of a tenancy, lease, licence, or other agreement. It includes separately used parts, whether or not actually occupied at any particular time, which are used by the owner for rental (or other form of occupation) on an occasional or long term basis by someone other than the owner.

A rating unit that has a single use or occupation is treated as having one separately used or inhabited part.

Vacant land and vacant premises offered or intended for use or habitation by a person other than the owner and usually used as such are defined as 'used'.

Exceptions to the definition:

- Predominantly residential rating units where the owner of the unit resides and operates a business (including a homestay or farm stay activity) from the same rating unit will be charged as being one SUIP.

Owner Operated Business → Predominant Use - Owner Dwelling → = 1 SUIP

- Motels, and hotels used for commercial rental and dwellings used by owners or managers of a hotel or motel are treated as one business use even though each accommodation unit may be capable of separate use.

Motel → Dwelling → = 1 SUIP

Examples of the application of the definition

- Where a rating unit has two separately used parts, whether or not actually occupied at any particular time, they will be treated as two SUIPs.

Residential → Residential → = 2 SUIPs

- Where a rating unit contains both a commercial or industrial type use, and a residential or rural type use they will be treated as two SUIPs.

Commercial or Industrial → Residential or Rural → = 2 SUIPs

- Where a number of different businesses are located on one rating unit, each separate business will be assessed as a SUIP.

Commercial → Commercial → = 2 SUIPs

Rating categories

It shall be at the sole discretion of the Council to determine the use or predominant use of any property in the district. The Council has adopted the following rating categories:

Residential or Rural

- All land used for a private residence and all land used for rural purposes. This excludes rest homes and residential establishments that provide residential care. It also excludes all forms of commercial accommodation.

- Rural purpose means any agricultural, horticultural or pastoral purpose and includes the keeping of bees, poultry or livestock. This group will include all rating units not otherwise categorised within a specified category.

- Forestry is included in this category for the purposes of the General Works and Services Rate.

Commercial or Industrial

- All land used for a commercial or industrial purpose. It includes but is not limited to, any trade or service or activity undertaken or provision of facilities, by any person with a view to making a profit or charging any fee or deriving any other consideration in relation to the trade or service or activity or provision.

- Industrial includes a business, manufacturer, undertaking, or service associated with the production of any type of goods.

- For the purposes of the general works and services rate, this category includes residential rest homes and residential establishments that provide residential care and all forms of commercial accommodation as well as rating units otherwise assessed as utilities.

- Commercial accommodation includes but is not limited to the provision of accommodation for a fee or other consideration but does not include:

    - properties where the principal purpose is the provision of long stay accommodation ie: 28 days or more;

    - properties that provide accommodation for five or less people;

    - properties that were originally constructed as residential properties that provide accommodation for six or more, which are included in the homestay or farm stay category.

Homestay or Farm Stay

- Includes all rating units that are used for a homestay or farm stay activity on land predominantly used for residential or rural purposes, where a Building Act or resource consent was required for homestay or farm stay use (i.e. for six or more persons).

Infrastructural Utilities

- Land used for an essential service such as water, electricity, gas, telecommunications or sewerage.

Multiple land uses

The Council will partition a rating unit where there are two or more land uses that fit into different rating categories (residential or rural and commercial or industrial) except for predominantly residential properties where the owner of the commercial or industrial operation resides on the same rating unit.

GST

Figures quoted are inclusive of GST unless otherwise stated

General Type Targeted Rates and Charges $88,081,992

Geographic Area General Works and Services Rate $55,003,339

This rate pays for activities that are not funded by other targeted rates, user pay charges, general revenue or reserves. The rate is assessed on a land value basis. The General Works and Services Rate is set differentially for six geographic areas, depending on where the land is situated and the benefit that rating area derives from the services these rates fund. (See figures 1-5 for the definition of the geographic rating areas.)

Within each geographic area, the rating units are further differentiated into categories depending on the use to which the land is put. The categories are:

- Residential or Rural;
- Commercial or Industrial;
- Homestay or Farmstay.

For a detailed explanation of these categories see page 68.

For this rate utilities will be treated as falling within the commercial or industrial differential category.

Overall this rate will increase by $4,622,261. However, there are varying impacts on the geographic areas and their differential rates.

(Further information on the calculations of general type targeted rates and charges can be found here https://www.marlborough.govt.nz/services/rates/funding-allocations-summary).

General Works and Services Rates are set in each geographic area as follows:

Geographic Area	Differential Rating Categories	Levy	Cents in $
Blenheim	Residential/rural	13,411,621	0.320872
	Commercial/industrial	6,266,591	0.995631
	Homestay/farmstay	4,550	0.494579
Blenheim Vicinity	Residential/rural	13,411,767	0.238687
	Commercial/industrial	695,500	0.466680
	Homestay/farmstay	31,095	0.300728
Picton	Residential/rural	3,410,750	0.388488
	Commercial/industrial	1,251,024	0.764166
	Homestay/farmstay	4,777	0.487456
Picton Vicinity	Residential/rural	866,249	0.219073
	Commercial/industrial	41,674	0.457709
	Homestay/farmstay	2,384	0.283779
General Rural	Residential/rural	14,532,088	0.242173
	Commercial/industrial	255,855	0.400806
	Homestay/farmstay	4,738	0.285427
Sounds *Admin* Rural	Residential/rural	776,955	0.126111
	Commercial/industrial	34,998	0.239447
	Homestay/farmstay	723	0.157098

Geographic Area General Works and Services Charges $33,078,653

A targeted Geographic General Area Works and Services charge on the basis of a fixed amount on every separately used or inhabited part of a rating unit ensures that rating units contribute on a uniform basis to fund the respective rating area's share of activities that are not funded by other targeted rates, user pays charges, general revenues or reserves.

These charges are set differentially for the same six geographic areas (as the General Works and Services Rates), depending on where the land is situated and the benefit that rating area derives from the services these charges fund.

There is also a differential charge for Infrastructural Utilities.

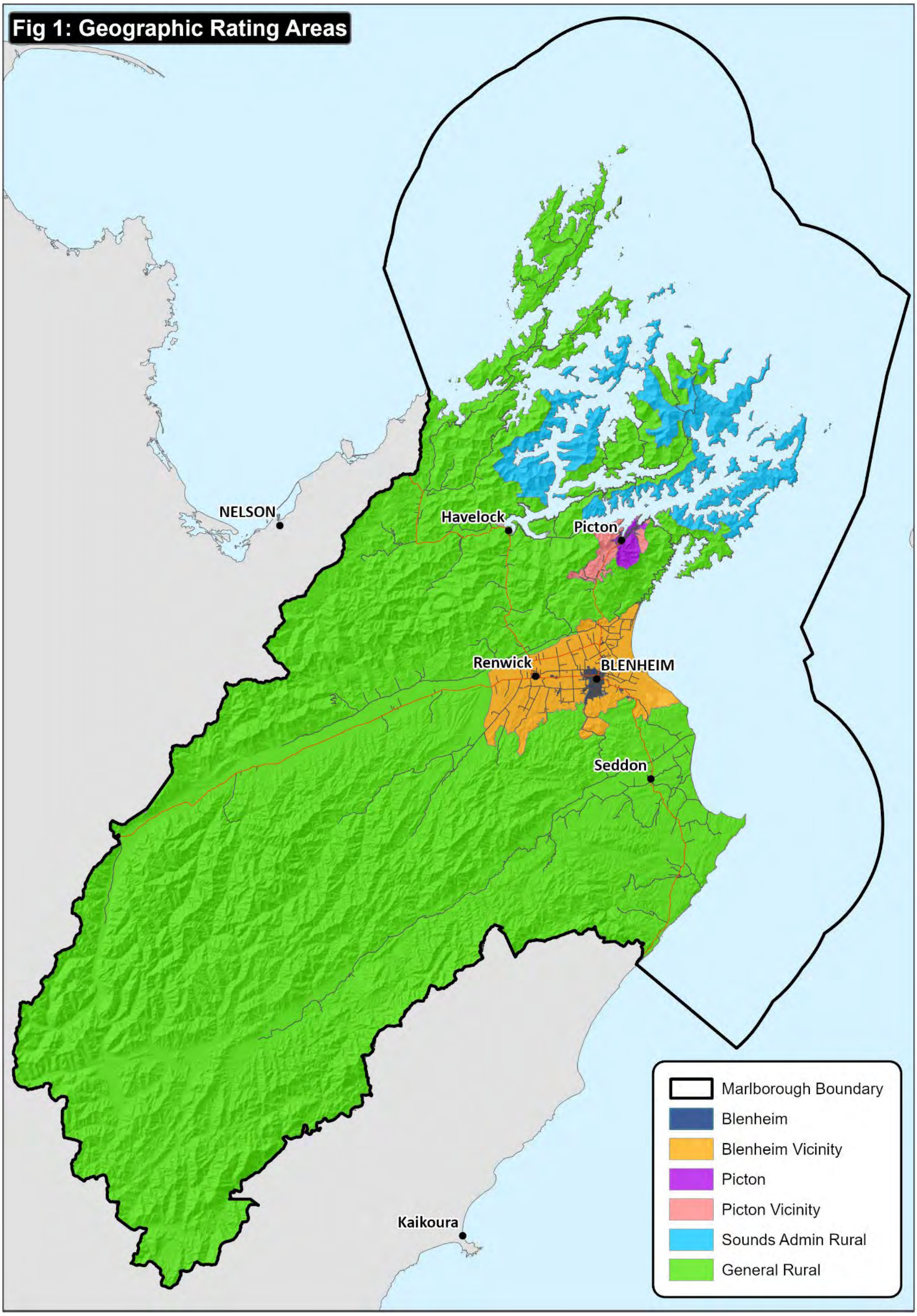
Overall, these charges will increase by $2,192,747 with the increases assessed on an area-by-area basis.

General Works and Services Charges are set in each geographic area as follows:

Geographic area	Levy	Unit charge
Blenheim	17,965,869	1,295
Blenheim Vicinity	4,823,106	1,143
Picton	3,811,861	1,316
Picton Vicinity	610,987	1,113
General Rural	4,843,430	857
Sounds Admin Rural	964,546	700
Infrastructural Utilities	58,854	1,071

Although the general type targeted rate and general type targeted charges have increased overall by $6,815,008, there are varying percentage movements (both up and down) which are the result of expenditure movements not equally affecting each geographic area.

Geographic Rating Areas



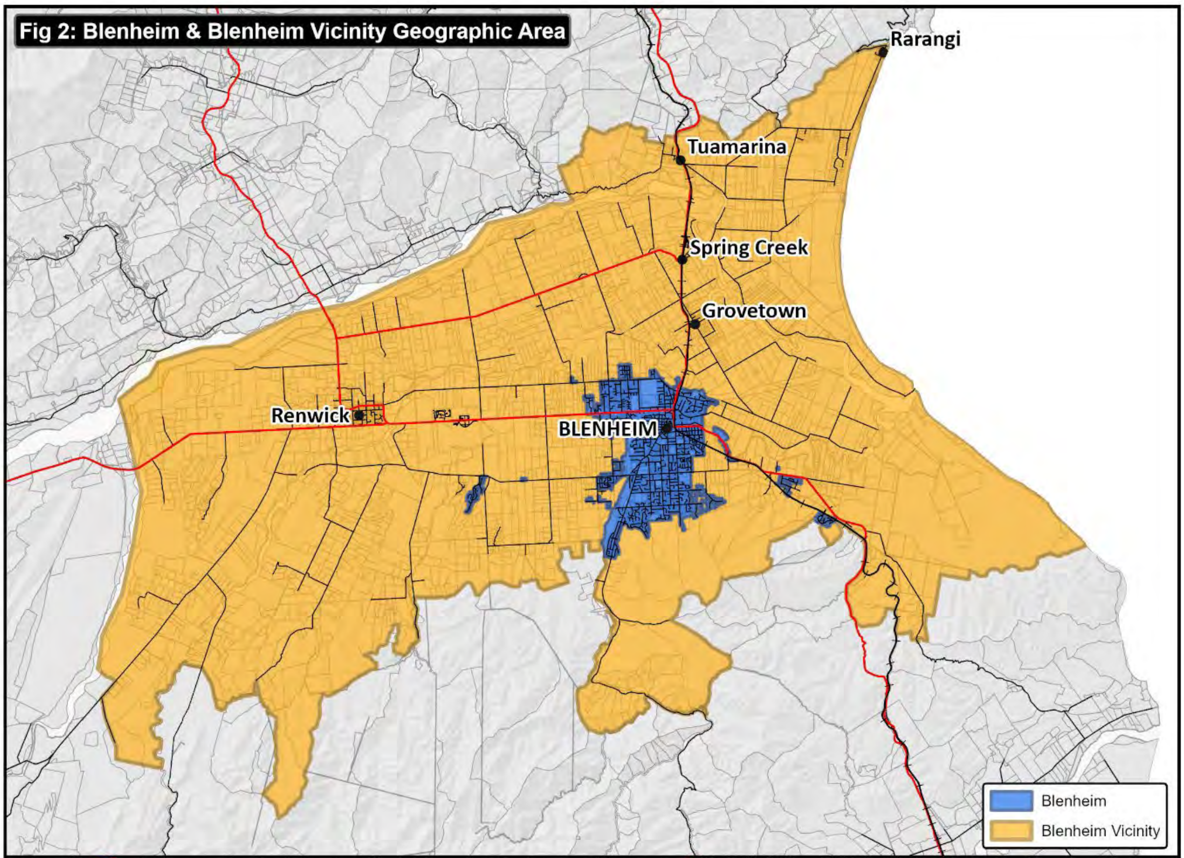


Fig 2: Blenheim & Blenheim Vicinity Geographic Area

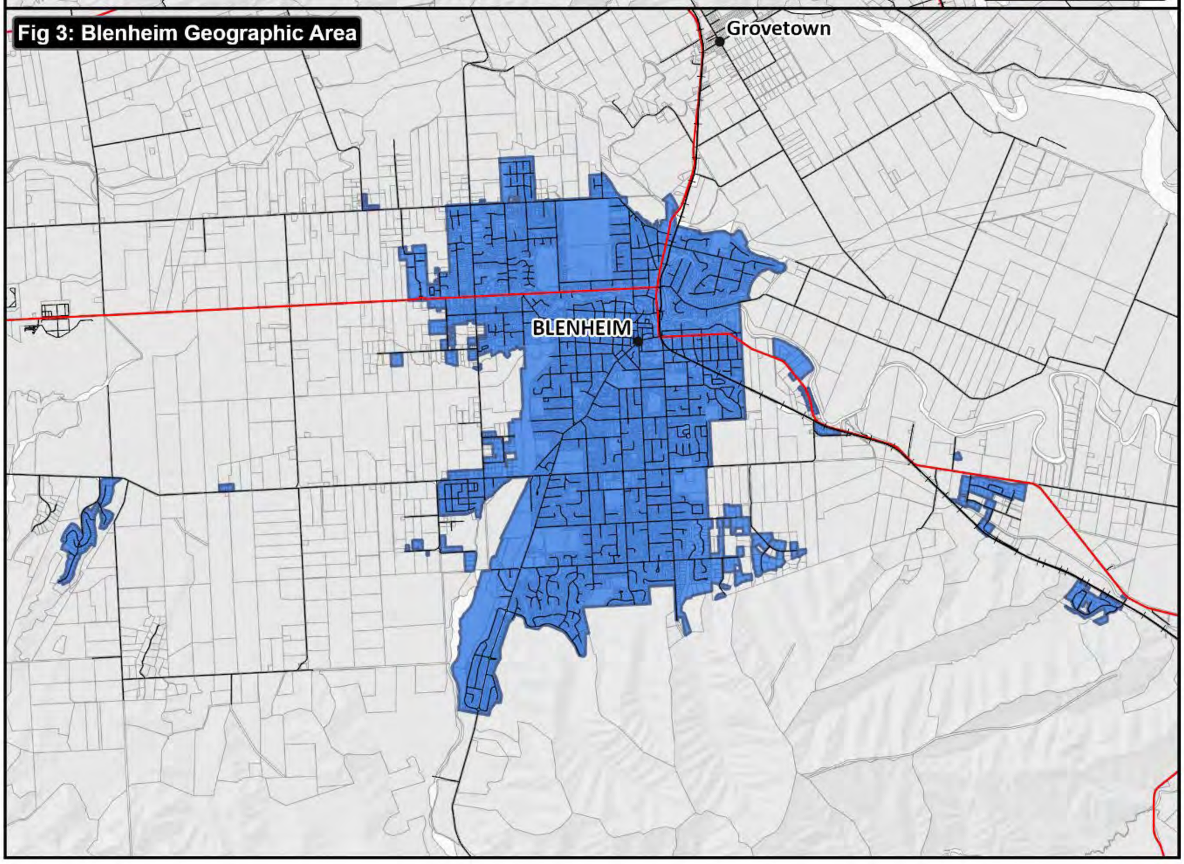


Fig 3: Blenheim Geographic Area

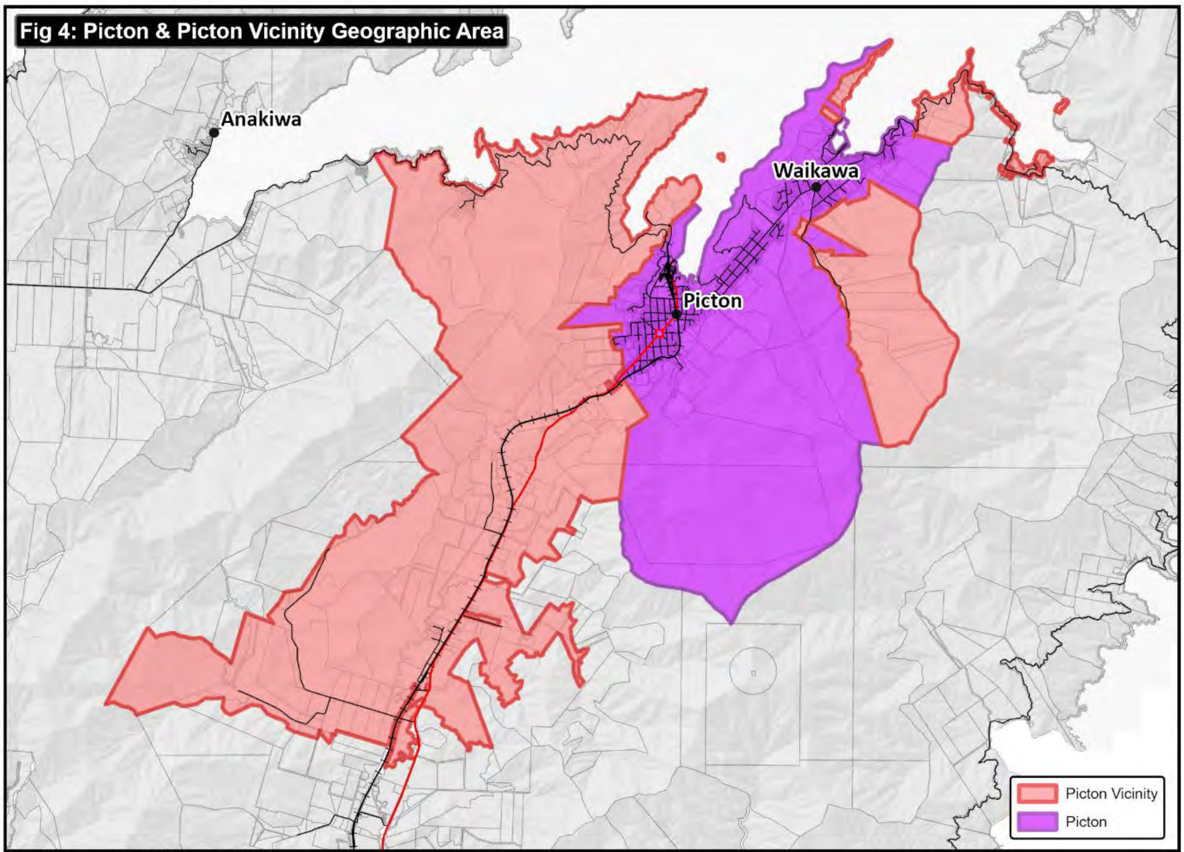


Fig 4: Picton & Picton Vicinity Geographic Area
Anakiwa
Waikawa
Picton
Picton Vicinity
Picton

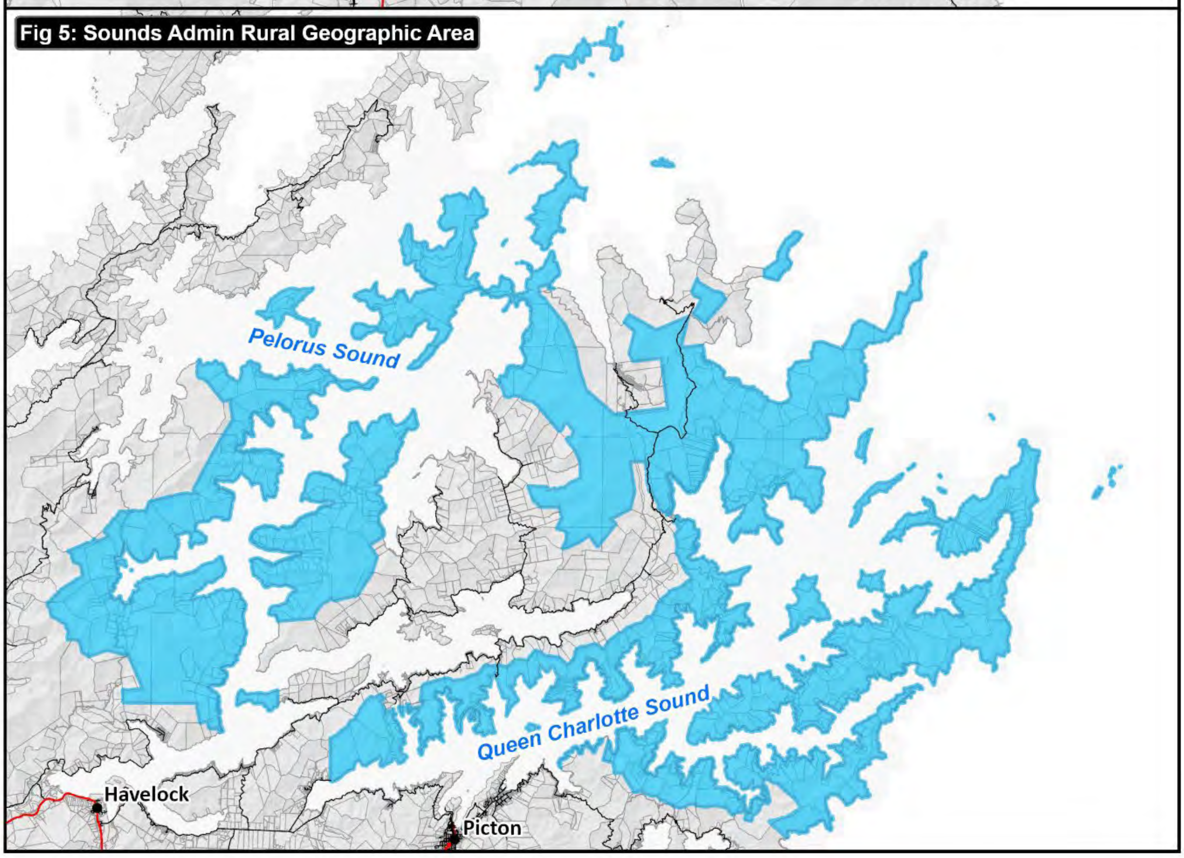


Fig 5: Sounds Admin Rural Geographic Area
Pelorus Sound
Queen Charlotte Sound
Havelock
Picton

Targeted Debt Servicing Rates $646,948

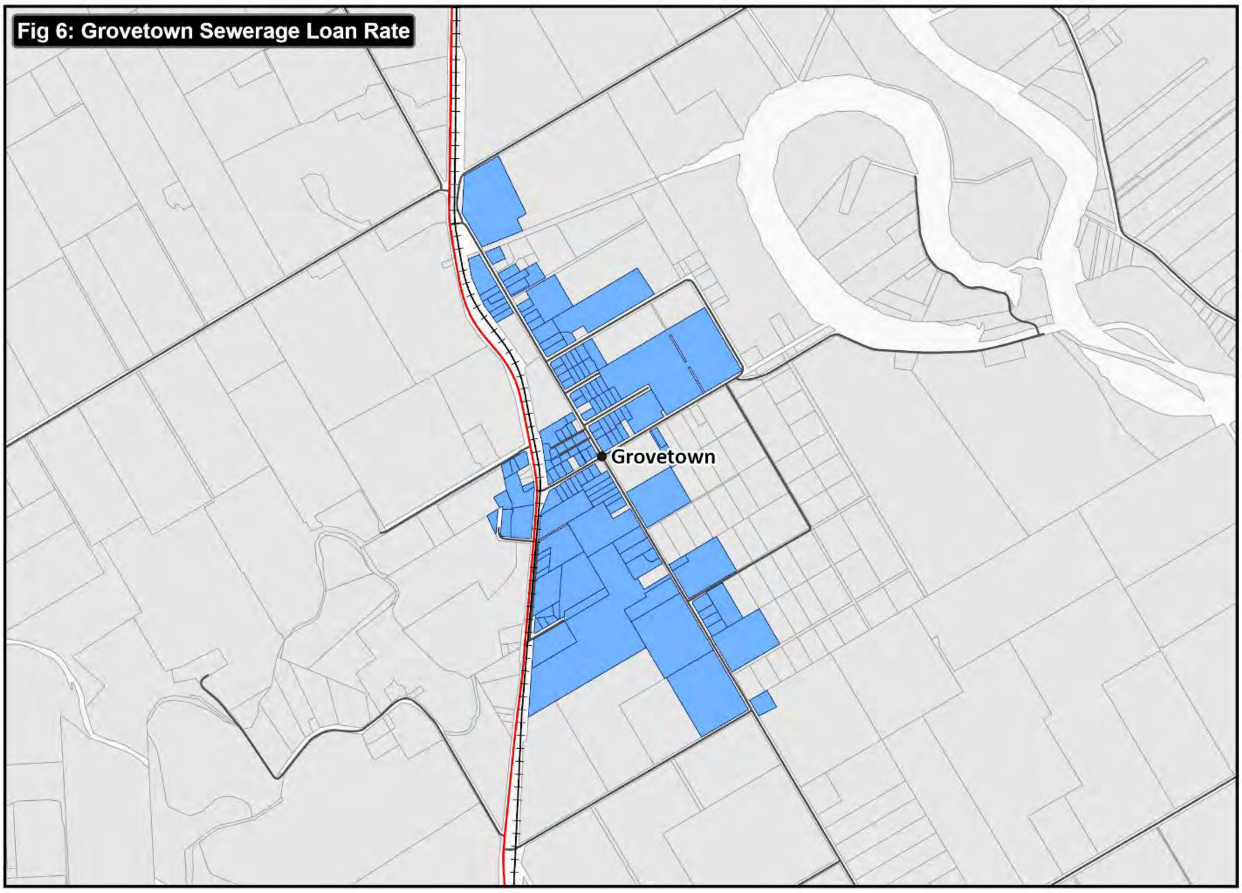
Grovetown Sewerage Loan Rate $98,532

This targeted rate pays the debt servicing costs of the Grovetown sewerage loan scheme and is assessed on a land value basis. It is charged on properties where no lump sum contribution to the sewerage scheme was chosen (see figure 6).

Overall this rate will decrease by $2,786.

The loan rate will continue until 30 June 2039 when the borrowing will be fully repaid.

Per calculation	Rate in the $
Land value	0.181179



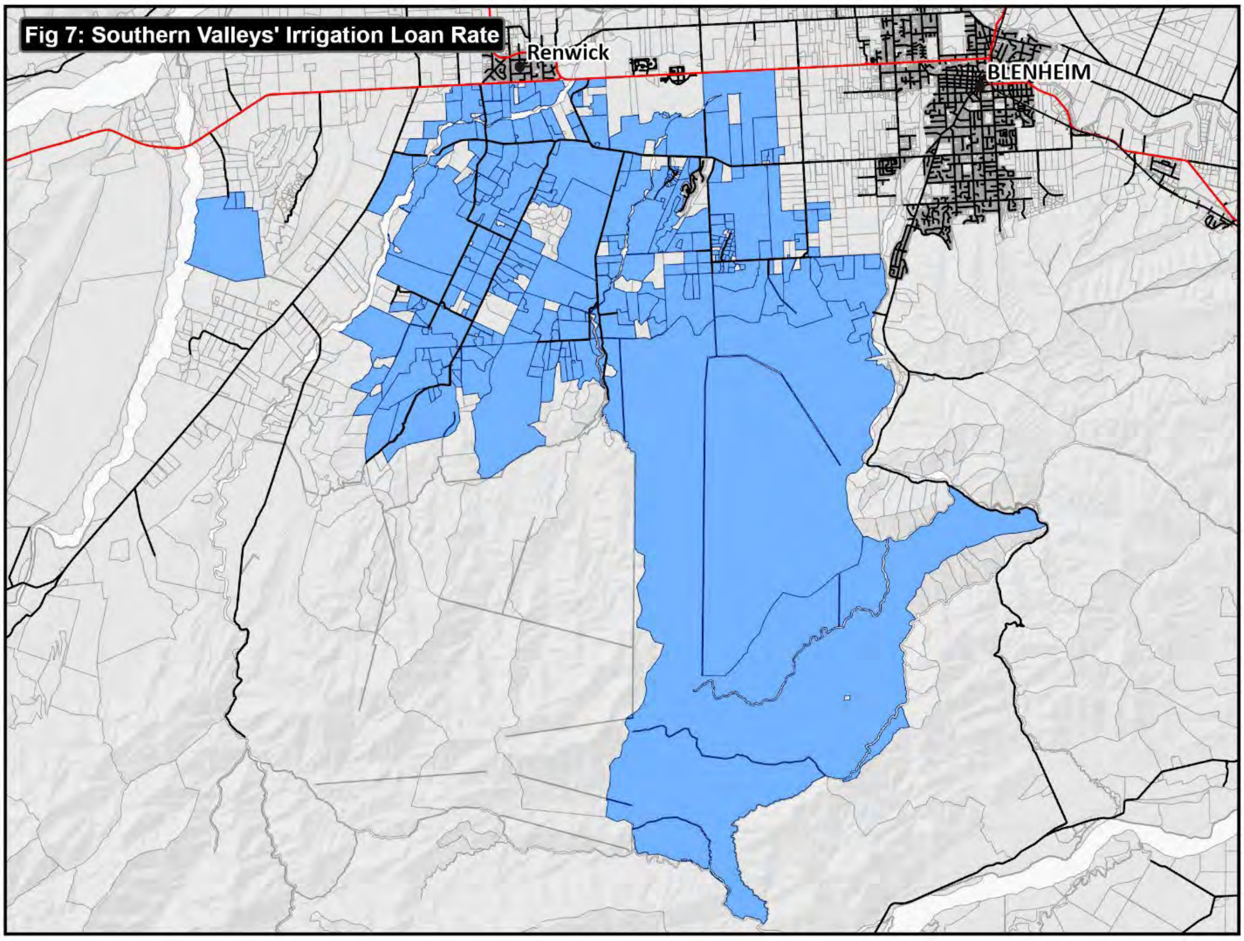
Southern Valleys' Irrigation Loan Rate $547,229

This targeted rate funds the debt servicing costs on the capital cost of the Southern Valleys' irrigation scheme. It is assessed on the basis of a fixed amount per hectare on all irrigable land on every rating unit in the special rating area (see figure 7) where no lump sum contribution to the irrigation scheme was chosen.

Overall this rate will decrease by $513,063.

The loan rate will continue until 30 June 2027 when the borrowing will be fully repaid.

Per calculation	Rate in the $
Per hectare	148.00



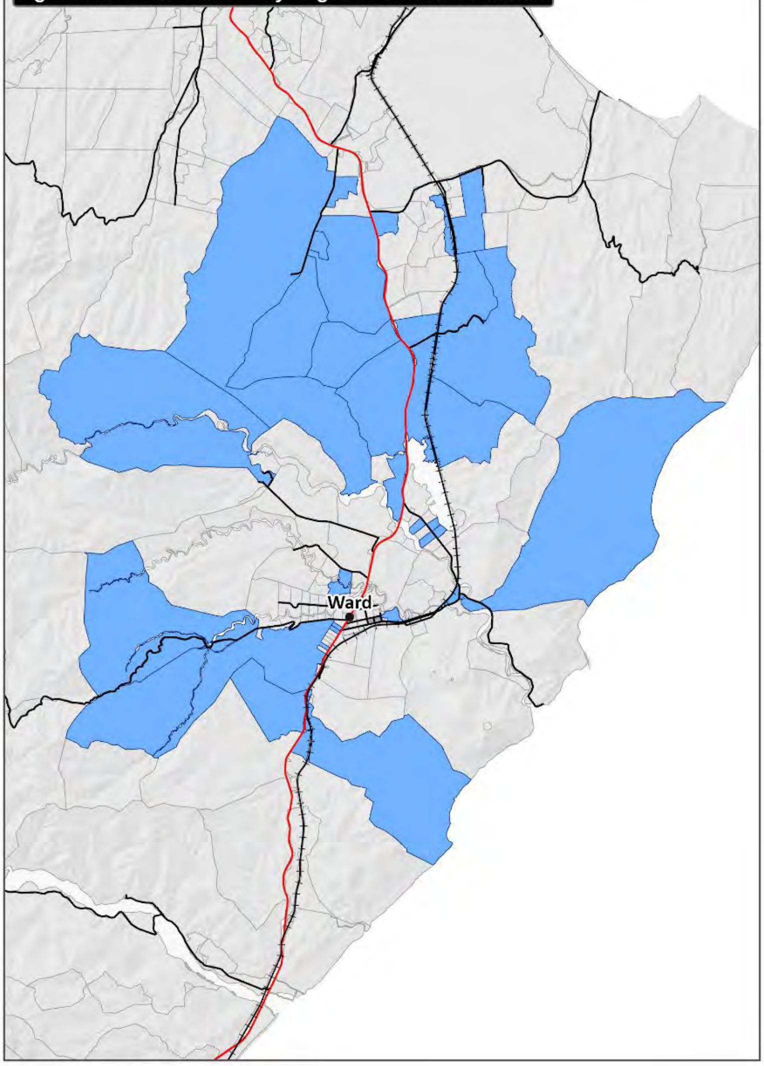
Flaxbourne Community Irrigation Scheme Loan Rate $1,187

This targeted rate will be used to either fund investigation costs incurred should the scheme not proceed or the total cost of the scheme should construction contracts be awarded. It is assessed on the basis of a fixed amount per hectare on all land committed to receive a base allocation of water amounting to 2,250 m^3 per hectare on land identified within the Flaxbourne Special Rating Area (see figure 8).

Overall this rate will remain the same as last year. The amount of the loan rate will change as the scheme proposal is progressed.

Per calculation	Rate in the $
Per hectare	1.00

Fig 8: Flaxbourne Community Irrigation Scheme Loan Rate



Roading Rates and Charges $21,552

French Pass Road Charge $21,552

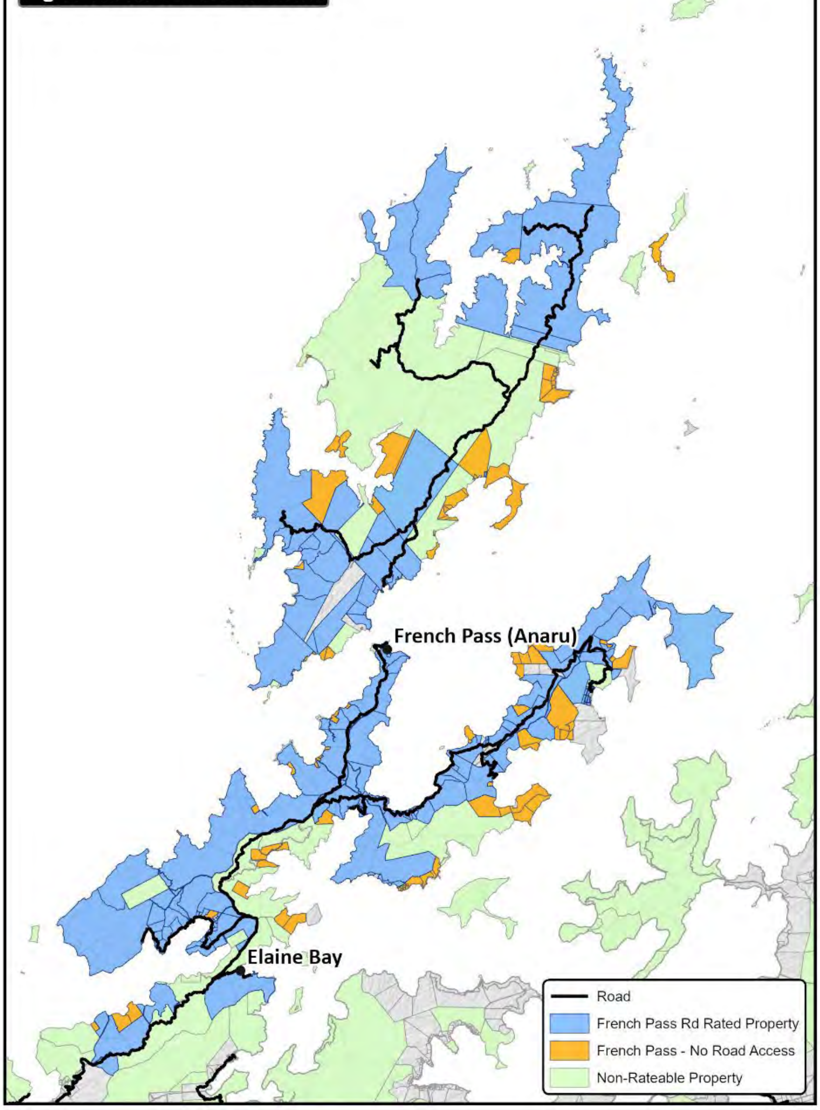
This targeted charge pays for the cost of seal extension in the French Pass rating area. It is charged on every rating unit in the area (see figure 9).

The charge for rating units with Road access will remain the same as last year. The rate for rating units without direct road access is a new rate from this year and is calculated as 25% of the rate for rating units with road access.

Overall this rate will decrease by $4,735.

Per calculation	Rate in the $
Per rating unit with Road Access	82.00
Per rating unit without Road Access	20.50

Fig 9: French Pass Road Rate



Wairau Valley Rivers Works Rate $8,992,125

This targeted rate covers the costs of river planning, control and flood protection in the Wairau Catchment and is calculated on a Capital Value basis on every rating unit in the Wairau Valley Rivers Rating Area (see figures 10-12). The differential rates in the dollar reflect the benefits derived by the defined locations of each group.

The funding requirements from each area are apportioned as follows (according to costs for that area):

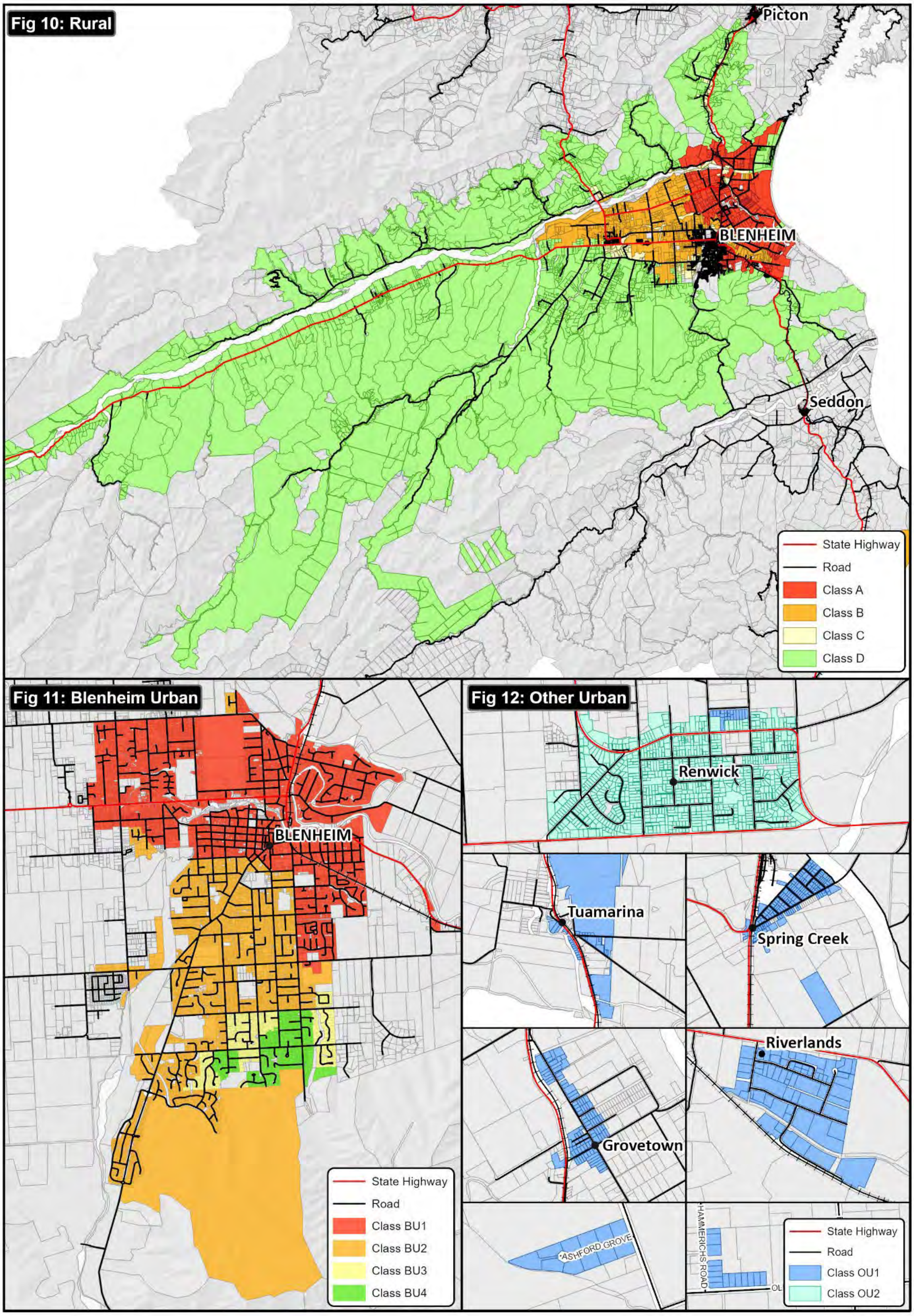
- Blenheim Vicinity (Rural) 47.57%
- Blenheim Urban 47.84%
- Other Urban 4.59%

Overall this rate will increase by $744,239.

Wairau Valley River Works Rates are set in the river rating areas as follows:

Rating Areas	$	Cents in the $
Rural A Rating Units	1,393,968	0.071093
Rural B Rating Units	1,993,306	0.053320
Rural C Rating Units	489,064	0.042656
Rural D Rating Units	401,216	0.006399
Blenheim Urban 1 Rating Units	2,632,056	0.060266
Blenheim Urban 2 Rating Units	1,407,262	0.043959
Blenheim Urban 3 Rating Units	178,412	0.036869
Blenheim Urban 4 Rating Units	84,103	0.017726
Other Urban 1 Rating Units in Wairau Catchment	210,752	0.049544
Other Urban 2 Rating Units in Wairau Catchment	201,986	0.034891

Wairau Valley Rivers Rating Area



Combined Sewerage Scheme Rates and Charges $14,182,942

An overall increase of $588,644 will occur.

Combined Sewerage Scheme Capital Works Rate $1,016,955

This rate funds the capital expenditure and borrowing costs of the combined sewerage scheme and is assessed on the land value of every rating unit in the combined sewerage rating area which includes Blenheim, Picton, Havelock and Seddon (figures 13 – 16). The rate is set on a differential basis (depending on location and ability to benefit).

Overall the rate will decrease by $495,945

Rating Group	Levy	Cents in $
Blenheim	810,574	0.015080
Havelock	23,209	0.019302
Picton	168,016	0.015985
Seddon	15,156	0.026691

Combined Sewerage Scheme Charges $13,165,987

This uniform charge funds operating costs of the combined sewerage scheme including treatment, reticulation, depreciation and other costs associated with the combined sewerage scheme improvements. Blenheim and Picton rating units with sewerage discharges where the quantity or the strength of the effluent is greater than the average domestic rating unit, will be assessed an additional trade waste charge.

Overall the charge will increase by $1,084,589.

Categories	Charge per SUIP
Connected	$714.00
Serviceable	$357.00

Definitions:

“Connected” refers to any separately used or inhabited part of a rating unit that is connected, either directly or indirectly, through a private drain to a public drain. “Serviced” has the same meaning.

“Serviceable” refers to any separately used or inhabited part of a rating unit situated within 30 metres of a public sewerage or storm water drain to which it is capable of being effectively connected, either directly or through a private drain, but which is not so connected.

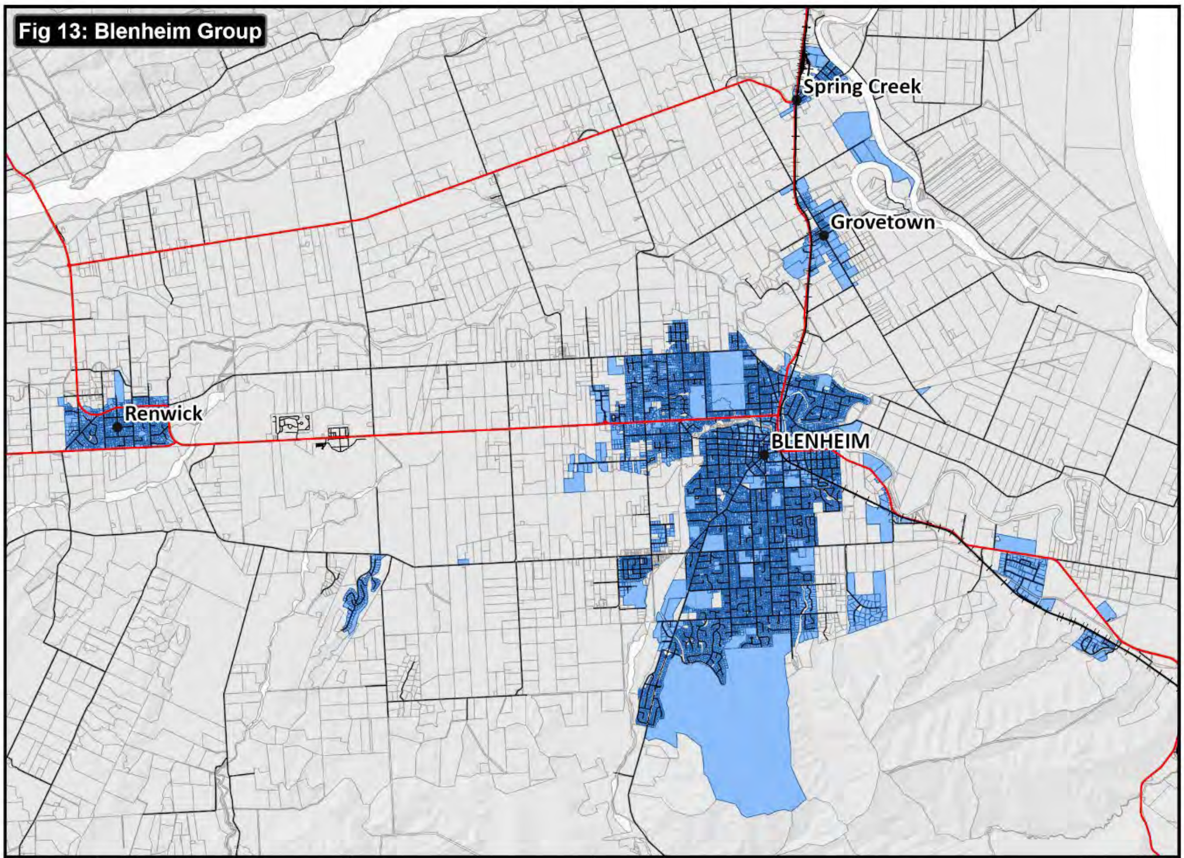


Fig 13: Blenheim Group

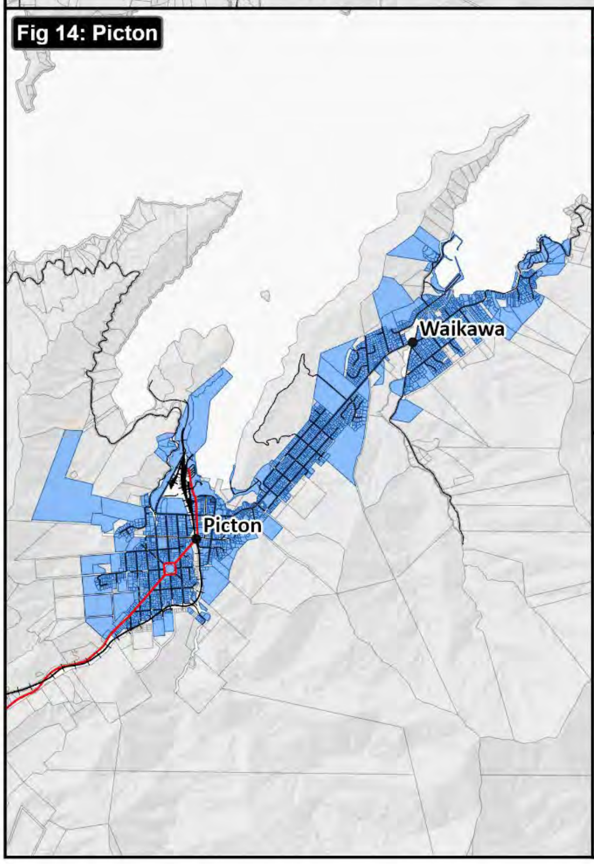


Fig 14: Picton

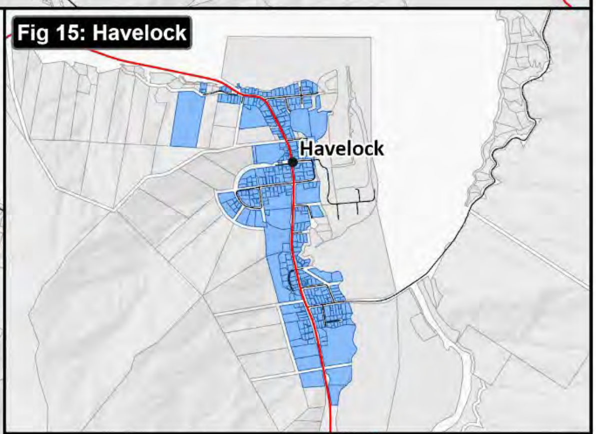


Fig 15: Havelock

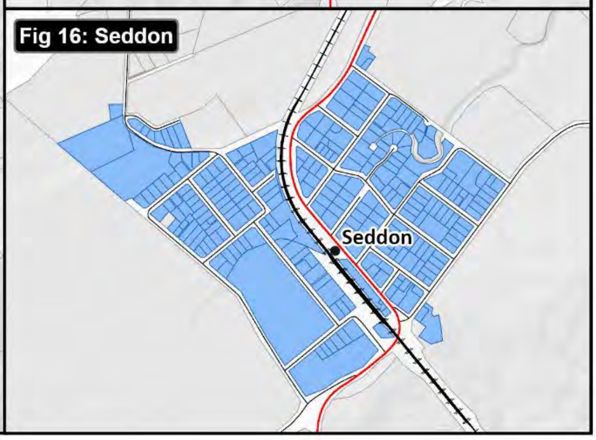


Fig 16: Seddon

Water Supply Rates and Charges $17,789,497

An overall increase of $910,386 will occur.

Definitions:

“Serviced” or “Connected” refers to any separately used or inhabited part of a rating unit to which water is supplied.

“Serviceable” refers to any separately used or inhabited part of a rating unit to which water can be but is not supplied (being property situated within 100 metres from any part of the waterworks).

Combined Water Scheme Rates and Charges $14,293,500

Overall this will increase by $2,652,007

Combined Water Scheme Capital Works Rate $2,335,806

This rate funds the Capital Expenditure and Debt Servicing costs of the combined water scheme. It is assessed on the land value of every rating unit in the Combined Water Rating Area on a differential basis. The Koromiko rating units subject to the special pipeline agreement are included.

Overall this rate will decrease by $34,216.

Rating Group	Levy	Cents in $
Blenheim	1,707,517	0.035776
Havelock	56,904	0.045793
Picton	398,335	0.037923
Koromiko	2,677	0.021108
Renwick	129,760	0.032556
Seddon	40,613	0.063323

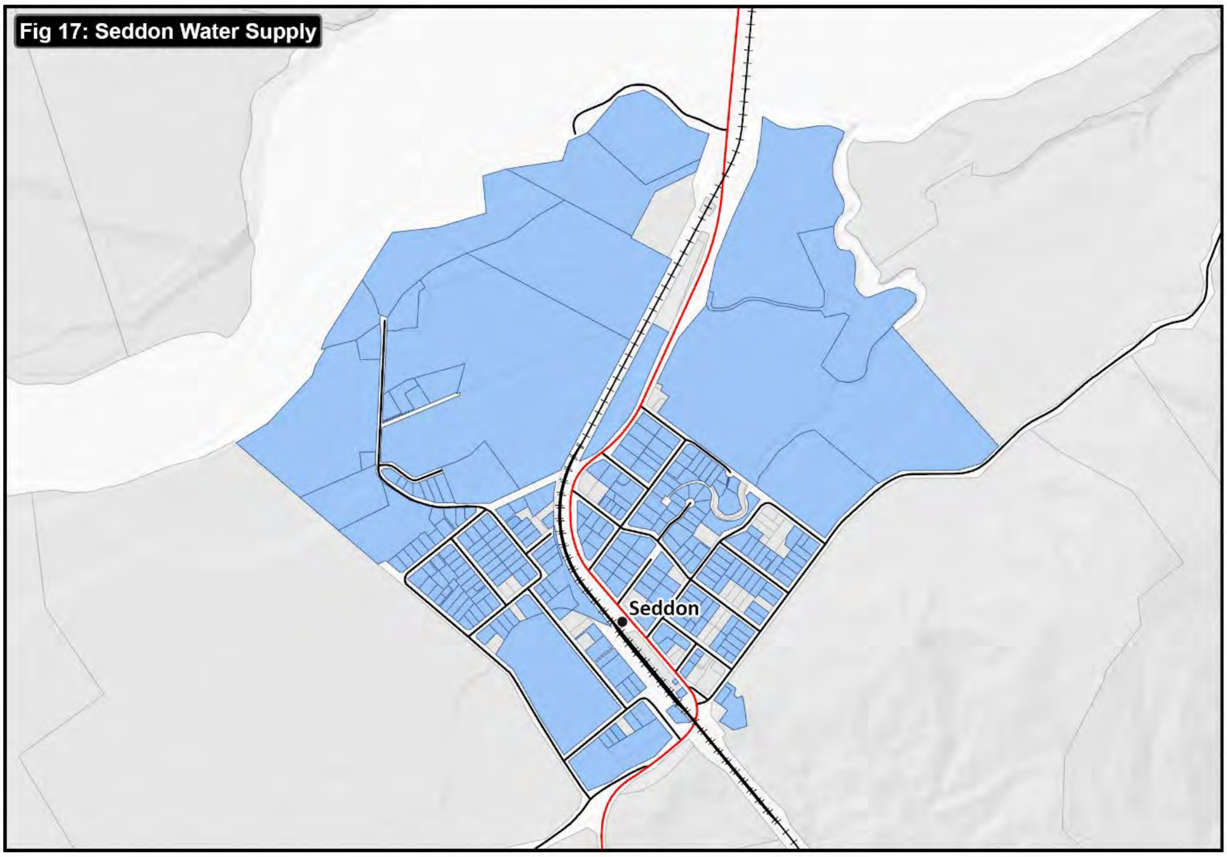


Fig 17: Seddon Water Supply
Seddon

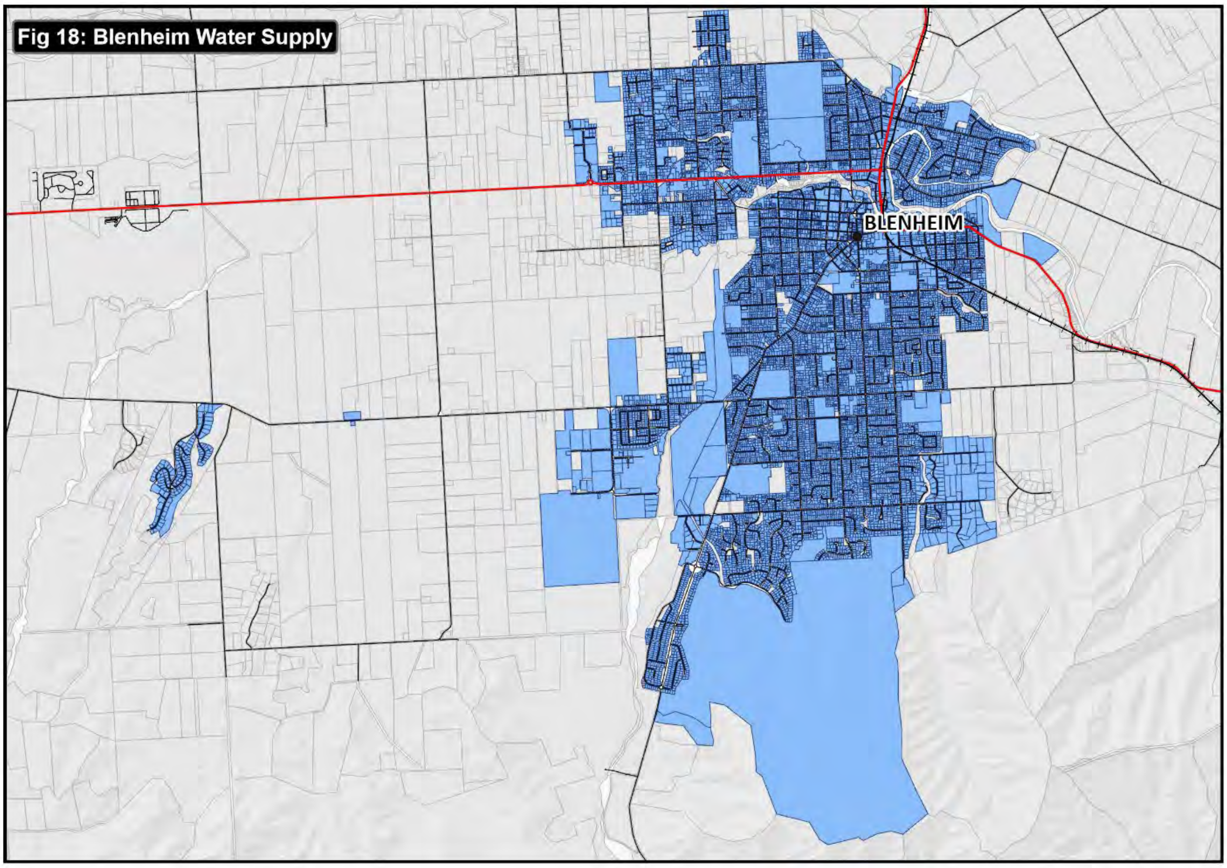


Fig 18: Blenheim Water Supply
BLENHEIM

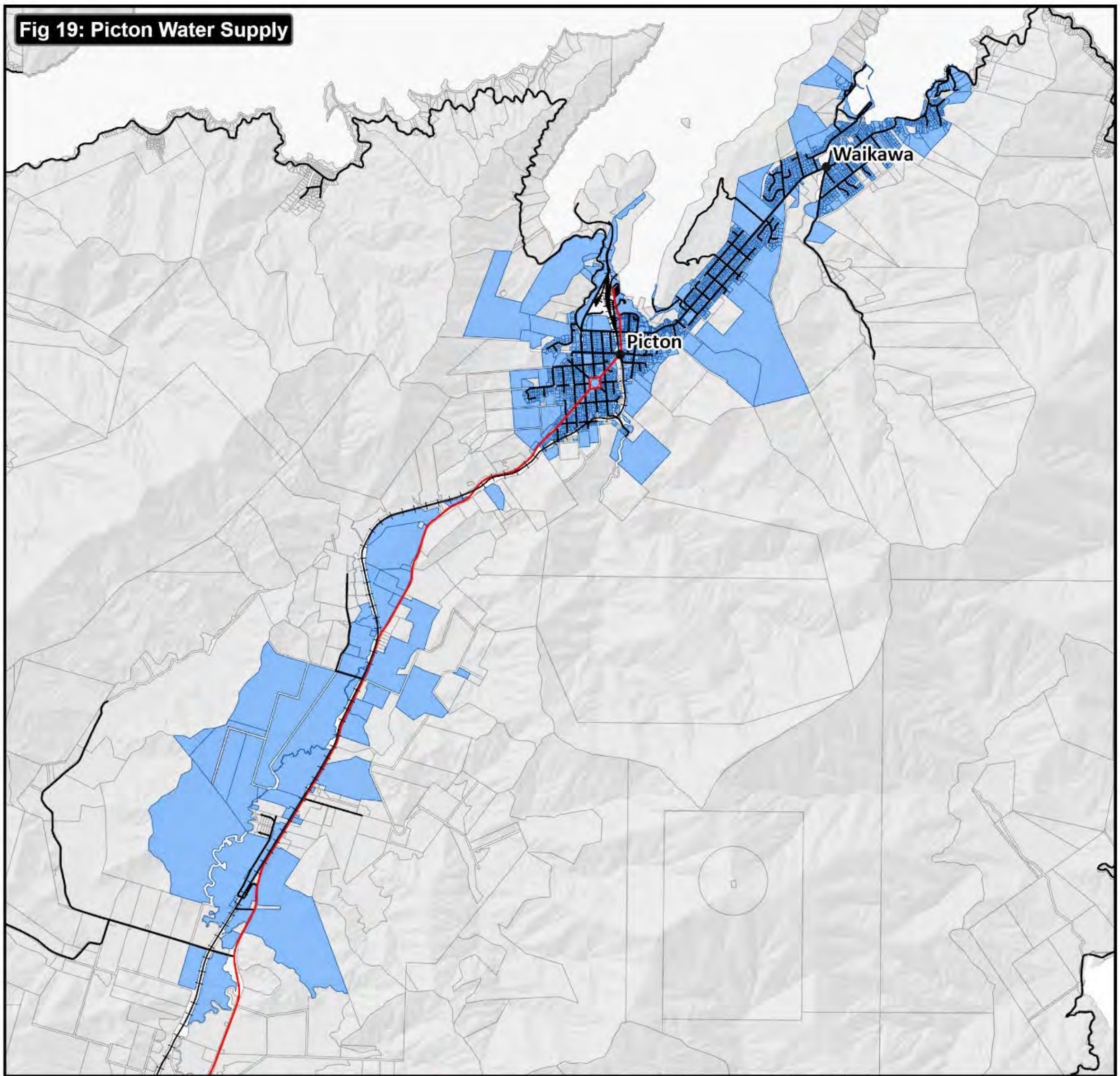


Fig 19: Picton Water Supply

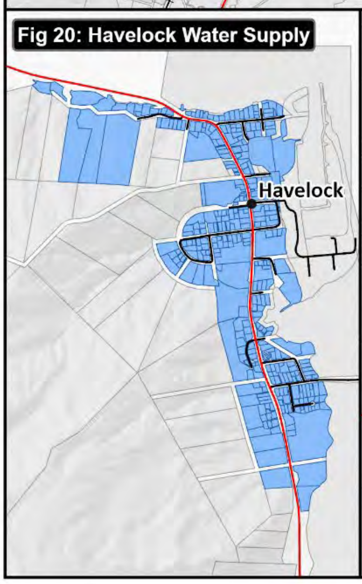


Fig 20: Havelock Water Supply

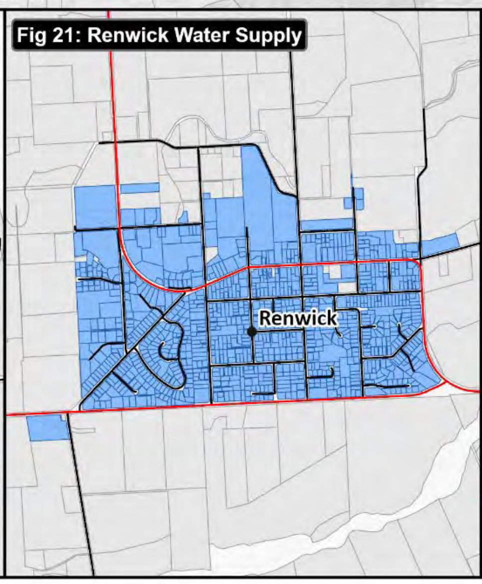


Fig 21: Renwick Water Supply

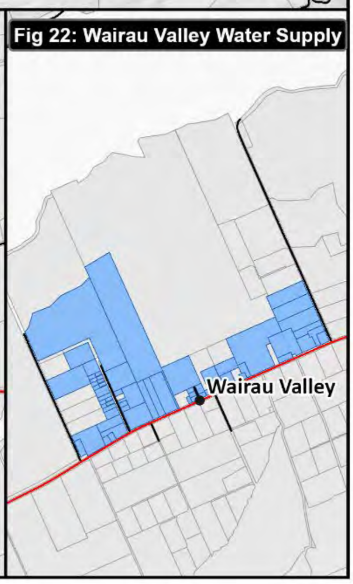


Fig 22: Wairau Valley Water Supply

Combined Water Scheme Charges $10,078,903

These charges fund the balance of expenditure other than Capital and Debt Servicing costs, including operating costs of the combined water scheme including treatment, reticulation, depreciation and other costs associated with the combined water scheme improvements.

These charges are set on a differential basis.

Overall this charge will increase by $739,000

Blenheim Water Charges $6,625,789

These charges are calculated as a fixed amount on every non-metered separately used or inhabited part of a serviced rating unit in the Blenheim Water Supply Area (including the Burleigh Extension) (see figure 18); and half that amount for each non-metered separately used or inhabited part of every serviceable rating unit in the same area.

Categories	Charge per SUIP
Connected	$510.00
Serviceable	$255.00

Havelock Water Charges $205,626

This charge is for every separately used or inhabited part of a serviced residential rating unit whether connected or not in the Havelock water supply area (see figure 20).

Categories	Rate in the $
Per SUIP	$656

Picton Water Charges $2,314,251

These charges are calculated as a fixed amount on every non-metered separately used or inhabited part of a serviced rating unit in the Picton Water Supply Area (see figure 19) and half that amount on each non-metered separately used or inhabited part of every serviceable rating unit in the same area.

Categories	Charge per SUIP
Connected	$866
Serviceable	$433

Renwick Water Charges *$692,476*

This charge is for every separately used or inhabited part of a serviced residential rating unit whether connected or not in the Renwick water supply area (see figure 21).

Per calculation	Rate in the $
Per SUIP	$670

Seddon Water Charge *$226,150*

The charge will be on every separately used or inhabited part of a rating unit within the Seddon Water Supply Area (see figure 17), (excluding all commercial consumers), and any new lots created by subdivision of such rating units whether connected or not.

Per calculation	Rate in the $
Per SUIP	$776

Wairau Valley Water Charge *$14,611*

This charge is set to recover the net cost of operations, capital expenditure and debt servicing costs.

The charge will be for each water meter, excluding all commercial water meters, connected to a rating unit within the Wairau Valley Water Supply Area (see figure 22).

Per calculation	Rate in the $
Per water meter	$282

Residential Metered Water Charges $373,341

These charges exclude water supplied to commercial metered rating units.

Overall these charges will increase by $13,049.

Blenheim Metered Water Charge *$70,672*

This charge is assessed on the basis of the quantity of water supplied to residential metered rating units (including the Burleigh Extension).

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to $69m^3$	$127.50
Over $69m^3$	$1.86 per cubic metre

Havelock Metered Water Charge *$62,819*

This charge is assessed on the basis of the quantity of water supplied to all Havelock residential consumers where consumption exceeds 200 cubic metres per annum.

Per calculation	Rate in the $
Per m^3	3.14

Picton Metered Water Charge *$50,144*

Ordinary Charge

A Picton Metered Water Ordinary Charge is assessed on the basis of the quantity of water supplied to residential metered rating units.

Metered water charges on a quarterly basis are as follows:

Volume	**Charge**
Less than or equal to $43m^3$	$216.50
Over $43m^3$	$5.11 per cubic metre

Koromiko Charge

A Picton Metered Water Koromiko charge is assessed on the basis of the quantity of water supplied to Koromiko Special Pipeline Agreement rating units.

Per calculation	Rate in the $
Per m^3	4.10

Renwick Metered Water Charge *$148,794*

This charge is assessed on the basis of the quantity of water supplied to all Renwick residential consumers where consumption exceeds 200 cubic metres per annum.

Per calculation	Rate in the $
Per m^3	1.75

Seddon Metered Water Charge *$26,708*

This charge is assessed on the basis of the quantity of water supplied to residential metered rating units where consumption exceeds 275 cubic metres per annum.

Per calculation	Rate in the $
Per m^3	2.67

Wairau Valley Metered Water Charge *$14,204*

This charge is set to recover the net cost of operations, capital expenditure and debt servicing costs.

This charge is assessed on the basis of the quantity of water supplied to each residential water meter connected to a rating unit within the Wairau Valley Water Supply Area where consumption exceeds 350 cubic metres per annum.

Per calculation	Rate in the $
Per m^3	3.55

Other Water Supply

Commercial Metered Water Charges $1,505,450

These water charges fund the net cost of operations.

Overall these charges will decrease by $2,280.

Blenheim Commercial Metered Water Charge *$571,200*

This charge for metered rating units is assessed on the basis of the quantity of water supplied to commercial metered connections (including the Burleigh Extension).

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m³	$59.50
Over 50m³	$1.19 per cubic metre

Havelock Commercial Metered Water Charge *$238,500*

This charge for metered rating units is assessed on the basis of the quantity of water supplied to commercial metered connections.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m³	$159.00
Over 50m³	$3.18 per cubic metre

Picton Commercial Metered Water Charge *$579,420*

Ordinary Charge

A Picton Metered Water Ordinary Charge is assessed for metered rating units on the basis of the quantity of water supplied to commercial metered connections (excluding connections where water is onsold).

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m³	$185.00
Over 50m³	$3.70 per cubic metre

Onsold Charge

A Picton Metered Water Onsold Charge is assessed for metered rating units on the basis of the quantity of water supplied to commercial metered connections that is subsequently onsold.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to $45m^3$	$183.15
Over $45m^3$	$4.07 per cubic metre

Renwick Commercial Metered Water Charge *$55,200*

This charge for metered rating units is assessed on the basis of the quantity of water supplied to commercial metered connections.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to $50m^3$	$120.00
Over $50m^3$	$2.40 per cubic metre

Seddon Commercial Metered Water Charge *$58,500*

This charge for metered rating units is assessed on the basis of the quantity of water supplied to commercial metered connections.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to $50m^3$	$225.00
Over $50m^3$	$4.50 per cubic metre

Wairau Valley Commercial Metered Water Charge *$2,630*

This charge is set to recover the net cost of operations, capital expenditure and debt servicing costs.

This charge for metered rating units is assessed on the basis of the quantity of water supplied to each commercial water meter connected to a rating unit within the Wairau Valley water supply area.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to $50m^3$	$263.00
Over $50m^3$	$5.26 per cubic metre

Rural Awatere Water Supply $1,340,019

The following charges fund the net cost of operations, Capital Expenditure and Debt Servicing costs.

Overall this will increase by $94,952

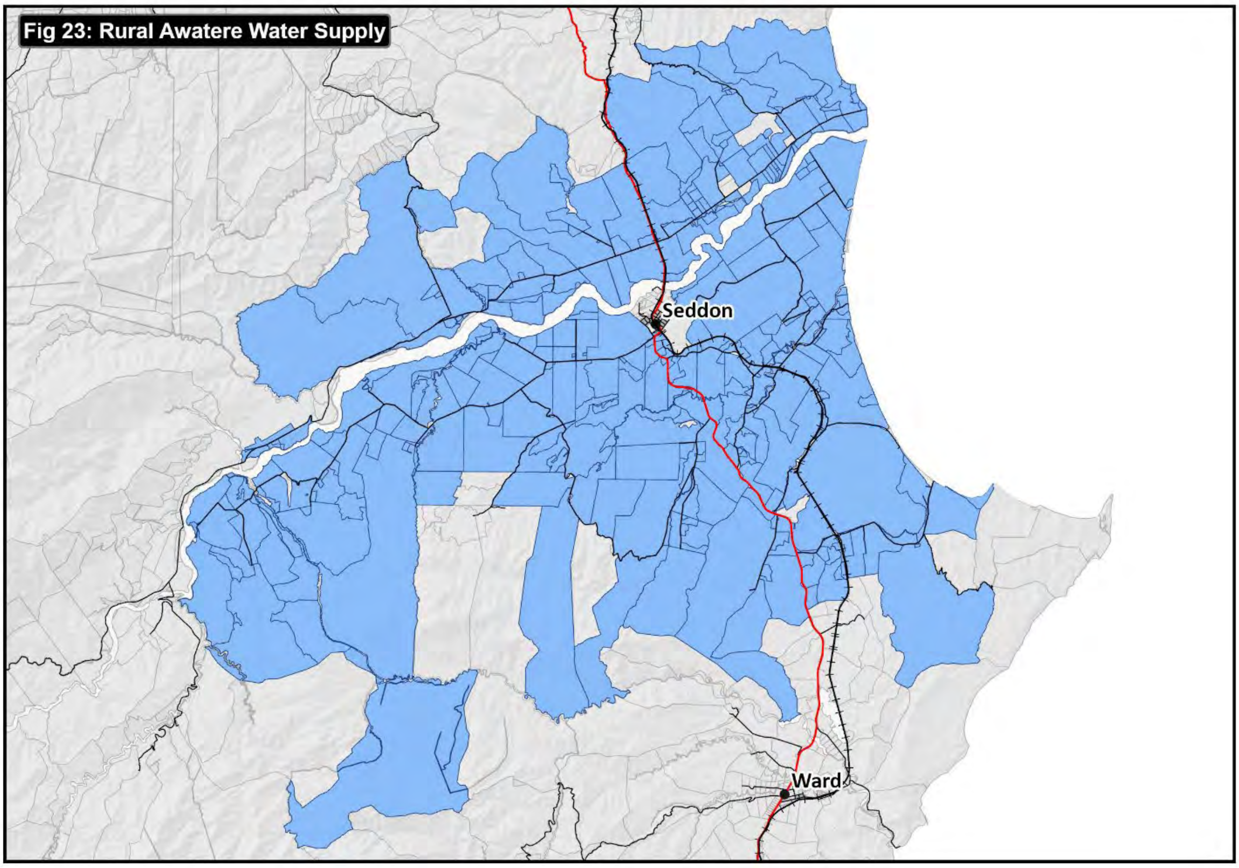
Rural Awatere Water Charge $446,673

The uniform charge will increase from $1,092 to $1,155 on every separately used or inhabited part of a rating unit within the Rural Awatere Water Supply Area (see figure 23), and any new lots created by subdivision of such rating units, whether connected or not.

Rural Awatere Metered Water Charge $893,346

This charge for metered rating units is assessed on the basis of the quantity of water supplied to all consumers where consumption exceeds 275 cubic metres per annum.

The metered charge will be $2.88 per cubic metre for all usage in excess of 275 cubic metres, for all consumers on the Rural Awatere water supply.



Riverlands Water Supply $1,032,790

This charge funds the cost of operations, capital expenditure and debt servicing costs.

This charge for metered rating units is assessed on the basis of the quantity of water supplied to metered rating units.

Operating costs have decreased by $24,033

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 40m³	$84.00
Over 40m³	$2.10 per cubic metre

Southern Valleys' Irrigation Scheme $1,123,188

This charge for metered rating units is assessed on the basis of the quantity of water supplied to metered connections. This rate funds the net operating costs of the Southern Valleys' Irrigation Scheme.

Operating costs have increased by $55,482

Per calculation	Rate in the $
Per m³	0.34

Waste and Recycling Kerbside Collection Charges $3,418,997

This charge provides a wheelie bin service for the areas in Blenheim, Grovetown, Picton, Renwick, Seddon.

Residential Waste and Recycling Collection Charges $3,240,047

This charge pays for the cost of residential kerbside waste and recycling collection where Council provides or is prepared to provide the service.

Each property is provided with a waste wheelie bin, and recycling wheelie bin and crate.

Overall this charge will increase by $340,884.

This charge is a fixed amount per SUIP where Council provides the service (see figures 24-26).

Service	Charge per SUIP
80 Litre Bins	$156.00
140 Litre Bins	$178.50
240 Litre Bins	$223.00

Commercial Waste Collection Charge $175,880

Overall this charge will increase by $13,795.

Commercial Properties Within Residential Area:

This charge pays for the cost of Commercial kerbside waste collection situated within a residential area where Council provides or is prepared to provide the service.

Each property is provided with a waste wheelie bin.

This charge is a fixed amount per SUIP where Council provides the service (see figures 24-26).

Service	Charge per SUIP
80 Litre Bins	$91.00
140 Litre Bins	$113.50
240 Litre Bins	$158.00

Commercial Properties Within the CBD Area:

This charge pays for the cost of Commercial kerbside waste collection within the CBD area where Council provides or is prepared to provide the service.

Each property is provided with a waste wheelie bin, and 26 collection tags. Additional sets of 26 tags can be added to the rates at the same cost of this service.

This charge is a fixed amount per SUIP where Council provides the service (see figures 24-26).

Service	Charge per SUIP
80 Litre Bins	$91.00
140 Litre Bins	$113.50
240 Litre Bins	$158.00

Commercial Recycling Collection Charge $3,070

Overall this charge will decrease by $872.

This charge is a targeted rate for ratepayers where Council and the ratepayer have agreed the ratepayer will take up this service. It is available to any commercial ratepayer situated within a residential area where Council provides or is prepared to provide the service.

Each property is provided with a recycling wheelie bin and crate.

This charge is a fixed amount per set where Council provides the service.

Service	Charge per set
80 Litre Bin and crate	$65
140 Litre Bin and crate	$65
240 Litre Bin and crate	$65

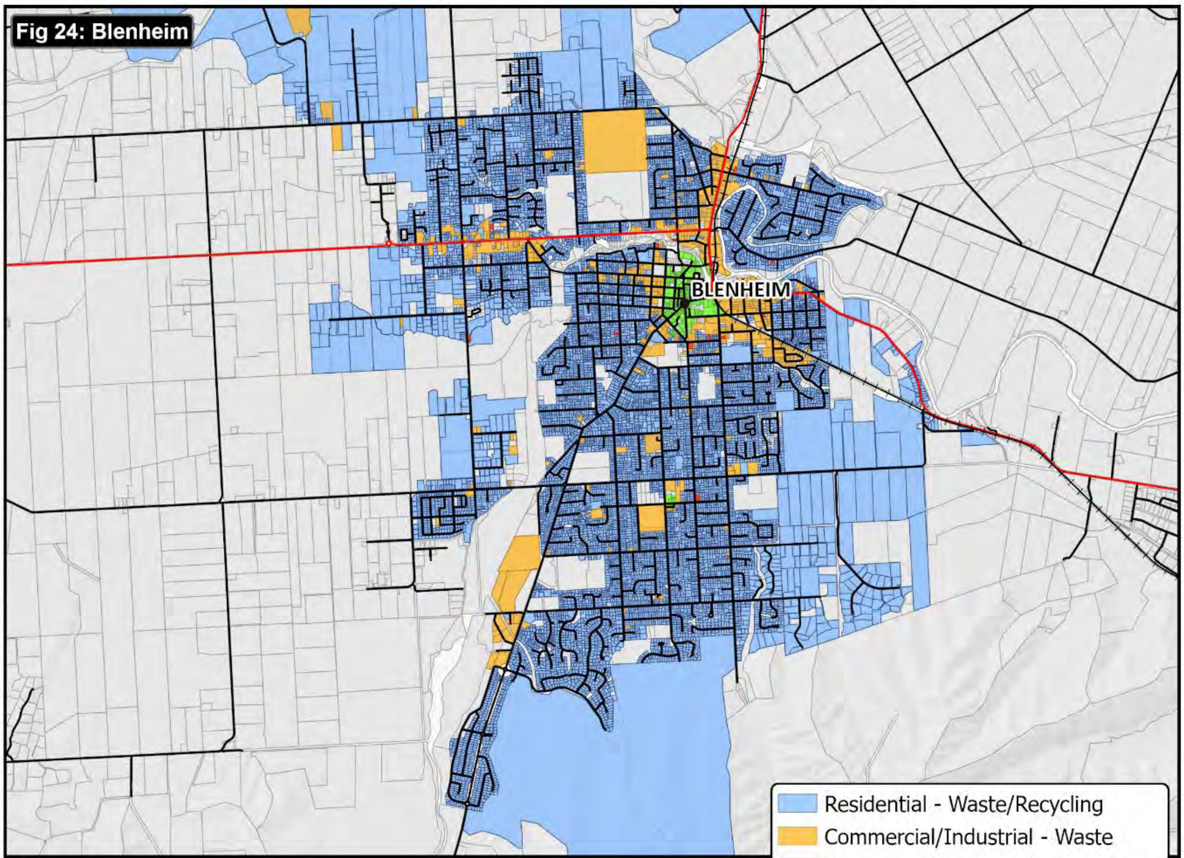


Fig 24: Blenheim
BLENHEIM
Residential - Waste/Recycling
Commercial/Industrial - Waste
Commercial/Industrial - Recycling
Commercial/Industrial CBD - Waste

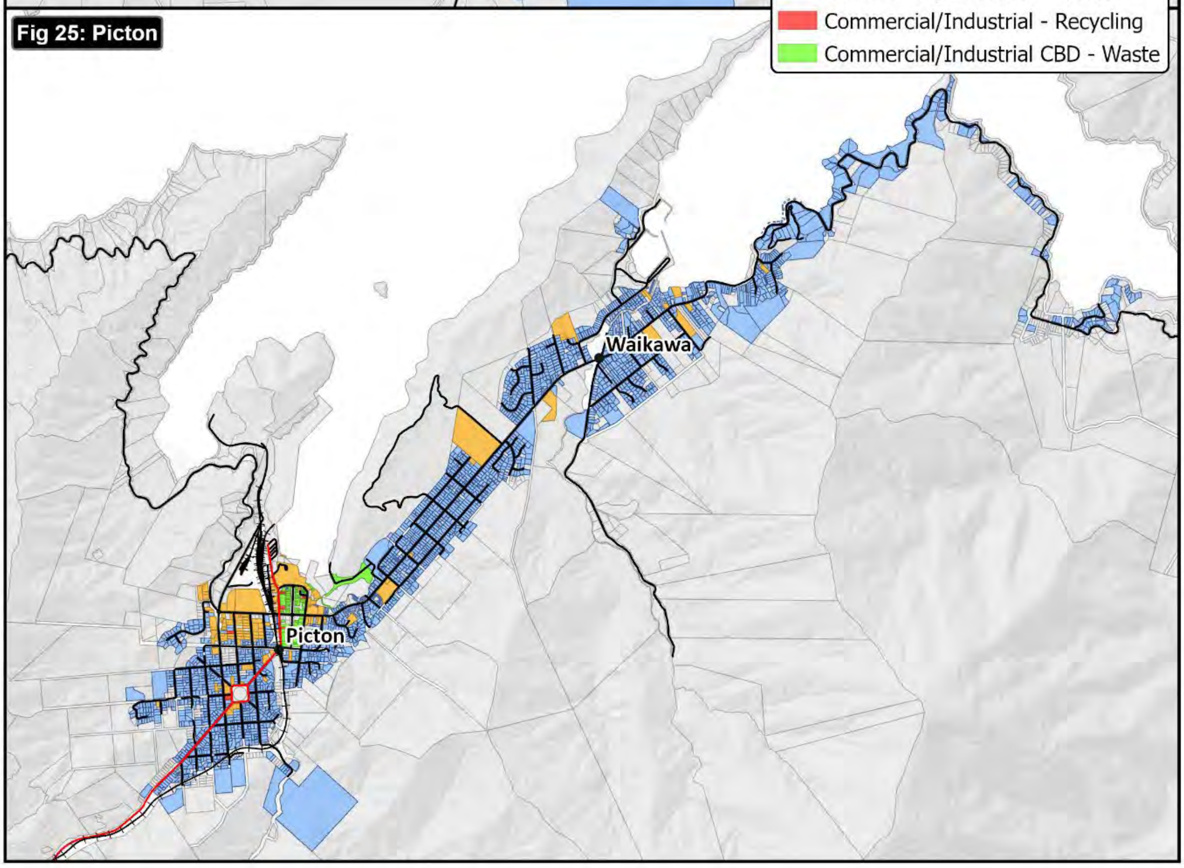


Fig 25: Picton
Waikawa
Picton


Fig 26: Other Urban Areas
Residential - Waste/Recycling
Commercial/Industrial - Waste
Rai Valley
Havelock
Tuamarina
Rarangi
Spring Creek
Grovetown
Fairhall
Renwick
Seddon

Sounds Roads Recovery Rates $1,216,177

This targeted rate pays the cost of the Sounds Road recovery capital works and debt servicing costs for each of the areas. Every ratepayer in Marlborough will be charged for one of these targeted rates.

The funding requirements for each area are apportioned by:

Zones	23.1%
Sounds Admin Rural	2.4%
Rest of Marlborough	74.5%

Sounds Road Recovery – Zones $280,681

This rate is assessed on a land value basis. It is charged on properties in the areas as shown on figure 27, excluding any properties in the Sounds Admin Rural area. (see figure 28).

Overall this charge will increase by $154,633.

Sounds Improvements are set in each geographic area as follows:

Geographic area	$ Levy	Cents in the $
Te Aumiti/French Pass	48,132	0.011194
Te Hoiere/Pelorus	9,576	0.010957
Tōtaranui/Queen Charlotte	53,183	0.011057
Kenepuru	142,165	0.039420
Te Whanganui/Port Underwood	27,625	0.014639

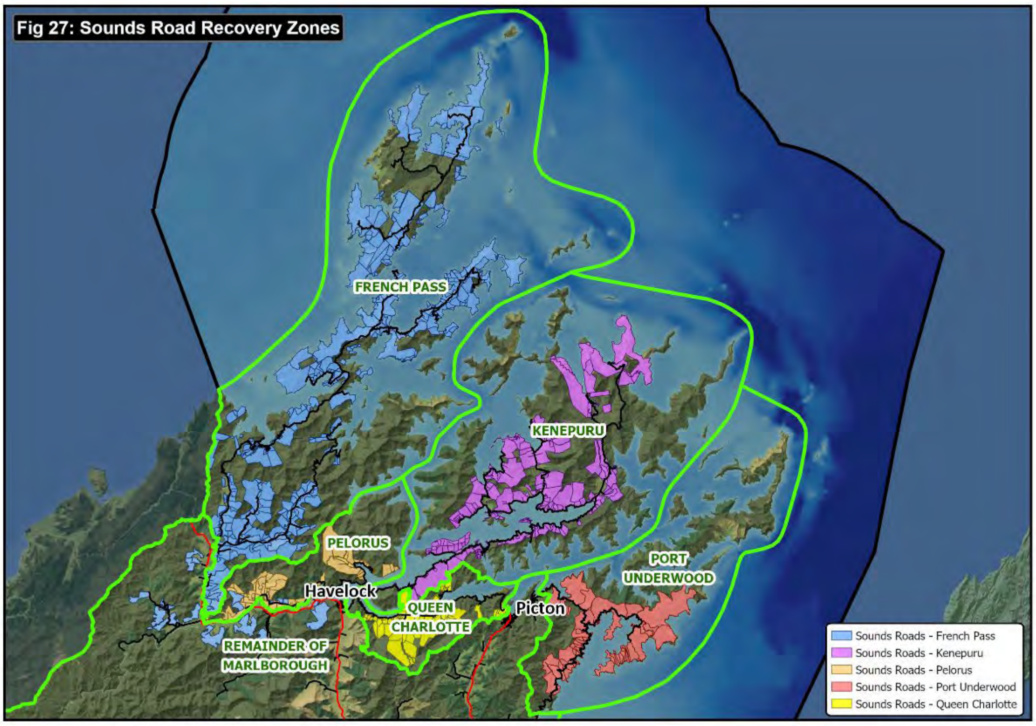


Fig 27: Sounds Road Recovery Zones

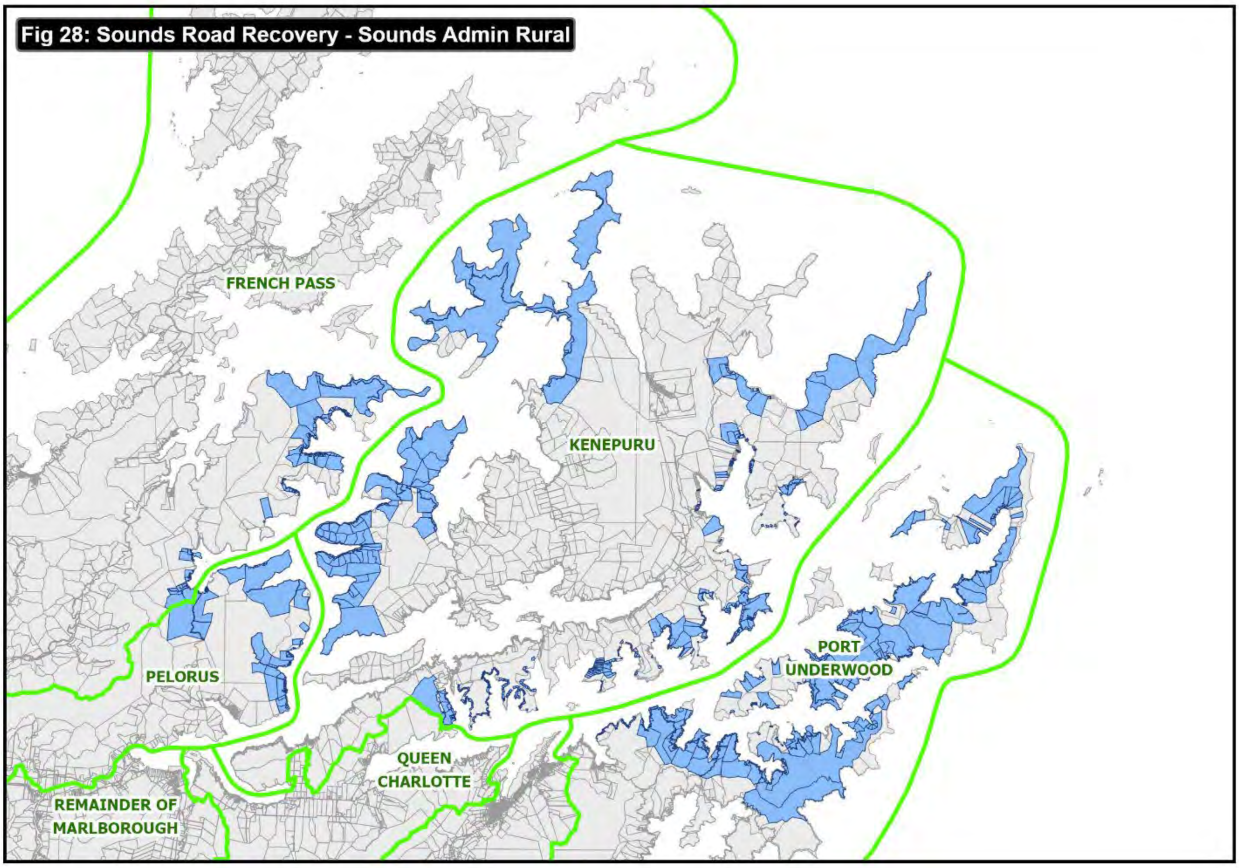
Sounds Road Recovery – Sounds Admin Rural $29,089

This is charged to all properties in the Sounds Admin Rural area and is assessed on a land value basis. It is charged on properties in the areas as shown on figure 28.

Overall this charge will increase by $16,026

Per calculation	Cents in the $
Land value	0.004613

Fig 28: Sounds Road Recovery - Sounds Admin Rural



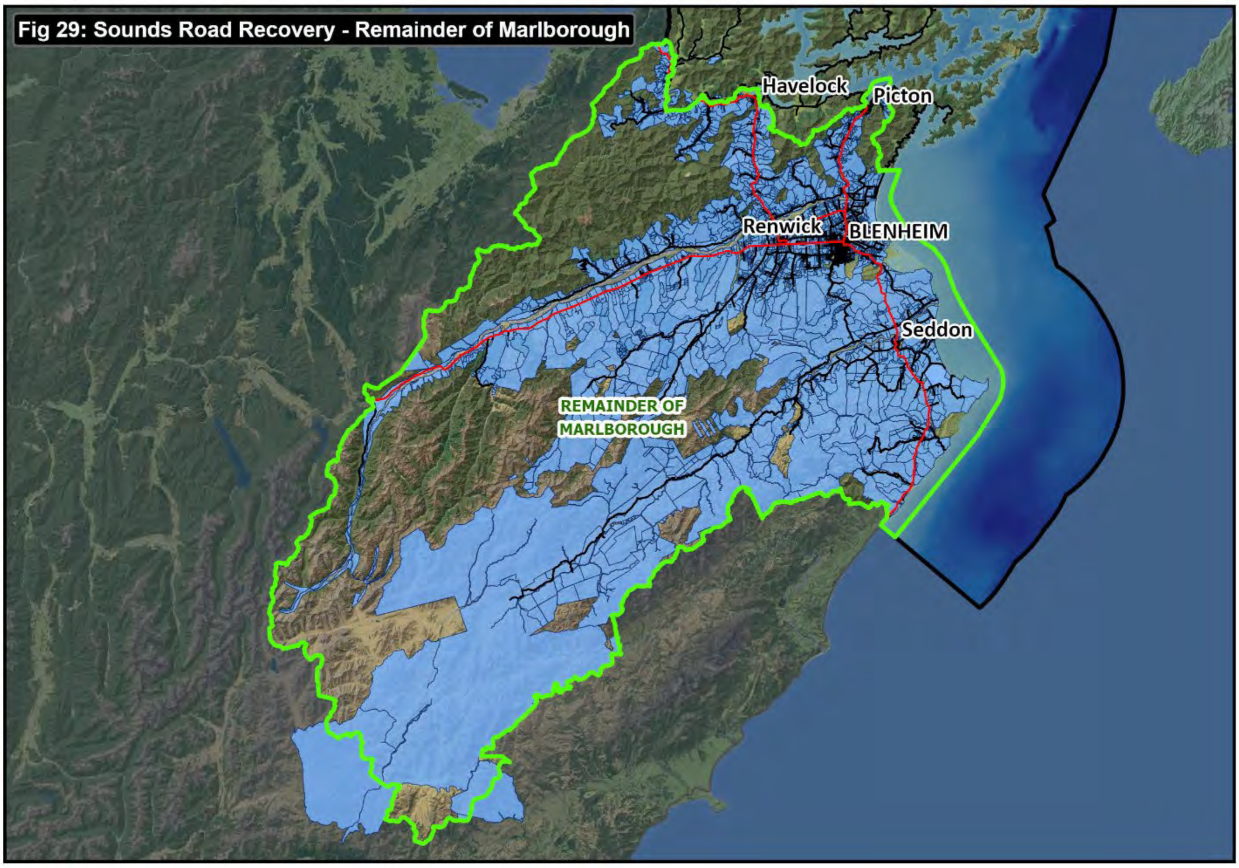
Sounds Road Recovery – Remainder of Marlborough $906,407

This targeted rate is charged to all Marlborough ratepayers excluding the rate payers who are charged the other Sounds roads recovery rates (see figure 29).

Overall this charge will increase by $499,359.

Per calculation	Rate in the $
Per SUIP	$37.60

Fig 29: Sounds Road Recovery - Remainder of Marlborough



Energy Efficiency Rates $357,554

These voluntary targeted rates repay the amount of energy efficiency funding supplied (including interest and fees) for energy efficiency solutions added to residential homes. It is payable by residential ratepayers who have had assistance from Council's energy efficiency funding service.

Funding is offered for:

- insulation;
- clean home heating (heat pumps, wood or pellet fires);
- solar water heating;
- solar power.

The rate is payable for nine years. The interest rate for the current year is 5.0%.

The rate is calculated as a percentage of the total amount to be repaid as follows:

First year rated	Final rating year	Percentage paid this year
2018-19	2026-27	15.821711
2019-20	2027-28	15.751971
2020-21	2028-29	15.683803
2021-22	2029-30	15.682398
2022-23	2030-31	15.714658
2023-24	2031-32	15.746449
2024-25	2032-33	15.710889

Residential Pool Inspections Charge $178,471

This targeted rate funds the costs of carrying out residential pool inspections under the Building (Pools) Amendment Act 2016. It is charged on every SUIP with a residential pool.

Overall this charge will increase by $3,786.

Per calculation	Rate in the $
Per SUIP	118.00

Tourism Charges $256,451

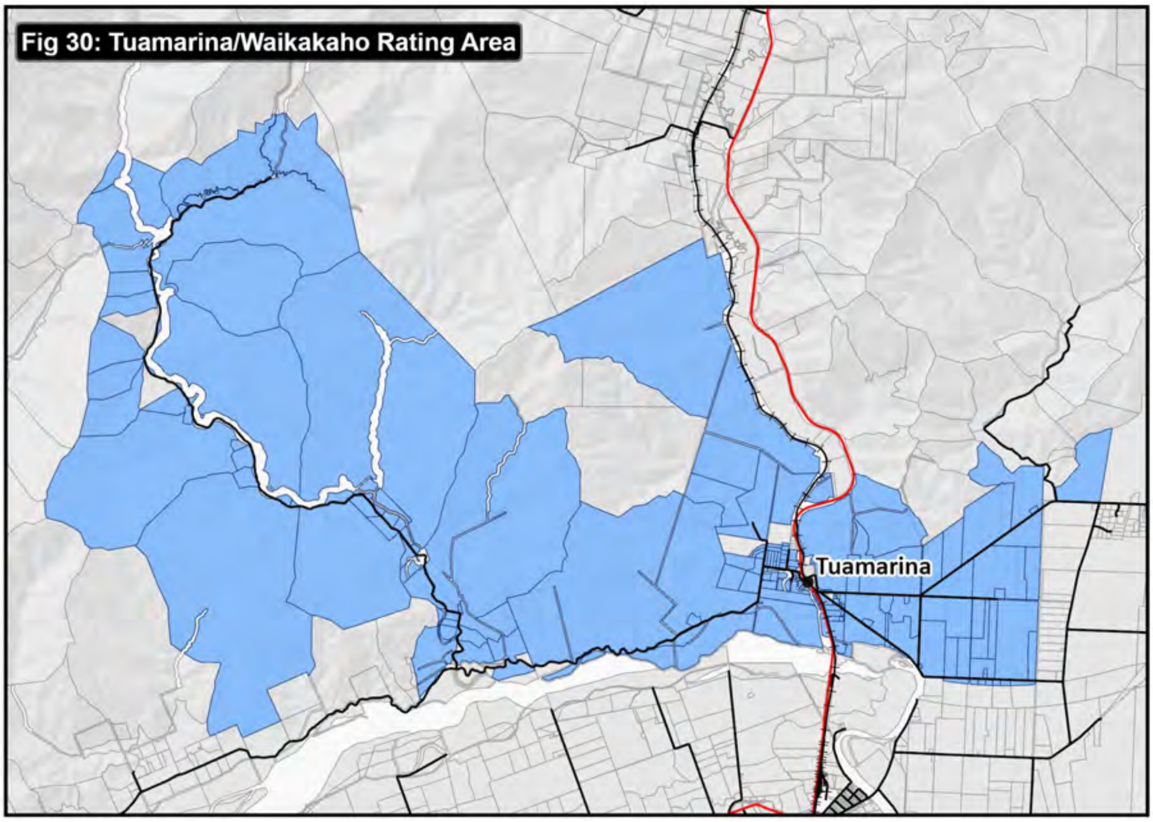
This targeted rate is collected on behalf of Destination Marlborough to promote Marlborough as a tourist destination. It is charged as a fixed amount per SUIP where the ratepayer is engaged in tourism activities as follows:

Activity	Rating category	Charge per rating unit
Properties that are advertised for short term rental accommodation	Residential/ Rural	$280
Short term rental accommodation <30 people	Commercial	$280
Short term rental accommodation >30 people	Commercial	$428
Tourism activities (not included in above)	Commercial	$310

Where a ratepayer operates in two or more of the groups above from the same rating unit, only the highest applicable group charge will be assessed.

Tuamarina/Waikakaho Hall Charge $2,897

This charge pays for the upkeep of the Tuamarina/Waikakaho Hall. It is payable by ratepayers in the Tuamarina/Waikakaho special rating area. Overall this charge will decrease by $2,914.



Per calculation	Rate in the $
Per rating unit	18.45

Residential Rates Postponement Scheme

To cover costs for this scheme, the following fees and charges are set for the 2026-27 rating year. All fees and charges will be added to the approved applicant's rate account as either a one-off fee or an annual charge, where applicable. A statutory land charge will be registered against the property and the cost of registration will be added to the postponed amount.

Initial charges	Fees and charges
Application fee	$50.00
Contribution to the decision facilitation process	$300.00
Annual charges	
Administration fee	$50.00
Interest rate	
2026-2027	4.50%

Instalments

The above rates and charges are for the period 1 July 2026 to 30 June 2027 and will become due and payable by four instalments as follows:

Instalment	Last date for payment before penalty is added
One	11 September 2026
Two	11 December 2026
Three	11 March 2027
Four	11 June 2027

Each instalment is one quarter of the annual rates for the current year.

Charges for Metered Water

Meter reading date between	Due Date	Last date for payment before penalty is added
1 July 2026 – 30 September 2026	20 October 2026	30 November 2026
1 October 2026 – 31 December 2026	20 January 2027	28 February 2027
1 January 2027 – 31 March 2027	20 April 2027	30 May 2027
1 April 2027 – 30 June 2027	20 July 2027	31 August 2027

Penalty Provisions (additional charges on unpaid rates)

A penalty, equivalent in amount to 10% of the instalment amount remaining unpaid at the close of day on the "Last Date for Payment", shall on the next day be added to that amount of unpaid rates.

A further penalty of 10% will be added to all rates and charges from previous years that remain unpaid on 30 June 2027.

All payments are allocated to the oldest debt first so if the instalment is not paid in full by the date shown a 10% penalty is added to any amount of the instalment still outstanding. All penalty charges are exempt from GST.

Penalty Provisions (unpaid metered water)

A penalty, equivalent in amount to 10% of the metered water amount remaining unpaid at the close of day on the 'last date for payment' shall, on the next day, be added to that amount which remains unpaid.

General Revenue Sources

There are some revenue sources which are not directly linked to an activity but are utilised by Council to assist in funding a number of Council activities either directly or indirectly. These include:

Dividends and Interest from Investments $14,146,751

This total amount is made up of:

- internal loans interest $8,794,218
- interest on General Funds $5,100
- interest on Investments $1,247,433
- dividends $4,100,000

These are used as follows:

- funding specified reserves for particular purposes or events (e.g. Emergency Events Reserve)
- used to subsidise general type rates and charges by way of general revenue allocation
- used to fund interest and funding costs on external borrowings.

Petroleum Tax $415,000

These funds are used to subsidise general type rates and charges by way of general revenue allocation.

Contributions Received from Development and Subdivision $5,892,580

These are applied towards the cost of infrastructure related to the development and community facilities.

Forestry Income $0

It is expected that no forestry income will be received this year.

Geographic Areas

The geographic areas can generally be described as follows:

Blenheim Area (BM) (Fig 3)

Borough Council together with those properties within a 1.5 km radius of that area which have a zoning of Residential or Industrial in the Wairau/Awatere Resource Management Plan (eg: includes, Burleigh, Hammerichs Road, Riverlands and Waipuna Street); as well as any properties that are connected to (or are able to be connected to) either the Blenheim Water or Blenheim Group Sewerage Schemes, but excluding properties in the Renwick, Spring Creek and Grovetown Sewerage Rating Areas; and residential/rural properties and properties in the Riverlands Industrial Estate and Cloudy Bay Business Park that have an area of greater than one hectare.

Also included in the Blenheim area are a number of properties where it was an express condition of subdivisional resource consent.

Properties in growth areas zoned Urban Residential 2 Greenfields will be excluded from the Blenheim Area until development has occurred or a subdivision title has been granted.

Other land rezoned Urban Residential 2 or 3 as a result of the Proposed Marlborough Environment Plan will be similarly excluded from the Blenheim Area until granting of subdivision title.

Blenheim Vicinity Area (BV) (Fig 2)

All of that area encompassed within the following general description, but excluding the Blenheim areas described above:

From just north of the Rarangi Settlement following around the foothills in a south-westerly direction; taking in the Tuamarina Settlement; to the south bank of the Wairau River and then up the Wairau south bank to the Waihopai River; up the east bank of the Waihopai River to just north of Omaka Downs; and then generally following the base of the foothills; around to include the Taylors Pass in a south easterly direction as far as the Branch River; following the boundaries of properties on the south east side of the Taylor River; then around the base of the foothills to include land between SH 1 and both sides of Redwood Pass Road to and including 393 Redwood Pass Road; then to the coast on the south of the Vernon Lagoons.

Picton Area (PN) (Fig 4)

All of that area encompassed by the former Picton Borough Council; together with the area of those properties serviced by the Picton Water or Sewerage Schemes (excluding those properties listed in the schedule below).

Schedule

Pt Lot 1 DP 6881, Pt DP 467 Waitohi Valley Blk XI Linkwater SD, Lot 1 DP 303616 Lot 1 DP 8240, Pt Sec 41 District of Waitohi, Lot 2 DP 3716, Lot 1 DP 3716, Lot 1 DP 9175, Lot 2 DP 9175, Lot 1 DP 10989, Lot 2 DP 10989, Lots 1 2 DP 1353 Lot 1 DP 1148 Pt Sec 37 Waitohi Reg Dist, Lots 2 5 DP 3183, Pt Sec 103 Waitohi Valley District Blk XV Linkwater SD, Lot 1 DP 402932 Lot 1 DP 5595 Lot 2 DP 5660 Sec 38 Pt Sec 37 Waitohi Dist, Lot 1 DP 9268, Pt Lot 1 DP 7160 , Lot 1 DP 12294, Lot 2 DP 10225 Lot 1 DP 10476, Lot 1 DP 10882, Lot 2 DP 434941 Pt DP 747 Pt Sec 25 Wairau Dist Pt Lots 1-3 DP 693 Pt Sec 12 Pt Sec 13 Blk XV Linkwater SD, Secs 105 106 Pts Sec 36 104 Waitohi Valley Dist, Lot 1 DP 6397, Lots 1 2 DP 303945, Lots 3 4 DP 303945 Sec 129 Pt 159 Picton Subn Sec 18 Blk XV Linkwater SD, Lot 1 DP 302741, Lot 1 DP 10871, Lot 1 DP 6129, Lot 1 DP 759 Lot 2 Pt Lot 1 DP 1594, Pt Sec 63-65 Picton Subn. Lots 1-9 12 DP 1086, Sec 1 SO 429571 Lot 10 DP 1086, Lot 11 DP 1086, Lot 13 DP 1086, Lot 14 DP 1086, Lot 2 DP 3080, Sec 1 SO 416848 Sec 2 SO 416848 Lot 16 DP 1086, Lot 18 DP 1086, Pt Waikawa 2C2, Lot 4 DP 11736, Lot 1 DP 335692, Lot 2 DP 344933, Lot 3 DP 11736, Lot 1 DP 11736, Lot 1 DP 344933, Lot 2 DP 404985, Lot 1 DP 424360, Lot 2 DP 424360, Lot 3 DP 424360, Lot 4 DP 424360, Lot 5 DP 424360, Waikawa 3B Blk XII Linkwater SD Blk XI Arapawa SD, Lot 1 DP 9994, Lot 1 DP 10354, Waikawa Sec A2 Waikawa West Blk XII Linkwater SD Blk XI Arapawa SD, Waikawa Sec 4B2 Waikawa West Blk XII Linkwater SD Blk XI Arapawa SD, Lot 2 DP 7961 Pts Sec 10 & Pt Sec 11 Waitohi Dist Pts Sec 100 Waitohi Dist, lot 3 DP 8884.

Also included in the Picton area are a number of properties where it was an express condition of subdivisional resource consent.

Picton Vicinity Area (PV) (Fig 4)

All of that area from the western point of Ngakuta Bay to the former Picton Borough boundary; plus all of that area from the eastern point of Waikawa Bay to Whatamango Bay; plus a corridor area from the southern boundary of the former Picton Borough to Speeds Road; excluding properties serviced by the Picton Water or Sewerage Schemes, but including the properties listed in the Schedule above.

General Rural Area (GR) (Fig 1)

All of that area administered by the former Marlborough County and excluding that part of the former County's area which has been included in either the Blenheim, Blenheim Vicinity, Picton, Picton Vicinity or Sounds Admin Rural areas.

Sounds Admin Rural (AR) (Fig 5)

All of that area with basically sea access only, which was subject to the former Marlborough County Council Empowering Act 1965.

INDICATIVE IMPACT ON BENCHMARK PROPERTIES

Council uses Benchmark Properties in different geographic areas to illustrate the effect of its rating proposals. The rating effect on individual properties varies because movements in general-type rates do not impact uniformly on Council's geographic rating areas and movements in targeted separate rates (such as Sewerage and Water) affect only properties in those rating areas.

Benchmark Property	Land Value	Capital Value	2025-26 Actual Rate Levy	2026-27 Final Plan Rate Levy	Total $ Rate Mov	Total % Rate Mov
01-Blenheim Residential	425,000	820,000	4,370	4,675	306	7.00%
02-Blenheim Residential	390,000	570,000	4,185	4,480	295	7.05%
03-Blenheim Residential	400,000	750,000	4,071	4,355	284	6.99%
04-Blenheim Residential	420,000	940,000	4,543	4,863	319	7.03%
05-Blenheim Residential	395,000	750,000	4,236	4,533	297	7.02%
06-Blenheim Vacant Section	375,000	375,000	3,276	3,503	227	6.94%
07-Blenheim Commercial	175,000	710,000	4,742	5,132	390	8.23%
08-Blenheim Commercial	550,000	1,860,000	8,638	9,347	709	8.21%
09-Picton Residential	320,000	710,000	4,220	4,528	308	7.30%
10-Picton Residential	420,000	670,000	4,633	4,970	337	7.27%
11-Picton Vacant Section	270,000	870,000	4,013	4,307	294	7.32%
12-Picton Commercial	460,000	500,000	5,825	6,299	474	8.13%
13-Picton Motels (19 units)	900,000	1,800,000	9,214	9,972	758	8.23%
14-Blenheim Vicinity	2,340,000	3,830,000	9,542	10,269	727	7.61%
15-Blenheim Vicinity	2,120,000	3,450,000	8,219	8,872	653	7.94%
16-Blenheim Vicinity	18,150,000	25,610,000	53,769	58,158	4,388	8.16%
17-Blenheim Vicinity	3,810,000	6,290,000	14,041	15,130	1,089	7.75%
18-Blenheim Vicinity	17,300,000	24,910,000	54,749	59,194	4,445	8.12%
19-Renwick Residential	400,000	640,000	3,822	4,089	268	7.00%
20-Renwick Residential	390,000	540,000	3,815	4,048	233	6.11%
21-Spring Creek Residential	300,000	590,000	2,939	3,127	187	6.37%
22-Grovetown Residential[1]	410,000	530,000	3,179	3,376	197	6.20%
23-Grovetown Residential[2] * 2	480,000	800,000	4,368	4,557	189	4.32%
24-Rarangi Residential	620,000	1,650,000	2,739	2,945	206	7.51%
25-Picton Vicinity	3,720,000	4,110,000	8,797	9,563	766	8.70%
26-Ngakuta Bay - bach	600,000	1,000,000	2,291	2,494	203	8.86%
27-General Rural - French Pass	2,710,000	2,920,000	7,091	7,805	715	10.08%
28-General Rural - Manaroa	4,350,000	5,680,000	12,365	14,243	1,878	15.19%
29-General Rural - Opouri Valley	3,340,000	4,160,000	8,430	9,319	889	10.55%
30-General Rural - on Awatere Water	6,510,000	7,770,000	18,477	19,983	1,506	8.15%
31-Havelock Residential	350,000	730,000	3,284	3,519	234	7.14%
32-Seddon Residential	195,000	520,000	3,011	3,211	199	6.62%
33-Wairau Valley Township Residential	240,000	265,000	1,372	1,493	121	8.83%
34-Sounds Admin Rural - farm	5,171,000	6,291,000	7,707	8,440	733	9.51%
35-Sounds Admin Rural - bach	400,000	560,000	1,128	1,223	95	8.44%
36-Sounds Admin Rural - bach	480,000	810,000	1,223	1,327	105	8.59%

[1] This property opted to make a lump sum payment for the Grovetown sewerage scheme.

[2] This property opted to pay the Grovetown sewerage loan rate which will continue until 2039, in lieu of the lump sum payment.

Etahi atu Kōrero
Appendices

COUNCIL COMMITTEES AND MEMBERS

For this term of Council, the following Committee structure (and membership) was put into place on 30 October 2025. It has four standing committees, a joint committee with Kaikōura District Council, three statutory committees and seven sub-committees. Pursuant to Section 41(a)(5) of the Local Government Act 2002 the Mayor is a member of each Committee of Council.

Environment & Planning Committee

This Committee is responsible for environmental science and monitoring; monitoring of consents; enforcement and prosecution policies; biosecurity; animal control; building control; resource consent processing; dangerous goods; fencing of swimming pools; food and health monitoring; harbour management; and the Marlborough Environment Plan.

Clr Barbara Faulls – Chairperson
Clr Clr Sally Arbuckle – Deputy
Clr Allanah Burgess
Clr Clr Gerald Hope
Clr John Hyndman
Clr Raylene Innes
Clr Malcolm Taylor
Mayor Nadine Taylor
Rural representative
Iwi representative

Hearing Sub-Committee

This Committee makes decisions on applications for resource consents (each consent is heard by a committee made up of a chairperson and two members).

Clr Barbara Faulls – Chairperson
Clr Sally Arbuckle
Clr Allanah Burgess
Clr Raylene Innes

Working for Nature / Mahi mō te Taiao Grants Sub-Committee

This Committee allocates Working for Nature / Mahi mō te Taiao Grants.

Clr Sally Arbuckle– Chairperson
Clr Allanah Burgess
Clr Raylene Innes
Clr Malcolm Taylor

Infrastructure and Community Facilities Committee

This Committee is responsible for all infrastructure including roads; road safety (including walking and cycling strategies); parking; sewerage; water; stormwater; rivers and drainage; waste management (including recycling); community facilities; parks and open spaces; halls; cemeteries; public conveniences; libraries; Small Township Revitalisation programmes; project management; housing for seniors portfolio; property management; and civil defence and emergency management.

Clr Brian Dawson – Chairperson
Clr Scott Adams – Deputy
Clr David Croad
Clr Deborah Dalliessi
Clr Cyril Dawson
Clr Thelma Sowman
Clr Ben Stace
Mayor Nadine Taylor
Iwi representative

Civil Defence Emergency Management Group (Statutory Committee)

The delegation to act as this Group (formed in accordance with the Civil Defence and Emergency Management Act 2002) is given to the Infrastructure and Community Facilities Committee. The Committee is responsible for overseeing the development, maintenance, monitoring and evaluation, and implementation of the Group Plan required by section 17(1)(i) of the Civil Defence and Emergency Management Act 2002.

Clr Brian Dawson – Chairperson
Clr Scott Adams – Deputy
Clr David Croad
Clr Deborah Dalliessi
Clr Cyril Dawson
Clr Thelma Sowman
Clr Ben Stace
Mayor Nadine Taylor
Iwi representative

Housing for Seniors Sub-Committee

The focus of this Sub-Committee is Council's housing for seniors portfolio.

Clr David Croad – Chairperson
Clr Deborah Dalliessi
Clr Brian Dawson
Clr Cyril Dawson
Clr Ben Stace
Community representative

Regional Transport Committee (Statutory Committee)

This Committee prepares for approval by Council the Regional Land Transport Plan [the Plan], or any variations to the Plan and provides Council with any advice and assistance in relation to its transport responsibilities. Membership is limited to four persons representing Council; and one person representing the New Zealand Transport Agency (refer section 105 of the Land Transport Management Act).

Clr Scott Adams – Chairperson
Clr David Croad
Clr Brian Dawson
Mayor Nadine Taylor
New Zealand Transport Agency representative (Emma Speight)

Road Naming Sub-Committee

The focus of this Sub-Committee is the naming of Marlborough's roads.

Clr Thelma Sowman – Chairperson
Clr Brian Dawson
Clr Cyril Dawson
Iwi Representative

Small Townships Programme Sub-Committee

This Sub-Committee has delegated authority to develop criteria to assess project prioritisation; approve all Small Township Fund projects; and monitor implementation of all Small Township Fund projects.

Clr Brian Dawson – Chairperson
Clr Scott Adams
Clr Ben Stace

Strategy and Community Partnerships Committee

This Committee is responsible for the implementation of Growing Marlborough Economic Development Strategies; CBD; Destination Marlborough; Picton Regional Forum; Sounds Advisory Group; Long Term Plan; Annual Plan; community and social issues; culture and heritage; social policies (ie; gaming, local alcohol and psychoactive substances policies); grants and donations; sister cities; customer services; democratic process; general administration; and health and safety.

Clr Gerald Hope – Chairperson
Clr Raylene Innes – Deputy
Clr Scott Adams
Clr Sally Arbuckle
Clr Allanah Burgess
Clr David Croad
Clr Deborah Dalliessi
Clr Brian Dawson
Clr Cyril Dawson
Clr Barbara Faulls
Clr John Hyndman
Clr Thelma Sowman
Clr Ben Stace
Clr Malcolm Taylor
Mayor Nadine Taylor
Iwi representative (same appointee as on Finance Committee)

Arts, Culture and Heritage Sub-Committee

This Sub-Committee carries out Council's partnership with Creative New Zealand to ensure Creative Communities scheme funding is available to the Marlborough area. It also has delegated authority for consideration of Arts, Culture and Heritage, and Matariki grants.

Clr Allanah Burgess – Chairperson
Clr Barbara Faulls
Community representative
Iwi Representative

Commercial Events Grants Sub-Committee

This Sub-Committee evaluates and approves the funding applications for the Commercial Events Fund.

Clr Raylene Innes – Chairperson
Clr Brian Dawson
Clr Ben Stace

Conduct Review Committee

This Committee is established per the Code of Conduct. The Committee manages compliance with the Code of Conduct and with any statutory obligations.

Independent Chair – Chairperson
Independent external members

District Licensing Committee (Statutory Committee)

This Committee considers and determines applications, pursuant to the Sale and Supply of Alcohol Act 2012 for: licences and manager's certificates; renewals of licences and manager's certificates; temporary authorities to carry on the sale and supply of alcohol; the variation, suspension, or cancellation of special licences; and other related matters. Also responsible for hearing and deciding on applications to Council's Gambling Venue Policy.

John Leggett (Independent Commissioner) – Chairperson
Two members appointed by the Independent Commissioner from the following:
Clr Sally Arbuckle
Clr Barbara Faulls
Clr Raylene Innes
Mayor Nadine Taylor
Hamish Beard (independent Member)

Grants Sub-Committee

This Sub-Committee has delegated authority for the allocation of funds under Community Welfare and Social Services, and Sport and Recreation.

Clr Thelma Sowman – Chairperson
Clr Gerald Hope
Clr John Hyndman
Community Representatives (3)

LTP Working Group

This group oversees the development and review of the Council's Long Term Plan.

Clr David Croad – Chairperson
Clr Scott Adams
Clr Brian Dawson
Clr Barbara Faulls
Clr Gerald Hope
Clr John Hyndman
Clr Raylene Innes
Mayor Nadine Taylor

Picton Regional Forum

A forum for discussion and recommendations on issues and opportunities that affect Picton and the wider Sounds and its communities of interest.

Malcolm Taylor (Chairperson)

Finance Committee

This Committee is responsible for the Annual Report; audit issues; Council subsidiaries; and risk management.

Clr David Croad – Chairperson
Clr Brian Dawson – Deputy
Clr Scott Adams
Clr Sally Arbuckle
Clr Allanah Burgess
Clr Deborah Dalliessi
Clr Cyril Dawson
Clr Barbara Faulls
Clr Gerald Hope
Clr John Hyndman
Clr Raylene Innes
Clr Thelma Sowman
Clr Ben Stace
Clr Malcolm Taylor
Mayor Nadine Taylor
Iwi representative (same appointee as on Strategy and Community Partnerships Committee

Marlborough Regional Forestry (Joint Committee)

Council owns 88.62% of the forestry estate and KDC owns the remaining 11.38%. The primary aim of production forest management is to create a resource that will maximise utilisation and provide the best financial return from the predominantly radiata pine forests.

Clr Scott Adams – Chairperson
Clr Gerald Hope
Forestry representative
Kaikōura District Council representative

Audit and Risk Sub-Committee

The focus of this Sub-Committee is to oversee the audit of Council's Annual Report and Annual/Long Term Plan; consider and report as necessary on the findings of any audit management report; and oversee major risk areas (for example insurance, cyber data management, health and safety, and harbour functions).

Ian Marshall CA (Independent External Member) – Chairperson
Cr Scott Adams
Clr David Croad
Clr Brian Dawson
Clr Barbara Faulls
Clr Gerald Hope
Mayor Nadine Taylor
Independent External Member

Appointment of Councillors and Staff to Subsidiaries

MDC Holdings Limited and Marlborough Airport Limited

Mayor Nadine Taylor (Director)
Clr Brian Dawson (Director)
Chair of Economic, Finance and Community Committee (Clr David Croad) (Director)
Chief Executive (John Boswell) (Director)

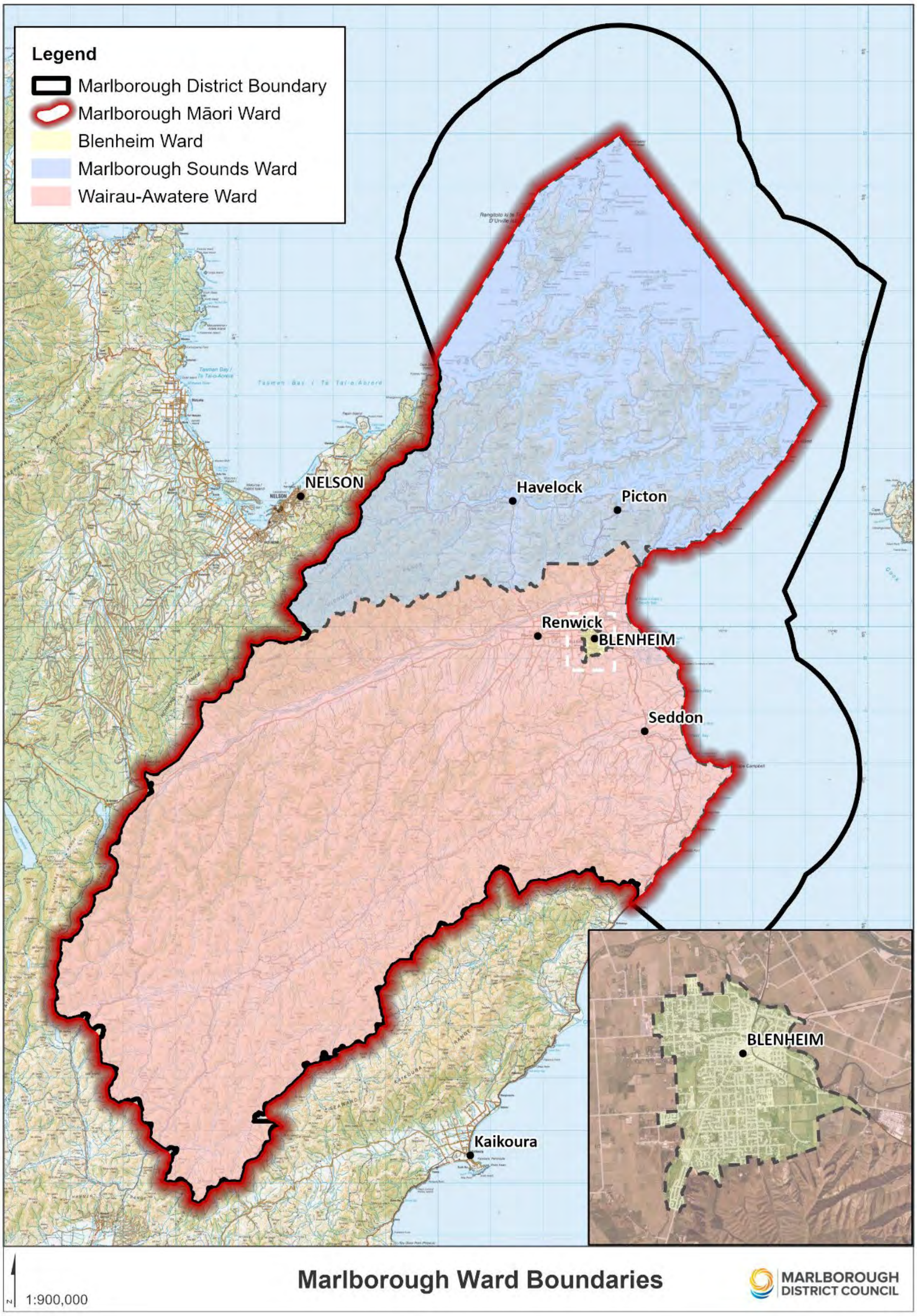
Marlborough Airport Limited

Chief Council Operations (Dean Heiford) (Chief Executive)

Port Marlborough NZ Limited

Chief Financial Officer (Geoff Blake) (Director)

WARD BOUNDARIES



MDC DIRECTORY

Contact Details

PO Box 443, Blenheim 7240	
Telephone:	**(03) 520 7400**
Email:	**mdc@marlborough.govt.nz**
Web:	**www.marlborough.govt.nz**

Addresses

District Administration Building

15 Seymour Street, Blenheim 7201

Picton Service Delivery Centre (includes Library)

2 Dublin Street, Picton 7220

Harbours

Mariner's Mall, Picton

Marlborough Library

15 High Street, Blenheim

Marlborough Emergency Management

4 Wither Road, Blenheim

Works and Operations Depot

Wither Road, Blenheim

Reserves Depot

Pollard Park, Blenheim

Bankers

Bank of New Zealand, Blenheim

Westpac, Blenheim

Auditor

Julian Tan, Audit New Zealand, Wellington on behalf of the Auditor General

General Statistics

Population (Census count March 2023)	50,200
Inter-Census Population Movement	(+) 3.08%
District Area	17,517 square kilometres

	as at 30 June 2025
Rateable Land Value	$18,720,926,574
Rateable Capital Value	$33,176,807,675
Number of Rate Assessments	27,300

	as at 30 June 2024
Rateable Land Value	$18,730,249,075
Rateable Capital Value	$32,991,408,675
Number of Rate Assessments	27,309

Forecast Number of Total Rateable Properties

Forecast growth in the number of rateable properties has been based on the projection of 170 units per annum in the Development Contributions Policy.

GLOSSARY OF TERMS

Accruals
Expenses incurred during the current year for which invoices have not yet been processed.

Activity
A good or service provided by, or on behalf of, a local authority or a Council-controlled organisation eg: water supply, transport networks.

Allotment
Has the meaning given to it in S218(2) of the Resource Management Act 1991.

Allotment Area
Is the total land area of an allotment.

AP 2026-27
The revised budget for the 2026-27 year.

Applicant
Is the person/persons that apply for resource consent, building consent or service connection.

Asset Management Plan
Council documents outlining how each main asset class will be managed, upgraded and expanded as required.

Asset Sales
Refers to the sale of MDC assets eg: cars, property.

Borrowings
The amount of external loans.

Capital Expenditure
The cost of capital works for network infrastructure, reserves and community infrastructure and other assets.

Catchment
The area served by a particular infrastructure investment.

Charge
These are referred to in the Local Government (Rating) Act 2002 as targeted rates and are calculated as a fixed amount per rating unit.

Commercial
Any activity involving commercial transactions, or providing commercial or administrative services, and includes, non-school activities, offices and banks; but excludes premises or activities involving industrial manufacture or production and retail trade.

Community Facilities
Reserves, network infrastructure, or community infrastructure for which development contributions may be required in accordance with S199 of the Local Government Act 2002.

Community Infrastructure
The following assets when owned, operated or controlled by a territorial authority:

(a) Community centres or halls for the use of a local community or neighbourhood and the land on which they are or will be situated.

(b) Play equipment that is located on a neighbourhood reserve.

(c) Toilets for use by the public.

Community Outcomes
The outcomes that a local authority aims to achieve in meeting the current and future needs of communities for good quality local infrastructure, local public services and performance of regulatory functions.

CV
Capital value.

Departmental Management
Allocation of Departmental Manager costs to activities.

Development
(a) Any subdivision, building (as defined in section 8 of the Building Act 2004), land use, or work that generates a demand for reserves, network infrastructure, or community infrastructure; but

(b) Does not include the pipes or lines of a network utility operator.

Development Contribution
A contribution:

(a) provided for in a development contributions policy included in the LTP of a territorial authority; and

(b) calculated in accordance with the methodology; and comprising-

  (i) money; or

  (ii) land, including a reserve or esplanade reserve (other than in relation to a subdivision consent), but excluding Māori land within the meaning of Te Ture Whenua Māori Act 1993, unless that Act provides otherwise; or

  (iii) both.

Development Contributions Policy
The policy on development contributions adopted under section 102(1).

District
The district of a territorial authority.

District Plan
The District Plan of Marlborough District Council.

District-Wide
Applies to every property in the district.

Equity
Represents the net worth of the MDC if all assets were sold for the values recorded and the liabilities were extinguished.

Financial Contributions
Has the same meaning as financial contributions in S108(9)(a)-(c) of the Resource Management Act 1991.

Financial Strategy
Council's Financial Strategy included in the LTP.

FY
Financial year.

General Revenues Applied
Share of revenues generated by Council as a whole as compared to a specific activity eg: interest and dividends.

Geographic Areas
The district is divided up into six geographic areas for the purpose of funding general works and services. The geographic areas are Blenheim, Blenheim Vicinity, Picton, Picton Vicinity, General Rural and Sounds Admin Rural.

Goods and Services Tax (GST)
Goods and services tax under the Goods and Services Tax Act 1985.

Greenfields Area
Are defined as those areas where building capacity exists on the perimeter of the city.

Gross Floor Area (GFA)
For the purposes of development contributions, the sum of the area of all floors of all buildings on any site measured from the exterior faces of the exterior walls, or from the centre lines of walls separating two abutting buildings but excluding:

- carparking;
- loading docks;
- vehicle access and manoeuvring areas/ramps;
- plant and equipment enclosures on the roof;
- service station canopies;
- pedestrian circulation space in an enclosed retail shopping centre;
- any foyer/Lobby or a primary means of access to an enclosed retail shopping centre, which is accessed directly from a public place.

Household Equivalent Unit (HEU)
An average residential dwelling occupied by a household of average size.

Impervious Surface Area
For the purpose of development contribution Impervious Surface Area (ISA) means the area of any site which is not capable of absorbing water and includes any area which:

- falls within the definition of coverage;
- is covered by decks;
- is occupied by swimming pools;
- is used for parking, manoeuvring or loading of motor vehicles;
- is paved with a continuous surface with a run-off coefficient of greater than 0.45.

Increase (Decrease) in Reserves
Increase in reserves are generally surpluses on operations. Decrease from reserves assist to fund capital expenditure.

Industrial
Means:

(a) any premises used for any industrial or trade purposes; or

(b) any premises used for the storage, transfer, treatment, or disposal of waste materials or for other waste-management purposes, or used for composting organic materials; or

(c) any other premises from which containment is discharged in connection with any other industrial or trade process; or

(d) any activity where people use materials and physical effort to:

- extract or convert natural resources;
- produce goods or energy from natural or converted resources;
- repair goods;
- store goods. (ensuing from an industrial process).

Infrastructural Assets
Fixed assets that are not generally regarded as tradable and which provide a continuing service to the community - such as reserves and parks, toilets, memorials, roads, bridges and wharves, water and sewerage schemes.

Infrastructure Strategy
Council's Strategy setting out the principal long term (30 years) infrastructure requirements of the District.

LGA
The Local Government Act 2002.

LIDAR
A remote sensing method to measure the land surface area.

Loans/Debt
The raising of internal loans for capital items, such as a sewerage or water scheme.

Local Authority
A regional council or territorial authority.

LTP
2024-34 Long Term Plan.

LV
Land value.

MEP
The Marlborough Environment Plan

Network Infrastructure
The provision of roads and other transport, water, wastewater, and stormwater collection and management.

Network Utility Operator
Has the meaning given to it by section 166 of the RMA.

Non-Residential Development
Any activity in a non-residentially zoned area, excluding rural areas, or where the predominant activity is not residential or rural.

Operational Assets
Tangible assets that are generally regarded as tradable, such as buildings and improvements, library books, office equipment, plant and machinery, land and forestry crops.

Other Revenue
Revenue specifically generated by the activity.

Overhead Allocation
The allocation of Customer Services, Office Services, Human Resources, General Management, Information Management Services and Corporate Finance net costs.

PMEP
The Proposed Marlborough Environment Plan

Prepayments
Amounts paid to creditors by the MDC in the current year that relate to future years.

Property Value
For rating purposes this refers to either the "land" or "capital" value of a property.

Public Debt
The amount of borrowed funds that the MDC owes to external parties.

Public Equity
Represents the net worth of the MDC if all assets were sold for the values recorded and the liabilities were extinguished.

Rate/Rates
The Local Government (Rating) Act 2002 defines Rate –

(a) means a general rate, a targeted rate, or a uniform annual general charge that is set in accordance with subpart 2 of Part 1; and

(b) includes a penalty added to a rate in accordance with section 58; but

(c) does not include a lump sum contribution.

Residential Development
Any activity in a residentially zoned area or where the predominant activity is not non-residential or rural.

Resource Management Plan
The Wairau/Awatere Resource Management Plan and the Marlborough Sounds Resource Management Plan.

RMA
The Resource Management Act 1991.

Section Management
Allocation of Section Manager costs when they are responsible for more than one activity.

Service Catchment
The same as catchment.

Service Connection
A physical connection to a service provided by, or on behalf of, a territorial authority.

Statement of Cashflows
Describes the cash effect of transactions and is broken down into three components: operating, investing and financing activities.

Statement of Comprehensive Revenue and Expense
Can also be referred to as the Income Statement, Profit and Loss Statement, or the Operating Statement. It shows the financial results of various MDC activities at the end of each period as either a surplus or deficit. It does not include asset purchases or disposals.

Statement of Financial Position
Shows the assets, liability and equity at the end of each period. It can also be referred to as the Balance Sheet.

Subdivision
Has the same meaning as section 218 of the Resource Management Act 1991.

Subsidies
Amounts received from other agencies for the provision of services, eg: NZTA roading subsidies.

Third Party Funds
Funding or subsidy, either in full or in part, from a third party eg: subsidies for the roading network.

Transfer to/from Reserves and Capex transfer from Reserves
Transfers of funds to reserves are generally surpluses on operations. Transfers from reserves assist to fund projects/expenditure that meet the purpose of the reserve. Capex transfers from reserves assist to fund capital expenditure.

Unit of Demand
The measure of demand for community facilities.

User Charges
The charges levied for use of MDC services eg: building consent fees, health inspections.

Working Capital
This is the remainder left when the value of current liabilities is deducted from the value of current assets. It is a measure used to indicate the short-term solvency of an entity.