



2 October 2026

Record No: 26209248
File Ref: D050-001-C01
Ask For: Nicole Chauval

Notice of Committee Meeting – Thursday, 8 October 2026

A meeting of the Strategy & Community Partnerships Committee will be held in the Council Chambers, 15 Seymour Street, Blenheim on **Thursday, 8 October 2026 commencing at 9.00 am.**

Online attendance: [Microsoft Teams Link](#)
Meeting ID: 481 088 731 682 7
Passcode: FV9iK7Lh

BUSINESS

As per Agenda attached.

JOHN BOSWELL
CHIEF EXECUTIVE

Public Forum

A public forum will be held prior to the Strategy & Community Partnerships Committee meeting, starting at 8.30am. If you wish to address the Committee you will need to confirm your attendance and speaking time with the Committee Secretary the Monday prior to the meeting Ph: 03 520 7400. Please note topics are restricted to the agenda items or those within the Committee's delegation.



**Meeting of the
STRATEGY & COMMUNITY PARTNERSHIPS COMMITTEE
to be held in the Council Chambers and via Teams, 15 Seymour Street, Blenheim
on THURSDAY, 8 OCTOBER 2026, commencing at 9.00 am**

Committee	Clr G A Hope (Chairperson) Clr R J Innes (Deputy) Clr S R W Adams Clr S J Arbuckle Clr A R Burgess Clr J D N Croad Clr D A Dalliessi Clr B G Dawson Clr C M W Dawson Clr B A Faulls Clr J C Hyndman Clr T P Sowman Clr B D Stace Clr M J Taylor Mayor N P Taylor Ms R Niven (Iwi representative)
Department Heads	Ms M Aitken (Group Manager Council Operations - Acting) and Mr N P Henry (Group Manager Strategic Management)
Staff	N Chauval (Committee Secretary)

In Public	Page
1. Apologies	1
2. Declaration of Interests	1
3. Heritage Strategy 2027–2036 – Approval for Public Consultation and Release of Heritage Insights 2026	2
4. Strategic Planning and Performance Quarterly Report.....	8
5. Innovate Marlborough Impact Report.....	18
6. Regional Events Update.....	19
7. Future of Work 2026 and 2027.....	24
8. Long Term Plan Working Group.....	29
9. Road Naming Sub-Committee	39
10. Information Package.....	49
11. Decision to Conduct Business with the Public Excluded	50

Public Excluded

1. Sub-Committee Minutes	1
--------------------------------	---

1. Apologies

No apologies have been received.

2. Declaration of Interests

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3. Heritage Strategy 2027–2036 – Approval for Public Consultation and Release of Heritage Insights 2026

(refer to the separate reports available on Council's website)

(Cllr Burgess) (Report prepared by Nicola Neilson)

A200-000-01

Purpose of Report

1. To approve the draft Heritage Strategy 2027–2036 for release for public consultation.
2. To approve the Heritage Insights 2026 for public release.

Executive Summary

3. Council has developed a new 10-year Heritage Strategy to provide coordinated regional direction for heritage management, strengthen iwi partnership, and respond to contemporary challenges including climate change, growth pressures, and sector sustainability. Work has also produced Heritage Insights 2026, a comprehensive report outlining and quantifying the extent, condition and diversity of Marlborough's heritage.
4. The Heritage Insights 2026 report provides the evidence base for the Strategy and a mechanism for tracking progress. It will be updated every three years alongside Long-Term Plan cycles, allowing Council to monitor heritage trends, pressures, outcomes, protection, sector capability and community engagement.
5. The draft Heritage Strategy 2027–2036 is now ready for public consultation, and the Heritage Insights 2026 report is ready for public release.

RECOMMENDATIONS

That the Strategy & Community Partnerships Committee recommends that Council:

1. **Approve the draft Heritage Strategy 2027–2036 for public consultation.**
 2. **Approve the Heritage Insights 2026 report for public release.**
-

Background/Context

6. Council's Heritage Strategy was last reviewed in 2008, and a contemporary update is now required to reflect current legislative settings, iwi partnership obligations, sector needs and community expectations.
7. The need for a coordinated regional approach to heritage was first identified in the 2017 Smart + Connected Heritage Review, which highlighted gaps in sector support, inconsistent resourcing, and the absence of a strategic framework.
8. Council initiated development of a new Strategy in late 2024, establishing a governance structure, negotiating Terms of Reference with Te Taihira iwi, and undertaking extensive research and engagement. Community workshops across Marlborough helped identify sector aspirations, challenges and opportunities. Emerging themes included the need for stronger coordination, improved digital access, improved sector capability and better interpretation.
9. The Heritage Strategy 2027–2036 provides a comprehensive framework for Council's statutory, leadership and partnership responsibilities. The Heritage Insights 2026 report provides the evidence base for the Strategy, including detailed analysis of heritage places, archaeological sites, collections, funding, ownership, and community engagement.

10. Both documents have been developed jointly with iwi and informed by sector input.

Assessment/Analysis

11. Heritage Strategy 2027–2036

The Strategy sets a clear vision:

“Marlborough is a district where our diverse heritage is recognised as a living taonga that shapes who we are and how we grow.”

The Strategy integrates statutory responsibilities with partnership, education, promotion and stewardship. It is designed to be achievable within existing budgets for the first three years.

12. Strategic outcomes

The Strategy sets out five strategic outcomes:

Identification and Knowledge - Marlborough’s heritage is systematically identified, researched and documented, with accessible information that supports informed decision-making.

Protection and Stewardship - Heritage resources are protected through strong regulatory tools, responsible asset management and shared stewardship across Council, iwi, owners and community groups.

Celebration and Connection - Heritage is visible, celebrated and embedded in Marlborough’s identity, with storytelling, education and public programming strengthening community connection.

Partnership and Leadership - Heritage outcomes are advanced through collaborative leadership, clear roles and strong partnerships with iwi, organisations, volunteers and agencies.

Sustainable Use and Resilience - Heritage places are sustainably used, adapted and supported through long-term planning, funding and monitoring to ensure resilience over time.

13. Strategic pillars

The Strategy sets out seven pillars that form the structural framework for delivery.

Leadership, Governance and Partnership - Strong governance, clear roles and effective partnership with iwi, heritage organisations and community groups.

Sustainable Funding and Resource Stewardship - Stable funding models, shared services and transparent criteria that strengthen sector resilience.

Knowledge, Collections and Digital Transformation - Coordinated regional collections, digitisation and accessible heritage information.

Places, Landscapes and the Built Environment - Robust planning tools, adaptive reuse support and protection of cultural landscapes and archaeological sites.

Community, Culture and Storytelling - Education, public programming and inclusive storytelling that strengthens community connection.

Heritage & Economic Development - Heritage-aligned tourism, creative industries and consistent district-wide interpretation.

Professional Capability and Sector Development - Technical advice, training, best-practice standards and ongoing monitoring to support sector development.

14. Heritage Insights 2026

The Insights report quantifies Marlborough's heritage and will assist in identifying gaps in protection and support. Key findings include:

- 155 protected heritage places in the Marlborough Environment Plan.
- 1434 archaeological sites, of which 67% are Māori.
- 922 notable trees, with 631 (68%) of historic value.
- Eight museums, mostly community-run, supported by 212 volunteers.
- 52,000 museum visitors in the year ending March 2025.
- Heritage ownership: 45 public, 102 private, 9 community.
- Only 13% of heritage buildings have been repurposed.

15. These insights highlight opportunities to strengthen protection, improve digital access, support iwi-led heritage identification, and enhance public engagement.

16. Rationale for Consultation

Public consultation will:

- Test the Strategy's direction and priorities.
- Ensure iwi perspectives are appropriately reflected.
- Enable heritage organisations, property owners and the wider community to contribute to final refinements.
- Support transparent decision-making and alignment with the Long Term Plan.

Option One (Recommended Option)

17. Approve the draft Heritage Strategy 2027–2036 and Heritage Insights 2026 and release both documents for public consultation.

Advantages

18. Enables timely progress toward final adoption.
19. Strengthens partnership with iwi and sector stakeholders.
20. Provides community with opportunity to shape heritage priorities.
21. Supports alignment with the 2027–2037 Long Term Plan.

Disadvantages

22. None identified.

Option Two – Status Quo

23. Do not approve the documents for consultation.

Advantages

- 24. Allows for further internal refinement.

Disadvantages

- 25. Delays delivery of long-overdue strategy.
- 26. Limits ability to respond to sector needs and legislative change.
- 27. Risks misalignment with Long Term Plan timelines.

Next steps

If approved:

- 28. Release documents for public consultation.
- 29. Undertake engagement with iwi, heritage organisations and the community.
- 30. Analyse feedback and prepare final Strategy for Council adoption.
- 31. Begin implementing the Strategy, including developing an initial work programme and establishing the Marlborough Heritage Leadership Group.

Presentation

A short presentation will be given by Nicola Neilson and Liz Ward (10 minutes).

Attachments

Attachment 3.1 – Marlborough Heritage Strategy 2027-2036

Attachment 3.2 – Marlborough Heritage Insights 2026

The above attachments are available on Council's website [here](#)

Author	Nicola Neilson, Arts, Culture and Heritage Manager
Authoriser	Dean Heiford, Group Manager Council Operations

Summary of decision-making considerations			
Fit with purpose of local government The Heritage Strategy strengthens Council's statutory and leadership role in heritage protection, aligns with community wellbeing obligations under the Local Government Act 2002, and provides clear direction for coordinated regional heritage management. The Heritage Insights document provides an evidence base and a mechanism to measure the impact of the Strategy.			
Fit with Council policies and strategies			
	<i>Contributes</i>	<i>Detracts</i>	<i>Not applicable</i>
LTP / Annual Plan	X	☐	☐
Financial Strategy	☐	☐	X
Infrastructure Strategy	X	☐	☐
Social well-being	X	☐	☐
Economic development	X	☐	☐
Environment & RMA Plans	X	☐	☐
Arts & Culture	X	☐	☐
3 Waters	☐	☐	X
Land transport	☐	☐	X
Parks and reserves	X	☐	☐
The Strategy contributes to Arts & Culture, Social Wellbeing, Economic Development, and Environment & RMA Plans by strengthening heritage protection, supporting iwi partnership, enhancing storytelling and interpretation, and enabling sustainable adaptive reuse of heritage assets.			
Nature of the decision to be made The options do not involve a significant decision in relation to land or a body of water. The Strategy acknowledges the relationship of Māori with ancestral lands, water, sites, wāhi tapu and taonga, and embeds Te Tiriti principles and iwi partnership throughout heritage planning.			
Financial considerations The Strategy is designed to be achievable within existing budgets for the first three years, with future funding requirements to be considered through a future Long-Term Plan cycle. There are no immediate financial implications arising from approving the documents for consultation.			
Significance The decision is considered of low significance under Council's Significance and Engagement Policy. While heritage is of high community interest, approving the documents for consultation does not commit Council to specific expenditure or policy changes.			
Engagement Engagement has occurred with Te Taihū iwi, heritage organisations, museums, sector representatives, and the wider community through workshops held across Marlborough. Further engagement will occur through the public consultation process.			

Summary of decision-making considerations

Risks: Legal / Health & Safety etc

There are no known significant legal or health and safety risks associated with releasing the documents for consultation. The Strategy strengthens Council's ability to meet statutory obligations under the Resource Management Act, Heritage New Zealand Pouhere Taonga Act, and Local Government Act.

Climate Change Implications

Climate change considerations are embedded within the Strategy, including risk assessment for heritage assets, integration with climate adaptation planning, and support for resilience measures. There are no direct climate change implications arising from approving the documents for consultation.

4. Strategic Planning and Performance Quarterly Report

(The Mayor) (Report prepared by Evelyn Arnold)

E101-001-001-01

Purpose of Report

1. To provide an update to the Committee on the activities of the Strategic Planning function.

Executive Summary

2. Significant progress has been made toward development of the 2027-37 Long Term Plan. Key strategic planning activities completed include the Strategic Scan, draft Strategic Assumptions, pre-LTP community engagement programme, and development of the draft Strategic Framework. Community feedback and strategic analysis have now been consolidated to inform Councillor discussions on the proposed Vision, Mission, Values and Community Outcomes for Marlborough.
3. Development of the Long Term Plan continues across a range of workstreams, including ongoing refinement of the Financial Assumptions, the Finance and Infrastructure Strategies, Levels of Service reviews and preparation for the review of performance measures.
4. Progress has been made in strengthening Council's monitoring and improvement systems. The Te Korowai programme has transitioned into delivery, with monitoring and reporting arrangements now established, while preparation of the 2025-26 Annual Report non-financial performance information is substantially complete ahead of audit. Work is also progressing to strengthen the integration between community outcomes, service performance and future reporting.
5. Over the coming months, Councillors will be asked to consider the proposed strategic direction for the Long Term Plan, participate in Level of Service reviews, and provide direction on key components of the 2027-37 Long Term Plan.

RECOMMENDATION

That the Strategy & Community Partnerships Committee receives the report.

Background

6. Last year, the Council formalised a dedicated Strategic Management function to strengthen governance, improve integration across planning documents, and ensure that strategic intent is translated into measurable outcomes, service delivery, and performance monitoring. The Strategic Management function is designed to provide a clear framework for decision-making, enhance accountability, and streamline collaboration between departments.
7. In addition to its core planning and performance responsibilities, the Strategic Management function plays a role in Community Engagement, particularly in relation to the LTP process and the mechanisms supporting the Level of Service Review. By embedding engagement into the planning cycle, the Council ensures that community voices are heard early and often, fostering transparency and trust.
8. This report builds on the 23 April Strategy and Performance Management update to outline the progress made across key Strategic Planning, Reporting and Long-Term Plan (LTP) development.

Strategic Planning

Strategic Framework

9. Development of the draft Strategic Framework has continued, providing a clear line of sight between Council's vision, mission, values, community outcomes, strategic priorities and the Long-Term Plan. The framework is intended to strengthen alignment across Council's planning and decision-making

processes and provide a foundation for future planning, performance monitoring and reporting. Councillor consideration of the proposed Vision, Mission, Values and Community Outcomes will inform the finalisation of the framework and its incorporation into the 2027-37 Long Term Plan.

Strategic Scan

10. The work previously referred to as the PESTLE analysis has been completed and is now presented as the Strategic Scan. The Strategic Scan provides an evidence-based assessment of the key drivers, trends, risks and opportunities likely to influence Marlborough over the short, medium and long term. It provides an important evidence base for strategic decision-making and will help inform future priorities, infrastructure planning, strategic assumptions and Long Term Plan development.

Community Engagement

11. The pre-LTP community engagement programme is complete. Feedback was sought on Marlborough's future direction, priorities and desired outcomes, with responses received from a broad range of community members and stakeholders. The feedback has now been analysed and consolidated and will be presented to Councillors at an upcoming workshop to support discussions on the proposed Vision, Mission, Values and Community Outcomes. The findings will also inform future Long Term Plan development and Levels of Service reviews.

Level of Service Reviews

12. The Level of Service Review process has been developed, and managers are working to compile information about the activities they are responsible for. Councillor briefings are scheduled for October and November 2026. These sessions will provide an opportunity to review current service levels, discuss future community needs, and identify potential opportunities for service improvements, changes in service delivery, or new investment requirements.
13. Feedback from the briefings will be consolidated into a programme of proposed service level changes and associated project requests. These proposals will be considered by the Long Term Plan Working Group in November 2026 and, where supported, detailed budget papers will be developed for consideration by Council for inclusion in the 2027-37 Long Term Plan.

Long-Term Plan 2027-37 Development

14. Development of the 2027-37 Long Term Plan continues to progress across several key workstreams. Alongside the key strategic planning activities outlined above, work is underway on the following components:
 - a) **Strategic Assumptions** – Since April, significant progress has been made in developing the strategic assumptions that will underpin the 2027-37 Long Term Plan. A draft assumptions framework was developed and presented to the Long Term Plan Working Group on 4 June 2026. The framework draws together insights from the Strategic Scan, previous LTP assumptions, audit feedback, demographic projections, sector research and national economic information. Feedback from the Working Group has been incorporated and the assumptions continue to be refined as Council direction is given and further supporting information becomes available.
 - b) **Financial Strategy** – Development of the Financial Strategy is progressing, including consideration of funding approaches, debt levels, rates affordability and long-term financial sustainability.
 - c) **Infrastructure Strategy and Asset Management Plans** – Asset management planning is continuing across activity areas to inform future investment requirements, levels of service and infrastructure priorities. A draft Infrastructure Strategy is currently being prepared for consideration later this year.
 - d) **Statement of Service Provision** – Preparatory work is underway to support the review of performance measures with activity managers and to refine the Level of Service statements and associated measures and targets for inclusion in the Long Term Plan. The review will focus on

ensuring the measures reflect the Levels of Service and provide a balanced framework and targets for monitoring service delivery over the duration of the Long Term Plan.

Strategic Monitoring and Performance

Community Outcomes Integration

15. As well as considering Community Outcomes in the planning process, work is underway to strengthen the way Council demonstrates its contribution towards the Community Outcomes through the 2027-37 Long Term Plan and future performance reporting. A technical assessment has been completed to review the draft Community Outcomes including to identify gaps and consider options for improving the integration across the outcomes, levels of service and performance measures. The technical assessment has informed the development of an approach that will provide a clearer line of sight between Council activities and the outcomes sought for Marlborough.
16. Given the maturity of available data and performance information, a phased approach is proposed. Initial work is focused on strengthening the outcomes framework within the Long Term Plan and improving the visibility of outcome contributions through existing service performance information. Longer-term work could focus on developing an outcomes reporting framework that incorporates a broader range of indicators, trend information and supporting evidence to provide Councillors and the community with a clearer understanding of progress over time.
17. This work would establish the foundations for a more mature outcomes-based reporting approach, enabling Council to better demonstrate its contribution towards community outcomes, support evidence-based decision-making, and over time support improvements in how progress is communicated to Councillors and the community.

Te Korowai and Continuous Improvement

18. The Te Korowai programme has transitioned from establishment into delivery, with a programme management framework, action register and quarterly reporting now in place. The first progress report was completed in July 2026 identifying progress across all four priority areas. The report was distributed to the Chief Executive and Executive Leadership Team, and is provided as Attachment 1 for Councillor's information.
19. In summary, as at 30 June 2026, 15 actions had been completed, 37 were under action and 19 were planned for future delivery. It was noted that many recommendations are now being progressed through broader organisational initiatives, including Long Term Plan development, asset management improvement, risk management and organisational capability programmes. Work will continue over the coming months to monitor progress, highlight benefits and continue to explore how we can further embed continuous improvement approaches across Council.

Priority area	Completed	Under action	To action	Not actionable	Total
Total	15	37	19	4	75
1. Governance, Leadership & Strategy	5	3	3	0	11
2. Financial Decision-Making & Transparency	1	15	4	0	20
3. Service Delivery & Asset Management	5	14	8	0	27
4. Communicating & Engaging	4	5	4	4	17

Annual Report - non-financial performance results

20. Preparation of the 2025-26 Annual Report non-financial performance information is substantially complete, with activity managers having provided year-end performance results and supporting commentary. Quality assurance and final review activities are underway ahead of the commencement of the audit process. Work will continue with activity managers and Audit New Zealand throughout the

audit period to address any queries and finalise the reported results for inclusion in the Annual Report. The final Annual Report is scheduled for presentation to the Audit and Risk Sub-Committee before it is presented to Council for Adoption.

Next steps

21. Consideration of the proposed Vision, Mission, Values and Community Outcomes at an open Council Workshop on 15 October with feedback integrated into the final framework for Council adoption at its meeting 29 October.
22. Level of Service briefings with Councillors throughout October and November.
23. Consideration of the draft Infrastructure Strategy by the LTP Working Group in December.
24. Completion and audit of the 2025-26 Annual Report.

Presentation

Nil

Attachment

Attachment 4.1 – Te Korowai Programme Progress Report

Page [12]

Author	Evelyn Arnold, Strategic Planning Manager Gemma Robinson, Monitoring and Performance Manager
Authoriser	Neil Henry, Group Manager Strategic Planning

Te Korowai Programme Progress Report

Progress as at 30 June 2026

Prepared by Monitoring and Performance Manager, Gemma Robinson

Purpose

1. This report provides the first quarterly progress update on the Te Korowai Action Plan as at 30 June 2026. It summarises programme progress, emerging benefits, key dependencies and matters requiring management attention, including recommendations linked to the 2027-37 Long Term Plan and future organisational improvement priorities.

Executive summary

1. One year after the Te Korowai review was presented to Council, the programme has moved from establishment into delivery. Progress is evident across all four priority areas, with completed actions strengthening governance, strategic direction, partnership arrangements and organisational capability. A substantial programme of work remains underway, particularly in areas relating to risk maturity, asset management, long-term planning and organisational frameworks and capabilities.
2. Action owners provided progress updates as of 30 June 2026. The programme continues to move from establishment into delivery, with activity underway across all four priority areas.

Priority area	Completed	Under action	To action	Not actionable	Total
Total	15	37	19	4	75
1. Governance, Leadership & Strategy	5	3	3	0	11
2. Financial Decision-Making & Transparency	1	15	4	0	20
3. Service Delivery & Asset Management	5	14	8	0	27
4. Communicating & Engaging	4	5	4	4	17

3. While progress is evident across the programme, many recommendations have evolved from standalone improvement actions into broader organisational and Long Term Plan considerations. This reflects a shift from programme establishment toward organisational integration and long-term implementation.

Key achievements:

- Strategy refresh and integration with the 2027-37 Long Term Plan.
- Governance foundations and CE performance framework embedded.
- Improved financial reporting and governance arrangements.
- Progress on Three Waters planning and CCO readiness.

Longer term programme priorities - areas where significant progress is underway, but where organisational maturity, supporting frameworks and long-term implementation will continue to be developed over time.

- Asset management maturity and infrastructure planning
- Risk management and assurance maturity
- Leadership, organisational capability and continuous improvement

- Embedding partnership and stakeholder management practices.

Future decisions and direction

- LTP decisions will affect some future actions.
- Capacity and future prioritisation of "To Action" items
- Transition of completed actions to business-as-usual monitoring
- Resourcing and prioritisation of organisation-wide capability and improvement initiatives as the programme and benefits progress.

Dependencies and Future Considerations

Prioritisation and sequencing

- The programme has established strong foundations, and active work is now underway across all four priority areas. A challenge going forward will be determining the sequencing, prioritisation and resourcing of future actions. Several recommendations remain dependent on future investigation, organisational capacity, Long Term Plan decisions, or supporting frameworks before they can progress.
- Not all Te Korowai recommendations require further action. Some have been incorporated into existing work programmes or broader organisational initiatives, while a small number have been assessed as not actionable due to external dependencies, Council decision requirements, or the absence of a clear organisational action. The table below summarises these recommendations and the rationale for their classification.

Not actionable (4)			
Stakeholder maps	Disconnects across departments	Re-establish the regional skills/labour group	Support refugee groups
Stakeholder maps are not recommended as there are critical privacy and relationship management considerations before developing a shared resource.	No specific actions to resolve disconnects between departments of Council. Wider work through SLT, setting cross organisational expectations and direction.	Central government disestablished the RSLG which was part of its vocational education processes. Would need resource and wider system supports to continue.	We note central government withdrawal and that a Council decision is required to undertake and resource this proposal.

- A summary table of the 'To Action' items are provided in Attachment 1. These recommendations have been acknowledged but are currently awaiting further investigation, Long Term Plan decisions, future organisational capacity, or supporting frameworks before progression.

Long Term Plan dependencies

- Many of the remaining Te Korowai recommendations are no longer standalone improvement initiatives. They require Council decisions regarding levels of service, affordability, resilience, growth, investment priorities and organisational capability, meaning the Long Term Plan process will be the primary mechanism through which several recommendations are considered and progressed. At a high level this includes:

LTP Area	Te Korowai considerations
Strategic direction	Strategy refresh and organisational priorities
Levels of service	To be included in LoS presentations. Explicitly mentioned in Te Korowai: Emergency Management. Biosecurity, wilding pines and ungulates, marine environment and sedimentation, flood protection and resilience, Te Hoiere Project, Destination Management.
Infrastructure and assets	AMPs, infrastructure strategies, Three Waters, capital planning
Growth and development	Growing Marlborough, Picton planning, housing growth, destination management
Resilience	Climate adaptation, hazard planning, iwi role in resilience

Organisational capability

- Several recommendations require specialist capability, cross-organisational coordination, or supporting frameworks. Managers are staging work that supports more complex recommendations which sees some initial improvements alongside plans for more substantial changes in the future. More complex areas include risk management, asset management maturity, procurement, engagement, partnership practice with iwi and continuous improvement. The programme is increasingly shifting from identifying improvements to embedding organisation-wide systems, processes and behaviours.

Benefits and evidence

- As a long-term organisational improvement programme, many Te Korowai benefits will emerge over time. Some benefits are already evident through improvements in governance, planning, reporting and engagement. Other initiatives are building the organisational capability, systems and frameworks needed to support future improvements and longer-term outcomes.
- The following table summarises some key benefit areas, evidence to date and intended future outcomes.

Benefit area	Current evidence	What it supports	Future evidence of success
Strategic alignment	Strategy refresh underway and strategic direction being tested through engagement	Stronger LTP alignment, prioritisation and decision-making	Evidence of strategic direction being used in Council and organisational decisions
Governance maturity	Governance foundations confirmed, CE performance framework embedded, strategic risk framework under	Better oversight, accountability and risk-informed decision-making	Evidence of improved risk reporting and decision quality

Benefit area	Current evidence	What it supports	Future evidence of success
	development		
Financial governance and transparency	Finance Committee established, quarterly reporting improved, financial management review underway	Improved financial stewardship, accountability and affordability discussions	Evidence of improved investment and budget decision-making
Asset management maturity	AMP development, infrastructure strategy work and Three Waters planning underway	Better lifecycle planning, investment decisions and service sustainability	Evidence of improved asset information, investment prioritisation and long-term planning
Organisational capability	Workforce planning, procurement improvement, digital transformation and continuous improvement initiatives underway	Improved organisational resilience and delivery capability	Evidence of improved performance, capability and efficiency outcomes
Partnership and engagement capability	Iwi engagement initiatives, BSTP engagement, stakeholder engagement and partnership discussions underway	Stronger relationships, trust and collaboration	Evidence of more consistent engagement and partnership practices across the organisation
Environmental stewardship and resilience	Environmental reporting, Te Hoiere initiatives, climate adaptation work and resilience planning underway	Improved environmental outcomes and community resilience	Evidence of outcomes, resilience measures and integrated planning decisions
Continuous improvement culture	Te Korowai programme governance, action planning and monitoring now established	More systematic organisational learning and improvement	Evidence that improvements are embedded into business-as-usual practice

Next steps

- The programme will continue to be monitored through quarterly reporting, with the next update scheduled following the 30 September 2026 reporting period. Priority over the next quarter will be on progressing active recommendations, integrating Te Korowai priorities into the 2027–37 Long Term Plan process, and further refining the evidence, measures and reporting needed to demonstrate the benefits and long-term outcomes emerging from the programme.

To Action Summary

To Action Items	Current Position
Value for Money KPI	Revisit in 2027 as requires additional capacity to consider appropriately
Assess impact of rate increases with a range of typical ratepayers	We do model impact of rates increases. Revisit in next LTP once other systems and dependencies are in place.
Review Council priorities incl budgets allocated to operational groups	LTP budgeting process includes some review - line by line tbc. Needs to be done before LoS workshops, anticipated by end of Sept.
Emergency fund reestablishment	Council decided to defer this to support rates lowering through Annual Plan budget process decision.
Management of large capital spending programmes	Internal business case template for Exec/CE approval based on delegations to be developed - 6 months away.
Better options analysis and business case discipline in Council reports	Improvements to options analysis, value for money assessment and business case disciplines are being considered as part of wider reporting and decision-making improvements.
Elected member development programme	Future councillor development options require discussion with the Chief Executive and consideration of suitable delivery approaches.
Embedding partnership practice with iwi	Further discussion is required.
Digital and Data Strategy implementation	A Strategic Blueprint and associated work programmes are already in place, and further assessment would be required to identify any remaining gaps or additional actions.
Community resilience and long-term hazard planning	Future resilience work will be considered through climate change adaptation, river scheme reviews and natural hazards planning processes.
Iwi role in district resilience	To be considered through future emergency management planning and implementation of proposed legislative changes.
Growing Marlborough Strategy review	Strategic direction work and Long Term Plan development will help determine whether a refreshed growth strategy is required.
Decentralisation of support functions (e.g. procurement and IT)	Further assessment of value for money, consistency and operational effectiveness is required before determining future approaches.
Executive leadership structure	To be considered following establishment of the Water Services Organisation and future organisational alignment discussions.
Emergency management capability and resourcing	Levels of service, staffing requirements and service continuity risks are being assessed through current emergency management planning work. Annual Plan process enabled some uplift here.
Central government engagement approach	More proactive engagement is dependent on stakeholder identification and relationship management. May be additional opportunities with BIMs following the next General Elections.
Māori economy engagement	Being considered through the Economic Wellbeing Strategy review and related regional economic development initiatives.
Council Communications	Most major Council projects have a written communications and

To Action Items	Current Position
Strategy	engagement plan, including the Long Term Plan. A corporate communications strategy can be developed for Council but will require prioritisation against existing operational commitments.

5. Innovate Marlborough Impact Report

(refer to the separate report available on Council's website)

(Clr Croad) (Report prepared by Dorien Vermaas)

E101-000-002

Purpose of Report

1. To receive the information and report on the impact and work of the Economic Development Team for Marlborough for Financial Year 2025 – 2026.

Executive Summary

2. This report provides insights into the work programme that was delivered in accordance with the Annual Plan that was set out at the start of the Financial Year 2025-'26 – in alignment with the Marlborough Economic Wellbeing Strategy and in collaboration with economic stakeholders in the region.

RECOMMENDATION

That the report be received.

Background/Context

3. The Economic Development Team at Council published its Annual Plan 2025-2026 at the start of 2025.
4. This report is looking back at the year and the work programme delivered. It provides an overview of the achievements of Innovate Marlborough in the broadest sense – both in numbers as well as in activities and ongoing projects.

Impact Report by the Economic Development Team (Innovate Marlborough)

5. The impact and results are reported in the attached Innovate Marlborough Impact Report and further detail on some of the content is provided in a separate attachment:
 - a) WinePro

Next steps

6. Innovate Marlborough will produce a similar report next year.

Presentation

A short presentation will be given by Dorien Vermaas (15 minutes).

Attachment

Attachment 5.1 - Innovate Marlborough Impact Report 2025-2026. This report is available on Council's website [here](#)

Author	Dorien Vermaas, Economic Development Portfolio Manager
Authoriser	Evelyn Arnold, Strategic Planning Manager

6. Regional Events Update

(The Chair) (Report prepared by Samantha Young)

E100-002-011

Purpose of Report

1. To provide an update on the event activities of Council's Events & Community Partnerships Manager and Marlborough's events sector

Executive Summary

2. A cornerstone of Marlborough's events calendar since 1985, the Marlborough Wine & Food Festival has been put on hold for 2027. This presents both a challenge and an opportunity for the region, creating space for alternative events to be established / expanded
3. Savour in the Park has been scheduled for 13 February 2027, helping retain a summer food and beverage event in Marlborough and supporting regional tourism and hospitality businesses
4. Pure Events Marlborough successfully delivered MDC's Southern Jam Youth Jazz Festival in August
5. Following consideration of the final two applications to the Community Events Fund for 2025/26, a total of \$26,797.40 was approved from funding requests totalling \$36,906.90
6. Round 1 of the 2026/2027 Commercial Events Fund closed on 14 September 2027 - nine applications were received with funding requested totalling \$249,661.39
7. A recent MBIE review of New Zealand's events system has identified potential improvements, including the development of a National Events Strategy; progress will be monitored and shared with Council and regional event organisers as relevant
8. Regional events promotion has recently been reviewed to prioritise digital advertising and reduce print advertising, reflecting current audience engagement behaviours

RECOMMENDATION

That the Strategy & Community Partnerships Committee receives the information.

Background/Context

9. The Events & Community Partnerships Manager role supports the development of the events sector in Marlborough to ensure it maximises the economic return and community well-being to the region, guided by the Regional Events Strategy. The main events-related activities carried out include:
 - Developing, managing and implementing the Regional Events Strategy
 - Managing and administering the Marlborough Follow-ME events calendar, printed & digital collateral and social media platforms
 - Managing and administering the following event funds and assisting the respective sub-committees and decision-making panels:
 - Commercial Events Fund
 - Community Events Fund
 - Sport and Recreation Community Activity Fund
 - Government Event Funds (as required)
 - Identifying and executing event Bid opportunities
 - Managing Council's Community Events Services contracts
 - Leading Council's support and advocacy of Marlborough's event sector
 - Supporting and advising regional event organisers

- Administration and coordination of Marlborough Civic Honours Awards
- Managing the Marlborough Events Centre Management Agreement between Council and the Marlborough Civic Theatre Trust

Events Update

10. General Comments:

- Following the Marlborough Wine & Food Festival announcement, a number of event organisers are in discussion with Council's Events & Community Partnerships Manager regarding potential new event opportunities
- A number of cross-Council and multi-agency planning meetings for major events have recently been held, including Savour in the Park and Classic Fighters Airshow, to identify opportunities for Council support and help ensure successful event delivery
- MBIE recently commissioned MartinJenkins to independently review New Zealand's events system. The review identified a number of potential improvements including the development of a National Events Strategy. Council's Events & Community Partnerships Manager will monitor progress through the New Zealand Events Association and keep regional event organisers informed as appropriate
- Council's approach to regional events promotion has recently been reviewed, resulting in a move towards increased digital advertising and reduced print advertising to better align with audience engagement trends

11. Regional Event News:

- **Marlborough Wine & Food Festival**
 - Wine Marlborough, organisers of the Wine & Food Festival, have placed the event on hold while they consider its future direction and consider how their limited resources can best support the wider wine industry. While this pause presents a notable change in Marlborough's events calendar, it has also prompted discussions around new event formats and opportunities
- **Southern Jam Youth Jazz Festival - 5 to 8 Aug 2026**
 - One of three Council-owned events that Pure Events Marlborough is contracted to deliver through the Community Events Services contract
 - Four-day annual festival providing an opportunity for young musicians from schools around New Zealand's South Island to compete, perform and learn
 - 2026 was the 21st anniversary of the event
 - Public performances were held at 13 Marlborough venues welcoming approx. 2,750 attendees - this is an increase from previous years where performances were held at 11 venues
 - 204 students and 19 bands participated in this year's Festival
 - The event attracted an estimated 500 teachers and supporters (additional to the students) to stay in the region over the event period
 - The Gala Finale Concert held at Whitehaven Theatre was sold out with additional seating required to accommodate demand
- **Marina 2 Marina - 3 Oct 2026**
 - One of Marlborough's premier scenic running events
 - Organisers are reporting positive ticket sales for this year's event
 - The event continues to work with Envirohub Marlborough to maintain their zero waste status
 - From 2027 this event will be owned/organised by Legacy Events who have exciting future plans
 - The 2026 event was supported through Council's Commercial Events Fund and will therefore provide a full post-event accountability report within three months
- **Garden Marlborough - 5 to 8 Nov 2026**
 - One of Marlborough's premier events, Garden Marlborough is a celebration of our region's landscapes through workshops, tours, social events and a very popular garden fête held at Pollard Park. It is a great economic driver for the region attracting a large volume of out of region visitors

- Organisers are reporting very strong ticket sales to date with a number of workshops and tours already sold out and many others with limited availability remaining
- This year's keynote speakers are Richard Hayden, Senior Director of one of the world's most celebrated public gardens, The High Line, New York, and Dr Peter Sergel, Designer of one New Zealand's most celebrated public gardens, Hamilton Gardens

- **Blenheim Christmas Parade - 12 Dec 2026**

- Council-owned event delivered by Pure Events Marlborough through the Community Events Services contract
- Float entries opened on 21 Sep - significant level of interest from groups wishing to take part before entries even opened
- Organisers are working with Council staff to ensure the recent CBD changes will not impact on Parade route or the safety of floats and spectators
- Parade will start slightly later, which will work better for retailers as well as provide a smoother transition for Santa travelling on to Pollard Park to open the Christmas in the Park event
- Marlborough Roads have been instrumental in helping to identify ways to reduce traffic management costs

- **New Year's Eve Picton - 31 Dec 2026**

- Council-owned event delivered by Pure Events Marlborough through the Community Events Services contract
- Following last year's cancellation due to adverse weather, early planning discussions have been had to consider changes to the event and back-up plans to ensure a scaled-down version can go ahead if required – this has also enabled cost-savings to be identified

- **Savour in the Park - 13 Feb 2027**

- Following the postponement of the Marlborough Wine & Food Festival for 2027, organisers of Savour in the Park have expanded and moved their event to the date that the Festival was traditionally held. It is hoped this will provide an alternative summer food, wine and entertainment event that supports visitor spending and local business activity across the region

12. **Marlborough Civic Honours Awards**

- These Awards honour individuals whose outstanding service to the Marlborough community has benefitted residents of the district. They are considered once per Council term
- Nominations for 2026 closed on 11 September - eight nominations were received and will be considered by the selection panel on 9 October
- An Awards function celebrating the recipients will be held at the Whitehaven Theatre on 19 November, invitations will be sent out to Councillors shortly

13. **Event Funding:**

- **Community Events Fund**

- This fund aims to support groups, organisations and individuals hosting events that are free entry / low cost, family-friendly, accessible to all and that bring direct benefits to our community
- The fund is open year-round (or until funds are fully allocated) to enable applicants to apply as event opportunities arise. There is \$28,000 available for allocation each year
- A summary of the 2025/2026 was provided to the Strategy & Community Partnerships Committee on 16 July. At that point two applications were still under consideration (Festival of Wheels 2026 and Korean Hangeul Day Marlborough 2026). These have now been considered with the complete overview of 2025/2026 funding outcomes now provided below - a total of \$36,906.90 was requested with \$26,797.40 approved

Event Name	Organisation	\$ Requested	Decision
Café Nautique	Independent Applicant - David Hancock	\$1,000	\$1,000

Event Name	Organisation	\$ Requested	Decision
Christmas in the Park 2025	Eternity NZ Trust	\$1,650	\$1,650
Dia De Las Velitas 2025	Marlborough Former Refugee Trust Board (MFR Voice)	\$2,027.40	\$1,560.40
Festival of Wheels 2026	Renwick Sports Centre Incorporated	\$4,312.50	\$3,000
Flaxbourne A&P Show 2026	Flaxbourne A&P Association	\$1,745	\$1,745
Korean Hangeul Day Marlborough 2026	Korean Association Marlborough NZ	\$2,000	\$2,000
Marlborough Annual Teddy & Trains Preschooler Family Fun Day 2026	Nurture@Home Marlborough	Unspecified	Declined
Matariki Night Market 2026	Vines Village Group / Explore Marlborough	\$2,800	\$2,500
NZ Chinese Film Festival Marlborough Show 2025	Marlborough Chinese Community Incorporated	\$2,100	\$1,300
One Day Sports League & Reyna Ng Santa Cruzan 2026	Marlborough Filipino Cultural Society	\$2,000 - \$4,000	\$1,420
Pirates of the CariBlenheim	Independent Applicant - Vish Prasad	\$2,000 - \$2,500	\$1,250
Pride Wairau 2026 - Community & Whānau Market Day	Pride Wairau Manatōpū	\$5,000	\$5,000
Wairau Nature Network - Connecting our Community 2025	NZ Landcare Trust	\$2,400	Declined
Wairau Nature Network - Connecting our Community 2026	NZ Landcare Trust	\$2,400	\$1,400
Wairau Valley Village Fair 2025	Independent Applicant - Ellie Brooke McCall	\$2,972	\$2,972

- **Commercial Events Fund**

- This contestable fund has an annual budget of \$130,000 and is open to organisers of commercial events that create economic benefits for Marlborough by driving visitation to the region. Community events, conferences, conventions, trade shows and exhibitions are ineligible
- There are two funding rounds per annum. Round 1 closed on 14 September 2026 - nine applications (two multi-year) were received with funding requested totalling \$249,661.39. The

sub-committee will meet in the coming weeks to consider all applications. Outcomes will be reported to the Strategy & Community Partnerships Committee on 19 November

- Round 2 for 2026/2027 will open for applications on 8 February 2027, provided sufficient funding remains after Round 1 applications have been considered by the sub-committee
- The events shown below (funded through Council's Commercial Events Fund) were delivered during 2025/2026 and are estimated to have generated the following combined economic benefits for Marlborough - Council invested \$228,000 in total across all of the events listed and across multiple financial years:

Measure	Impact	ROI
Total Turnover	\$10,103,870	44:1
Direct GDP Impact	\$2,703,647	12:1
Total GDP Impact	\$4,929,059	22:1

- Cycling NZ National & South Island CX Champs
- Fruit Loop Festival
- Garden Marlborough
- Godzone (Bid)
- Havelock Mussel & Seafood Festival
- Kia Hukere te Hoe
- Marina 2 Marina
- Marlborough Championships Regatta
- Marlborough Show Jumping Spring Show
- Marlborough Wine & Food Festival
- Nelson Marlborough West Coast Provincial Brass Band Champs
- Saint Clair Vineyard Half Marathon
- South Island Country & Town Champs
- South Island Masters Games (Bid)

Attachments

Nil

Author	Samantha Young, Events & Community Partnerships Manager
Authoriser	Neil Henry, Group Manager, Strategic Management

7. Future of Work 2026 and 2027

(Mayor Taylor) (Report prepared by Jodie Griffiths)

C230-001-M09

Purpose of report

1. To provide an update to Council on the Future of Work (FOW) event, held on 10 June 2026.
2. To seek approval to continue the partnership with Marlborough Chamber of Commerce (MCOC) and Marlborough colleges, and to reallocate funding for the 2027 event.

Executive Summary

3. MCOC contracted a project manager with relevant experience, skills and connections to plan and run a successful 2026 Future of Work event. They worked in collaboration with colleges, Council and the working group. They are happy to continue and run FOW in June 2027.
4. Limited funding has been secured to date for FOW 2027.
5. Funding previously allocated to Graeme Dingle Foundation Marlborough (GDFM) for Career Navigator is unallocated for 2026-27.

RECOMMENDATIONS

That the Strategy & Community Partnerships Committee recommends that Council:

1. **Agree to continue the Partnership with Marlborough Chamber of Commerce and Marlborough colleges, to deliver Future of Work.**
2. **Approve the reallocation of \$14,000 to support delivery of Future of Work 2027.**

Background/Context

6. Council has run this event in collaboration since 2019, initially with GDFM. An ongoing budget of \$10,000 was approved to support the annual event costs.
7. On 4 September 2025 the Economic, Finance and Community Committee approved a new partnership for the 2026 event, following the closure of GDF. The partnership originally was between Council and Marlborough colleges. In March 2026 this expanded to include MCOC, due to their willingness to host a contracted project manager to plan and run the event
8. Council also approved reallocation of the \$14,000 per annum budget previously allocated to GDFM Career Navigator programme for the development of the 2026 Future of Work.
9. Led, by the project manager, the working group (Council staff, Marlborough Boys College, Marlborough Girls College, Queen Charlotte College, REAP Marlborough, Port Marlborough, Marlborough Capital, and TOS Trades Academy) created this year's FOW event, which included a diverse range of interactive stations and a well-considered format.
10. Funding for the 2026 event was made up from - \$24,000 Council, \$5,000 Port Marlborough, \$5,000 TOS Trades Academy, \$6,000 Grant from TOS Foundation, \$5,000 REAP Marlborough, \$5,000 NMIT, \$2,000 Blenheim South Rotary, \$1,700 University/tertiary providers and \$500 Redwood Trust. In-kind, Rapid Relief Team provided all of the refreshments and food for the event.

Assessment/Analysis

11. The 2026 event was professional and successfully run by the MCOC contracted project manager, with support from the working group. This year saw the highest engagement from businesses and training providers with over 80 providing interactive stations.
12. 2000 Marlborough college-aged students came through the event across the day. The evening session gave time for whānau to attend and support young people in their future decision making and to attend the tertiary provider session. This aspect of the event also saw an increase in the number of whānau attracted to return with their children to speak with Marlborough businesses and explore training opportunities.
13. In addition to the numbers attending, there was a noticeable increase in the level of engagement between students and exhibitors. As event partners the colleges had taken extra steps to prepare students to make the most of the opportunity on the day.
14. At the time of writing this report the only funding confirmed is TOS Foundation, \$4,000. Port Marlborough have also confirmed they will not be providing sponsorship in 2027.

The annual cost of FOW is approximately \$40,000. Other funding will be needed to cover the costs of the event.
15. The \$14,000 (previously allocated to GDFM) remains unallocated for the 2026-27 financial year, after which it will become part of new Community Impact Fund budget.
16. Given the low level of funding secured at this stage for the 2027 event and the successful approach of the project manager role being contracted, we seek to have the above funds used for FOW for one more year.
17. In the lead up to the FOW 2027 other forms of funding will be explored for the event and for the future sustainability of the event.

Option One (Recommended Option)

18. Council support continuing FOW in Partnership with Marlborough Chamber of Commerce and Marlborough colleges.
19. Council approves the reallocation of \$14,000 for Future of Work 2027 only.

Advantages

20. Provides greater certainty for the planning of the next event and secures the 2026 project manager for FOW 2027. This funding could also offer better leverage for other funding options, by having a significant portion already secured.

Disadvantages

21. None identified.

Option Two – Status Quo

22. Continue with FOW partnership between Council and Marlborough colleges, with existing \$10,000 budget.

Advantages

23. None identified

Disadvantages

24. Risk of event being scaled back or not proceeding due to lack of funding and capacity to project manage the event.

Attachment

Attachment 7.1 – Financial summary of FOW 2026

Page [28]

Author	Jodie Griffiths, Community Partnerships Advisor
Authoriser	Samantha Young, Events and Community Partnerships Manager

Summary of decision-making considerations			
Fit with purpose of local government			
The request enables additional support to community activities which benefit a wide number of people in the Marlborough community.			
Fit with Council policies and strategies			
	<i>Contributes</i>	<i>Detracts</i>	<i>Not applicable</i>
LTP / Annual Plan	✓	☐	☐
Financial Strategy	✓	☐	☐
Infrastructure Strategy	✓	☐	☐
Social well-being	✓	☐	☐
Economic development	✓	☐	☐
Environment & RMA Plans	☐	☐	✓
Arts & Culture	☐	☐	✓
3 Waters	☐	☐	✓
Land transport	☐	☐	✓
Parks and reserves	☐	☐	✓
This proposal contributes to Social Well-being and Economic Development by supporting career pathways for Marlborough youth, strengthening connections between education and employment, and promoting workforce development within the region.			
Nature of the decision to be made			
The options do not involve a significant decision in relation to land or a body of water.			
Financial considerations			
The project has been budgeted for in <i>Community Grants (Annual Operating) 2026-27</i> budgets.			
Significance			
The decision is considered of low significance under Council's Significance and Engagement Policy.			
Engagement			
Engagement has occurred with Youth Council, external stakeholders, other Council departments			
Risks: Legal / Health & Safety etc			
The risks will be managed through agreement requires for Event risk management plan			
Climate Change Implications			
There are no known climate change implications to this decision.			

Attachment 7.1

Future of Work 2026 - Financial Summary

Income		Expenditure		
REAP Sponsorship	5000	MBC Advertising for Project Manager		435
TOSCF Grant	6000		Hours	Rate
Port Marlborough Sponsorship	5000	Project Manager to end of Mar	25.1	85 2133.5
MDC Sponsorship	24000	Project Manager April	35.85	85 3047.25
TOSTA Sponsorship	4347.83	Project Manager May	85	85 7225
NMIT Sponsorship	5000	Project Manager June	99	85 8415
Redwood Trust Grant	500	Admin (ie Microsoft lic, room hire, printing etc)		0 covered in Staff Charge
Rotary Blenheim South Grant	2000			
TEC	500	Social Media/Event support (James)	62	75 4650
Lincoln Uni	200	Event Oversight (Kylie)	30	100 3000 In addition to Steering Group Responsibilities
Massey Uni	200			
Otago Uni	200	Labour		\$ 28,905.75
SIT	200			
UC	200	Venue		6997
Victoria Uni	200	TV Screen		250 Rotary
		Light Tower		164.88
	53547.83	Traffic Management Plan		330
		Venue		\$ 7,741.88
		Speedy Signs		407.44 Redwood Trust
		Mediaworks		1019.36
		Advertising		\$ 1,426.80
		Air NZ		1000 Rotary
		Prezzy Cards		435.7
		Incentives		\$ 1,435.70
		Rai Valley School Transport		86.96
		Transport		\$ 86.96
		Exhibitor Hui food		45.06
		Exhibitor Hui bev's		52.17
		Tertiary Hosting		487.24 Rotary
		Koha (Project Manager)		121.74
		Manaaki		\$ 706.21
		2\$ Plus		6.52 Rope, Card
		Only \$3		21.18 Hi Vis Vests (x6)
		The Warehouse		3.04 Blu Tack
		The Warehouse		50.43 Labels + Lanyard puches
		The Warehouse		10.43 Double Sided tape for signs
		The Warehouse		22.61 Storage Box
		Kate Sundry Expenses		72.97 Bunnings - tape etc
		Bank Fees		19.2 Lincoln, Massey, Vic
		Sundry		\$ 206.38
			40509.68	\$ 40,509.68

8. Long Term Plan Working Group

(The Chair)

D050-001-L21

1. The Minutes of the Long Term Plan Working Group meeting held on 10 September 2026 and 20 August 2026 are **attached** for ratification by the Committee.

RECOMMENDATION

That the Minutes of the Long Term Plan Working Group meeting held on 10 September 2026 and 20 August 2026 be ratified.

Report of the LONG TERM PLAN WORKING GROUP
held in the Council Chambers, Marlborough District Council Building, 15 Seymour Street,
Blenheim on THURSDAY, 10 SEPTEMBER 2026 commencing at 1.00 pm

Present

Cllrs J D N Croad (in the Chair), S R W Adams, B G Dawson, B A Faulls, G A Hope, J C Hyndman and R J Innes

Also Present

Cllrs S J Arbuckle, C M W Dawson, T P Sowman and B D Stace

Also Present via Teams

Cllr D A Dalliessi (from 1.14 pm)

In Attendance

Jamie Lyall (Group Manager Property, Roading & Community Facilities), Neil Henry (Group Manager Strategic Management), Geoff Blake (Chief Financial Officer) (from 1.25 pm), Evelyn Arnold (Strategic Planning Manager), Gemma Robinson (Monitoring and Performance Manager), Glyn Walters (Communications Manager), Chris Lake (Financial Services and Planning Manager), Tessa Dever (Financial Reporting Manager) (from 1.18 pm) and Nicole Chauval (Committee Secretary)

Apologies

Cllrs Croad/Adams:

That the apology for absence from Mayor N P Taylor be received and sustained.

Carried**1. LTP Working Group – Minutes**

The minutes of the LTP Working Group meeting held on 20 August 2026 were presented for information.

Amendment: The attendance record was amended to include Cllr C Dawson, who was present at the meeting.

During consideration of the confirmation of the minutes, it was noted, at the request of Cllr Faulls, that although they were not at the meeting held on 20 August that it be noted that they have a conflict of interest in respect of Item 3 – Linkwater Hall.

Cllrs Croad/Innes:

That the minutes of the LTP Working Group meeting held on 20 August 2026, were confirmed as a true and correct record, subject to the attendance record being amended to include Cllr C Dawson who was present at the meeting.

Carried**2. LTP Working Group Meeting Schedule and Agenda Topics**

The updated meeting schedule and future agenda items were presented for members' information.

During discussion, clarification was sought regarding the relationship between the proposed strategic outcomes and the forthcoming Levels of Service workshops noting that any changes to the strategic direction, vision, mission and community outcomes could potentially influence Levels of Service discussions. It was advised that the Levels of Service workshops would proceed using the draft strategic framework previously considered by Council. It was noted that any proposed amendments to

the wording of the vision, mission, values and community outcomes were not expected to substantially alter the direction or outcomes of the Levels of Service review process. It was further explained that members would have the opportunity to review the proposed final wording prior to Council making a formal decision.

Members requested that the proposed wording for the vision, mission, values and community outcomes be circulated before the Levels of Service workshops where practicable. Staff confirmed that the community outcomes work and strategic direction discussions would be presented alongside the Levels of Service programme to ensure members could consider the relationship between the two processes.

The following amendment to the schedule was noted:

- a) Pre LTP Engagement Survey Results – rescheduled to a workshop

Cllrs Hope/C Dawson:

That the LTP Working Group note the meeting schedule and proposed future agenda items.

Carried

Following a procedural review later in the meeting, the above motion was re-moved and seconded by Working Group members and carried.

Cllr Hope/Innes:

That the LTP Working Group note the meeting schedule and proposed future agenda items.

Carried

ATTENDANCE: Geoff Blake joined the meeting at 1.25 pm during the following item.

3. Level of Service - Project Evaluation Assessment Tool

Members noted the report introducing the Level of Service Project Evaluation Assessment Tool, developed to support a consistent and transparent approach to assessing projects, service level changes and budget requests for consideration through the Long Term Plan process. Mr Henry explained that activity managers would complete a standardised assessment against a range of criteria, with weighted scores used to assist in comparing competing proposals and establishing priorities. It was emphasised that the tool was intended to inform discussion and decision-making and would not replace the judgement of elected members.

Members welcomed the introduction of the assessment tool and acknowledged the value of a more consistent and objective framework for evaluating projects. Members raised the potential for changes to the weighting and structure of the assessment criteria. Mr Henry advised that the current assessment process was already underway and, while weighting adjustments remained possible, any substantive changes to the questionnaire would need to be considered as part of a future review.

It was reported that the assessment process would continue to evolve as experience was gained through its application. It was noted that all proposed projects would initially be assessed through the tool before further evaluation by senior management and elected members. Members were reminded that the resulting scores would provide information to assist decision-making but would not be binding. Discussion also highlighted the importance of transparency in the scoring process and the opportunity to review the effectiveness of the methodology once the results were available.

Cllrs Stace/B Dawson:

That the LTP Working Group endorse the Project Evaluation Assessment Tool, including the proposed criteria and weightings, for use in assessing and prioritising projects and proposed service-level changes for consideration in the Draft Long Term Plan.

Carried

Following a procedural review later in the meeting, the above motion was re-moved and seconded by Working Group members and carried.

Cllrs Croad/B Dawson:

That the LTP Working Group endorse the Project Evaluation Assessment Tool, including the proposed criteria and weightings, for use in assessing and prioritising projects and proposed service-level changes for consideration in the Draft Long Term Plan.

Carried

4. 2027-37 Long Term Plan Interest Rate on Council Borrowings Assumption

Members noted the report on the Long Term Plan interest rate and borrowing assumptions. Mr Blake outlined the proposed increase in the internal interest rate assumption from 4.5% to 5.5% for Long Term Plan modelling purposes, noting the recommendation reflected current market conditions, forecast borrowing costs and advice received regarding future interest rate movements. It was explained that, while a single assumption was required for Long Term Plan purposes, the interest rate would continue to be reviewed annually through future budget processes.

Members discussed the distinction between internal and external borrowing, the impact of the interest rate assumption on targeted and general rates, and the effect on the rates subsidy generated through Council's financing arrangements. Clarification was provided that changes to the internal interest rate assumption would not alter Council's overall financing costs but would influence the allocation of costs and benefits between different groups of ratepayers. It was reported that a 5.5% rate would provide an estimated rates subsidy of approximately \$3 million, while a lower rate would reduce that subsidy and alter the distribution of costs across rating groups.

Discussion also considered the potential for future changes in market conditions before adoption of the Long Term Plan. It was noted that interest rate movements would continue to be monitored and that any significant changes could be brought back for further consideration if required. Members noted the importance of maintaining prudent financial assumptions while recognising the uncertainty inherent in long-term forecasting.

The role of the Emergency Events Reserve was discussed, with Mr Blake noting the importance of rebuilding the reserve to support future recovery and resilience requirements.

At the conclusion of the discussion Cllr Adams moved the following amendment to the motion ... *that the internal interest rate assumption be 5.25%*, however, the motion lapsed for want of a seconder. The original motion was then put to the meeting.

Cllrs B Dawson/Hope:

That the Long Term Plan Working Group recommend to Council that it agree to the change in internal interest rate assumption to 5.5% for the 2027-37 Long Term Plan.

Carried

Note: Cllr Hyndman requested that his vote against the above motion be recorded.

The Chair noted that the motion for Item 2 had been seconded by a councillor who was not a member of the Long Term Plan Working Group and that the motion for Item 3 had been moved by a councillor who was not a member of the Working Group. To ensure procedural correctness, the Working Group agreed to reconsider both items. The motions were then moved and seconded by Working Group members and, when put to the vote, were carried.

5. Decision to Conduct Business with the Public Excluded

Cllrs Croad/Innes:

That the public be excluded from the following parts of the proceedings of this meeting, namely:

- Confirmation of Public Excluded Minutes
- Tourism Targeted Charge
- Suggestions for LTP Review

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under Section 48(1) for the passing of this resolution
Minutes and Committee Reports	As set out in the Minutes and Reports	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under Section 7 of the Local Government Official Information and Meetings Act 1987.
Tourism Targeted Charge Suggestions for LTP Review	To enable the Council, as holder of the information, to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations) as provided for under Section 7(2)(i).	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under Section 7 of the Local Government Official Information and Meetings Act 1987.

Carried

There being no further business the meeting closed at 3.36 pm.

Record No: 26200252

Report of the LONG TERM PLAN WORKING GROUP
held in the Council Chambers and via Teams, Marlborough District Council Building,
15 Seymour Street, Blenheim on THURSDAY, 20 AUGUST 2026 commencing at 1.00 pm

Present

Acting Mayor J D N Croad (in the Chair), Cllrs S R W Adams, B G Dawson, G A Hope, R J Innes and Ms R Niven (Iwi Representative)

Also Present

Cllrs S J Arbuckle, [C M W Dawson] [amended at the LTPWG meeting on 10 September 2026] T P Sowman and M J Taylor

Also Present via Teams

B D Stace

In Attendance

John Boswell (Chief Executive), Geoff Blake (Chief Financial Officer), Neil Henry (Group Manager Strategic Management), Evelyn Arnold (Strategic Planning Manager), Gemma Robinson (Monitoring and Performance Manager), Chris Lake (Financial Services Manager), Tessa Dever (Financial Reporting Manager) and Nicole Chauval (Committee Secretary)

Also in Attendance

Rainbow Zhao (Systems Accountant)

Apologies

Acting Mayor Croad/Cllr Adams:

That the apology for absence from Cllrs B A Faulls and J C Hyndman and Mayor N P Taylor be received and sustained and the apology for lateness from Cllr Stace be noted.

Carried**1. LTP Working Group – Minutes**

The minutes of the LTP Working Group meeting held on 14 July 2026 were presented for information.

Acting Mayor Croad/Cllr Dawson:

That the minutes of the Long Term Plan Working Group meeting held on 14 July 2026 be confirmed as a true and correct record.

Carried**2. LTP Working Group Meeting Schedule and Agenda Topics****D050-001-L27**

The updated meeting schedule and future agenda items were presented for members' for information.

The following amendments to the schedule were noted:

- a) Council's Interest Rate Assumptions – scheduled for September 2026 agenda
- b) Significant and Engagement Policy –scheduled for October 2026 agenda

Cllr Hope/B Dawson:

That the LTP Working Group note the meeting schedule and proposed future agenda items.

Carried

ATTENDANCE: Cllr B Dawson declared a conflict of interest in discussions for Business Trust Marlborough in the following item and withdrew for that discussion.

3. CPI Adjusted Grants

The Working Group considered the report regarding CPI adjusted grants and the requirement to determine whether CPI increases should recommence for organisations whose CPI adjustments had been frozen for three years as part of the 2024-34 Long Term Plan decisions. Mr Henry advised that, of the six organisations originally subject to the freeze, only Business Trust Marlborough, Marlborough Environment Awards Trust and Linkwater Hall required further consideration, as separate Council decisions had since addressed the funding arrangements for Destination Marlborough, Marlborough Research Centre and the Picton Historical Society.

Members noted the rationale for the original decision to freeze CPI adjustments, including concerns regarding automatic grant increases during a period of high inflation and the absence of a formal CPI allocation policy. Discussion focused on whether ongoing funding arrangements should continue to rely on CPI adjustments or be considered through existing Council review and budgeting processes.

Members agreed to consider each organisation separately and make a recommendation for each following discussion.

Linkwater Hall

In relation to Linkwater Hall, members considered that the grant should be assessed as part of the wider halls review currently being undertaken by Council. It was noted that funding arrangements for community halls varied across the district and that consideration of Linkwater Hall alongside other hall funding arrangements would provide a more consistent and equitable approach.

Cllrs Adams/Innes:

That Long Term Plan Working Group recommends to Council that consideration of the funding arrangements for Linkwater Hall be deferred to the Marlborough halls review.

Carried

Marlborough Environment Awards

Members discussed the history and purpose of the awards, Council's role as a funding partner, and the need to better understand the Trust's financial position, funding arrangements and the most appropriate Council process through which the funding should be considered. At the conclusion of the discussion the view was expressed that additional information was required to support a decision on whether to reinstate CPI adjustments.

Cllrs Croad/Innes:

That the Long Term Plan Working Group recommends to Council that any future CPI increase for Marlborough Environment Awards be considered as part of normal budgeting processes.

Carried

ATTENDANCE: Cllr B Dawson declared a conflict of interest in the following item, Business Trust Marlborough, withdrew for the discussion.

Business Trust Marlborough

Members discussed the monitoring of Council-funded organisations and agreed that regular reviews of performance, outcomes and funding sustainability were preferable to requiring organisations to attend meetings. It was noted that consideration should be given to the differing funding and award cycles applicable to individual organisations.

The Committee noted that the Business Trust Marlborough contract is due for review in 2027 and agreed that any consideration of future funding levels should be addressed through the contract review and negotiation process. Members were advised that Business Trust Marlborough had

reported a small operating deficit for the year, although the organisation remained financially sustainable. The importance of engaging with the organisation during the review process to assess performance, financial position and future service delivery was acknowledged.

Members discussed the current moratorium on CPI-based funding increases and agreed that funding adjustments for contracted organisations should be considered as part of contract reviews and Council's wider budgeting processes rather than through automatic CPI increases.

Members discussed the previous direction from the 2024-34 Long Term Plan Working Group (LTPWG) to develop a policy providing for CPI-based funding adjustments for eligible organisations. The number of organisations potentially eligible is now very small and each can be dealt with through normal budgeting processes, consequently the Working Group no longer supported the need to progress a CPI policy. It was noted that as the original decision had subsequently been adopted by Council through confirmation of the relevant minutes it constituted a Council decision and that the matter should be referred to Council for consideration of rescinding that decision.

Acting Mayor Croad/Cllr Hope:

That the Long Term Plan Working Group recommend to Council:

- 1. That the Business Trust Marlborough's funding and contractual arrangements be referred to the scheduled contract review process in the next financial year, with outcomes to be considered as part of future planning and budgeting processes.**
- 2. That the decision from the 17 October 2023 Long Term Plan Working Group meeting 'That Council develops a policy on CPI allocation' be rescinded. (minute number EFC-1123-96)**

Carried

4. Wairau Valley River Rating

Geoff Blake advised that the purpose of the report was to provide the Working Group with a summary of the costs and rates collected to manage the rivers in the Wairau Valley and to provide an update on the planning for the Wairau River Floodplain Management Plan.

The Working Group considered the report which outlined the Wairau Valley River Works targeted rate, the associated costs of managing the Wairau River network and related catchments, and progress toward development of the Wairau Floodplain Management Plan.

Questions were raised regarding the inclusion of Southern Valley Irrigation System floodgate maintenance within the schedule of activities funded through river protection budgets. Mr Blake advised that his understanding was that the irrigation scheme is self-funding and is not subsidised by Wairau River scheme ratepayers, and undertook to verify this position.

The Working Group discussed the proposed approach of deferring any substantive review of the river rating structure until completion of the Wairau Floodplain Management Plan. Members acknowledged that community concerns continue regarding areas that contribute to river rates but receive a lower level of flood protection, particularly in parts of the valley west of the Waihopai River. It was noted that residents in these areas have expressed frustration at the length of time the scheme review process has been discussed without resolution and are seeking greater certainty regarding future flood protection planning and investment.

Members were advised that organisational changes had separated operational and strategic functions, enabling greater focus on development of the Floodplain Management Plan. The Plan will provide a long-term framework for floodplain management and investment, while operational risks and infrastructure needs will continue to be addressed through annual planning and investment processes.

During discussion, members noted that some communities may be willing to support higher targeted rates where there is a clear relationship between the charge paid and the flood protection benefits received. It was observed that community expectations focus not only on affordability but also on

demonstrable value and service outcomes. Members also requested a separate update on previous flood mitigation investigations in the Wairau Valley area.

Cllrs Adams/B Dawson

- 1. That the information be received.**
- 2. That the LTP Working Group notes the intent to defer a review of the Wairau River rating until the completion of Floodplain Management Plan.**

Carried

5. Debt Cap

The Working Group considered a report reviewing Council's quantified borrowing limit and the appropriateness of the current debt cap for inclusion in the next Long Term Plan. Members were advised that the current approach, adopted through the 2024-34 Long Term Plan, uses a serviceability-based measure rather than a fixed dollar limit, with the debt cap expressed as net interest costs being less than 15% of total rates revenue. The report also proposed that the Local Government Funding Agency (LGFA) borrowing covenants be formally adopted as additional measures within Council's quantified borrowing limit.

Members were advised that Council's current debt position remains well within both the existing debt cap and LGFA covenant requirements. It was noted that draft year-end net debt was approximately \$128 million and that, based on 2025-26 rates revenue and an assumed interest rate of 5%, the current debt cap would equate to approximately \$328 million of debt capacity. It was emphasised that this available headroom provides financial resilience and flexibility should Council need to respond to significant capital projects, infrastructure requirements, or emergency events.

Discussion recognised that recent events, including major infrastructure and flood recovery projects, had demonstrated the value of maintaining borrowing capacity. Members noted, however, that the debt cap should not be viewed as a target and that any additional borrowing ultimately results in costs that must be met by ratepayers. Consideration was also given to the potential implications of future rates-capping legislation and the extent to which such measures could affect Council's ability to service debt should interest rates increase significantly. It was noted that current proposals for rates capping consider exceptions for extraordinary circumstances, although any departure from prescribed limits would likely require a clear plan demonstrating how compliance would be restored. Members acknowledged the importance of considering these future constraints during development of the next Long Term Plan.

The Working Group sought clarification regarding the future treatment and reporting of debt associated with the proposed water services entity. Members were advised that debt held by a separate water services organisation would not form part of Council's own covenant calculations; however, total debt exposure across the wider group would continue to be reported for transparency. Members noted the importance of maintaining visibility of group debt levels, including debt held by subsidiaries, to support informed governance and risk management.

Members commented favourably on Council's current financial position relative to sector benchmarks and noted that Council remained significantly below the limits prescribed by LGFA covenants. While acknowledging that the covenant thresholds appeared generous, members agreed that Council should continue to manage borrowing prudently and avoid approaching those limits except in exceptional circumstances.

Acting Mayor Croad/Cllr Innes

That the Long Term Plan Working Group recommends that Council:

- 1. Adopt a debt cap where net interest will be less than 15% of total rates.**
- 2. Formally adopt the LGFA borrowing covenants as additional measures within the quantified limit on borrowing.**
- 3. Note that in 2025-26 15% of total rates = \$16.4m, or estimated debt of using a 5% interest rate equates to a debt cap of \$328m.**

Carried

6. Decision to Conduct Business with the Public Excluded

-

Acting Mayor Croad/B Dawson:

That the public be excluded from the following parts of the proceedings of this meeting, namely:

- Confirmation of Public Excluded Minutes

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under Section 48(1) for the passing of this resolution
Minutes and Committee Reports	As set out in the Minutes and Reports	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under Section 7 of the Local Government Official Information and Meetings Act 1987.

There being no further business the meeting closed at 2.13 pm.

Record No: 26185103

9. Road Naming Sub-Committee

(Clr Sowman)

R800-007-06-07

1. The Minutes of the Road Naming Sub-Committee meeting held on 17 September 2026 are **attached** for ratification by the Committee.

RECOMMENDATION

That the Minutes of the Road Naming Sub-Committee meeting held on 17 September 2026 be ratified.

**Report from the ROAD NAMING SUB-COMMITTEE held in the
Committee Room, District Council Administration Building, Seymour Street,
Blenheim on THURSDAY, 17 SEPTEMBER 2026 at 1.33 pm**

Present

Clrs Thelma Sowman (Chair), Brian Dawson and Cyril Dawson and Ms Dawn McConnell
(Iwi Representative)

In Attendance

Belinda Darrell (Road Name and Addressing Co-ordinator), Gina Ferguson (Group Manager Consents & Compliance), Anna Davidson (Resource Consents Manager), Ian Sutherland (Lead Senior Environmental Planner), Claudia Marks (Solicitor) and Nicole Chauval (Committee Secretary)

In attendance via Teams

Stephen Rooney (Operations & Maintenance Engineer)

Apologies

No apologies were received.

1. Road Naming Sub-Committee

The minutes of the Road Naming Sub-Committee meeting held on 15 July 2026 were presented for ratification by the Committee.

Clrs Sowman/B Dawson:

That the Minutes of the Road Naming Sub-Committee meeting held on 15 July 2026 be ratified.

Carried

No matters arising

Actions

	Description	Notes
1.	Road Naming and Addressing Policy Review – discuss with Council's legal team and make noted amendments	Completed
2.	Follow-up with Clr Arbuckle on Matthews Family Road/Sign name	Clr Sally Arbuckle has met with members of the Matthews family and discussed alternative recognition options, such as seating or building naming opportunities. They did express some concerns regarding any associated costs. It was noted that no road naming application has been received from the Matthews. Belinda Darrell will provide Clr Dawson with an application form to forward to the Matthews family.
3.	Peninsula Road - discuss with Rangitāne o Wairau and provide a report to a future Sub-Committee meeting	Considered under General Business

	Description	Notes
4.	Rangitāne o Wairau Submission – contact Corey Hebberd to discuss	Considered under General Business

2. Road Naming and Addressing Policy Review

R800-007-06-00

Members considered the report seeking adoption of the reviewed Road Naming and Addressing Policy. It was noted that the amendments previously requested by the Sub-Committee had been incorporated into the revised policy document and were considered to appropriately reflect the Sub-Committee's direction and intentions. Members expressed satisfaction with the changes and the clarity of the revised policy. A copy of the Road Naming and Addressing Policy was attached to the agenda for members' information.

Cllrs B Dawson/Ms McConnell:

That the Road Naming Sub-Committee adopts the reviewed Road Naming and Addressing Policy.

Carried

3. Wairangi Bay Road Naming Application

RN250006

Members considered the application to formally name roads within the Wairangi Bay area to enable property addressing and support emergency service access.

Belinda Darrell outlined the background to the proposal, noting that two rounds of consultation had been undertaken with affected property owners, iwi and other stakeholders, and that the proposed names of Thornley Way, Bill Bryants Road and Kumuhore Road complied with the Road Naming and Property Addressing Policy and relevant addressing standards.

Members were advised that while some opposition had been received, particularly in relation to Thornley Way, none of the owners whose addresses would be directly affected by the proposed road names had objected to the names allocated to their respective roads. Legal advice received emphasised that the key consideration was ensuring a fair and robust decision-making process, with consultation feedback appropriately considered and the decision based on road naming and addressing requirements.

Members discussed the consultation outcomes, the proposed road layout, and the practical benefits of establishing a clear and functional addressing system. Members were satisfied that due process had been followed, that appropriate consultation had occurred, and that the proposed names reflected the historical, cultural and local significance of the area.

It was noted that, should affected property owners wish to pursue a future naming proposal for an unnamed private right of way within the area, the Thornley family had indicated they would not oppose such an application

Cllrs B Dawson/C Dawson:

1. That the Road Naming Sub-Committee, under the Road Naming Application RN250006, approves the following road names as shown on Attachment 3.1:

- (a) Thornley Way as Road Name 1**
- (b) Bill Bryants Road as Road Name 2**
- (c) Kumuhore Road as Road Name 3**

2. That the Road Naming Sub-Committee records that, in reaching its decision, it has considered the consultation feedback, the legal status and history of access to

Wairangi Bay, the Court of Appeal background in *Squally Cove Forestry Partnership* [2013] NZCA 463, and the need to avoid any perception that Council is endorsing one party's position in the historic access dispute.

Carried

ATTENDANCE: Claudia Mark and Ian Sutherland withdrew from the meeting at 1.50 pm at the conclusion of the above item.

4. Peninsula Road ROW Owners

ADDR260006

Members considered the application to name the new road created through the realignment of Peninsula Road as part of the Spring Creek Stop Bank Upgrade Project and the consequential re-addressing of affected properties.

Members were advised that consultation had been undertaken with affected property owners, iwi, and other stakeholders, and that the proposed name, Emms Lane, complied with the Road Naming and Property Addressing Policy and the relevant national addressing standards.

Members noted that alternative feedback had been received through the consultation process, including a culturally significant Māori name proposed by Ngāti Rārua. It was also noted that the directly affected property owners unanimously supported the name Emms Lane and that Rangitāne had indicated its support for the proposal.

Members discussed the historical association of the name with the area and were satisfied that the proposal appropriately recognised local history while meeting the requirements for road naming and property addressing.

Cllrs B Dawson/C Dawson:

That the Road Naming Sub-Committee:

- 1. Approves Emms Lane as the road name for the new road created through the realignment of Peninsula Road as part of the Spring Creek Stop Bank Upgrade Project, as shown in Attachment 4.1.**
- 2. Approves the re-addressing of properties accessed from the realigned section of Peninsula Road, commencing from Goulard Road, to ensure property addresses remain consistent with the Rural Address Property Identification Number (RAPID) system, which is based on the measured distance from the road's datum point..**

Carried

5. Water Addressing – Karamu Bay

R800-007-06-08

Members considered options for recognising Karamu Bay within Council's addressing framework. It was noted that Land Information New Zealand had added Karamu Bay as a centreline name within the addressing dataset, enabling addresses to be allocated to properties accessed from the bay while retaining Lochmara Bay as the locality component. Members noted that approximately 21 properties would benefit from improved addressing arrangements and that formal recognition of Karamu Bay as a geographic name would require an application to the New Zealand Geographic Board.

Discussion focused on the practical benefits of recognising Karamu Bay within Council's addressing system, particularly for emergency services, navigation and property identification. Members acknowledged that local residents had provided historical information supporting the long-standing use of the name and were satisfied that there was merit in progressing recognition of the bay where practicable.

It was reported that the additional work required to support an application to the New Zealand Geographic Board was manageable and could be built on information already gathered.

Following discussion, Cllr B Dawson proposed that point 2 of the recommendation be amended and the words 'Determines whether to support' be deleted.

Cllrs B Dawson/Ms McConnell:
That the Road Naming Sub-Committee:

1. **Approves the addition of Karamu Bay as centreline name with Council's addressing dataset to enable address allocation for properties accessed from Karamu Bay.**
2. **Supports an application to the New Zealand Geographic Board seeking recognition of Karamu Bay as either a recorded or official geographic name.**

Carried

6. Addressing Review and Proposed Resolution for Properties at 71-75 Maxwell Road

Members considered the report outlining longstanding addressing issues affecting properties at 71 to 75 Maxwell Road. It was noted that concerns had been received regarding ongoing confusion arising from inconsistent and unofficial property addressing, resulting in misdirected mail, deliveries, visitors and attendance by agencies at incorrect properties. The issue extended beyond a single property and affected a wider group of properties accessed via a shared right-of-way.

Members were advised that the right-of-way had previously been the subject of a road naming application which was not approved. Further guidance obtained from Land Information New Zealand indicated that formally naming the right-of-way and reviewing the associated addressing arrangements would provide the most effective means of resolving the ongoing issues while improving public safety and service delivery. It was noted that affected residents had previously raised objections to both the proposed road name and the potential need to change addresses.

Discussion focused on the practical benefits of undertaking consultation with affected property owners to identify a suitable solution. Members considered that involving residents in the process and providing an opportunity for them to contribute to any future road naming proposal would assist in achieving a positive outcome.

Members acknowledged the ongoing impacts of the current addressing arrangements and agreed that consultation should be undertaken to explore options for formally naming the right of way and improving address consistency.

Cllrs C Dawson/B Dawson:
That the Road Naming Sub-Committee:

1. **Receives the report "Addressing Review and Proposed Resolution for Properties at 71-75 Maxwell Road". Refer Attachment 6.1.**
2. **Endorses the Road Naming and Addressing Co-ordinator commencing consultation with affected property owners regarding the formal naming of the right-of-way and potential reassignment of addresses.**

Carried

7. General Business

The following updates were provided:

7.1 Matthews Family Road

The matter was addressed under the action items considered earlier in the meeting.

7.2 Kōtare Lane

The road name sign was installed on 17 July 2026. Information will be provided to Google to facilitate the update of its mapping services.

7.3 Correction of Māori Place Names

Corey Hebberd (Te Runanga a Rangitāne o Wairau) provided the correct spelling and background information for the identified names. It was noted that the correction of the four Māori place names is being deferred until early 2027 to avoid potential disruption associated with the local government election period, including changes to addressing information during that time. Mr Hebberd has been advised of the proposed approach and raised no concerns.

7.4 NZ Post – Water Addressing

Members received an update on ongoing discussions regarding New Zealand Post water addressing. It was noted that the Mayor, Councillor Sowman, Gina Ferguson and Belinda Darrell had met with local MP Stuart Smith to discuss the matter and that correspondence had subsequently been sent to the relevant Ministers. Members were advised that responses were still awaited, although it was understood that New Zealand Post had prepared a draft response which was currently under review. Once received, Council would further consider the response and continue advocating its position through additional correspondence.

Members were further advised that applicants who had already received water addresses had been provided with an explanatory statement outlining Council's position. The same information is now included in correspondence relating to all new water addressing applications. It was noted that no adverse feedback had been received from applicants since this approach was implemented and that a significant number of applications had continued to be processed.

7.5 Lansdowne Park

Members considered an enquiry from the Road Naming and Addressing Co-ordinator regarding whether a road name may be required for a right-of-way within the Lansdowne Park development area. Discussion focused on the purpose and benefit of assigning a road name, including whether the proposed accessway functioned primarily as an entrance to the park and whether there was any operational, addressing, or emergency services need to support a separate road name. Members noted that no clear rationale had been provided for progressing a name at this stage and expressed the view that introducing a new road name could create unnecessary confusion where the accessway was already associated with the existing road network. It was agreed that further clarification be sought regarding the reasons for the request and any addressing requirements associated with the proposed development before the matter is considered further by the Committee.

7.6 Wilkes Way

Members received an update on addressing arrangements for Wilkes Way, noting that while the road name was approved in 2005, only one property had been allocated a Wilkes Way address, with other properties continuing to use Waikawa Road addresses. It was noted that following the removal of a fence and associated letterboxes, affected property owners had sought clarification regarding addressing and signage. Members were advised that consultation had been undertaken with affected owners and that there was general support for aligning property addresses with Wilkes Way to improve clarity and consistency. A new road sign will be installed.

Clr Dawson/Ms McConnnell
That the General Business updates be received.

Carried

8. Decision to Conduct Business with the Public Excluded

-

Cllrs Sowman/C Dawson:

That the public be excluded from the following parts of the proceedings of this meeting, namely:

- Confirmation of Public Excluded Minutes

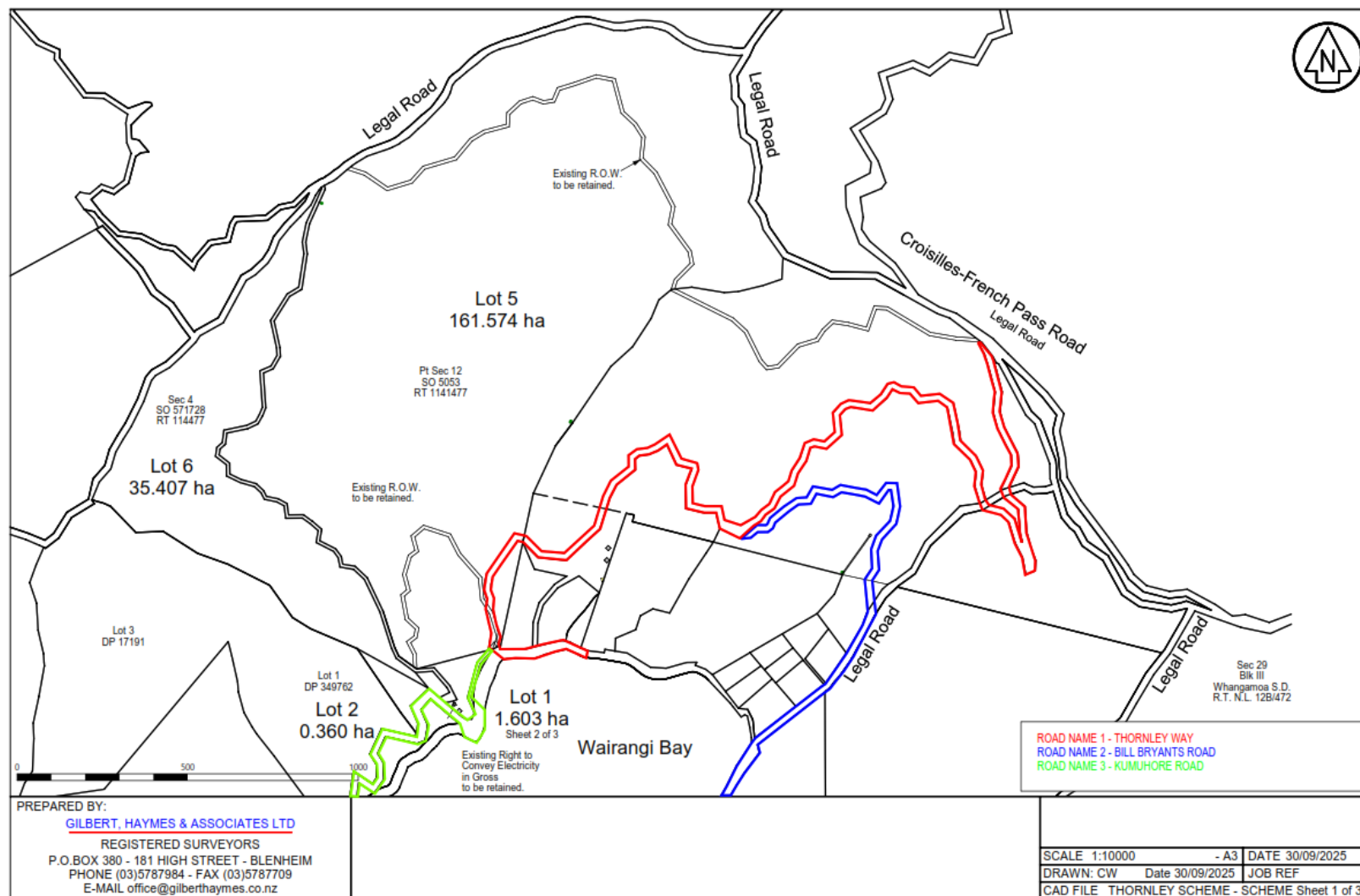
The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General Subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under Section 48(1) for the passing of this resolution
Minutes	As set out in the Minutes and Reports	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under Section 7 of the Local Government Official Information and Meetings Act 1987.

Carried

The meeting concluded at 2.24 pm

Attachment 3.1
Map of Proposed Roads



Attachment 4.1



[illegible]

10. Information Package

RECOMMENDATION

That the Strategy & Community Partnerships Information Package dated 8 October 2026 be received and noted.

11. Decision to Conduct Business with the Public Excluded

That the public be excluded from the following parts of the proceedings of this meeting, namely:

- Sub-Committee Reports (Public Excluded Sections)

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General Subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under Section 48(1) for the passing of this resolution
Minutes and Committee Reports	As set out in the Minutes and Reports	That the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under Section 7 of the Local Government Official Information and Meetings Act 1987.