

2025-26

Mahere ā-Tau Annual Plan



Marlborough District Council

Vision

Marlborough is a globally-connected district of smart, progressive, high-value enterprises, known for our economic efficiency, quality lifestyle and wellbeing, caring community, desirable location and healthy natural environment

Mission Statement

We invest in Marlborough's future, our people, quality lifestyle and outstanding natural environment.

Community Outcomes

Governance

Environment

People

Economy

Connectivity

Living

Values

We are open, transparent and collaborative

We partner with tangata whenua iwi

We involve and respect our many cultures

We are innovative and strive for excellence

We are adaptive and responsive to
community needs

We work in an environmentally sustainable
manner



Annual Plan

This Annual Plan explains what Council plans to do in the 2025-26 financial year; how much Council intends to spend on its activities and services and how this will be funded – including the expected impact on rates.

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WĀHANGA 1
PART 1

Whakarāpato Whakahaere Executive Summary

Ko te kupu whakataki a te Koromatua

Mayor's introduction

For each of the two years between Long Term Plans, Council is required to prepare an Annual Plan. This is the first one since Council adopted its Long Term Plan 2024-34 (LTP) in September last year.

This year we decided to take a new approach and not undertake formal public consultation for this year or next year's Annual Plan unless a significant or material change was proposed. We chose instead to simply seek ideas from the community via an online engagement hub, noting that we had recently received and considered 367 public submissions to our LTP just last year.

The new streamlined process has given Council the benefit of a reduced planning workload, particularly for our Finance team, and given all Councillors and key staff the time to consider several significant strategic issues, including addressing new requirements from central Government, such as the Local Water Done Well reforms and proposed Resource Management Act changes, and working with the Government and Port Marlborough to plan the funding and infrastructure required in Picton for the new ferries project.

Consequently the levels of service in this Annual Plan budget are based on that forecast for year two of the LTP and consulted on through that process. Some changes reflecting recent developments have been made to this year's budget, including the following:

Capital Expenditure and Debt

Last year's capital expenditure (2024-25) was reduced from \$106M to \$70M including for the Sounds roads recovery. Council's overall capital expenditure budget for this year (2025-26) has increased marginally to \$119M from \$117M, including the Sounds roads recovery. As a result projected debt at the end of June 2026 is \$154M, as opposed to the \$190M for 2025-26 in the LTP.

Flood Protection

This Annual Plan now includes the \$6.5M funding provided through the Government's Kānoa Regional Infrastructure Fund for the completion of flood protection works at Spring Creek and Conders Bend, Renwick.

Solid Waste

Public consultation recently took place on charges for the Bluegums landfill and the consequential impact on charges at transfer stations. An average increase of 17.82% will be applied to fees at the Blenheim landfill and transfer station, meaning the average trailer load of waste will cost an extra \$5.92 to dispose of.

Regional Development

In December 2024 it was decided that Destination Marlborough would become a department of Council from 1 July 2025, following transitional arrangements put in place during 2024-25. Also, the new Te Au Pūngao Tech & Innovation Hub in Blenheim opened its doors in January 2025.

Councillors received the draft Annual Plan budget at their 8 May 2025 meeting and debated a number of small levels of service requests for the 2025-26 financial year, including replacing the air conditioning system at the Marlborough Events Centre, starting a payroll system replacement project and increasing funding to reinforce the communications function at Council.

This year's overall rates increase is 8.61%, lower than the 10.62% forecast in our LTP. It is made up of a number of different elements - depreciation at 3.23% and inflationary adjustments at 3.3% which add up to 6.53%. While these factors are largely outside of Council's control they have to be accounted for. We are also still paying for the COVID Rates Relief fund applied during the pandemic to help ratepayers, the cost of which is spread over three years, with an impact of 1.5% per year.

Council's core expenditure remains strongly focussed on providing infrastructure - roading, footpaths, waste management, water supply, flood protection and community facilities. Roading and footpaths are the biggest item of Council capital expenditure with \$64M allocated this year for renewals and improvements. Included in this figure is \$29M to repair and rebuild the damaged Sounds roading network, on which work continues at pace. It is especially pleasing that the Sounds roading repairs are ahead of schedule and under budget.

\$31M is allocated to three waters infrastructure and a further \$8M would go towards both community facilities and flood protection.

My thanks to the 89 people and organisations who made the effort to give us their feedback through the engagement process. Your ideas covered a wide range of topics including community facilities, parks and open spaces, regional development, animal control and roads.

Councillors referred 19 of those ideas to the Long Term Plan Working Group for further consideration and confirmed a \$40K annual museum operating grant to the Marlborough Historical Society. Some ideas were considered information or business as usual and referred on to staff, a further group of ideas were noted and another group were considered out of scope. The record of the discussion and treatment of each idea can be found in the Economic, Finance and Community Committee minutes of 18 March 2025.

Thank you for your contribution to what I believe is a practical and well balanced Annual Plan budget for 2025-26.



Ngā mihi nui,

A handwritten signature in blue ink that reads "Nadine Taylor". The signature is stylized and fluid.

Nadine Taylor
Mayor of Marlborough

ELECTED COUNCIL MEMBERS



Mayor Nadine Taylor



Deputy Mayor David Croad
WARD: BLENHEIM



Councillor Scott Adams
WARD: WAIRAU-AWATERE



Councillor Sally Arbuckle
WARD: WAIRAU-AWATERE



Councillor Allanah Burgess
WARD: MARLBOROUGH MĀORI



Councillor Deborah Dalliessi
WARD: BLENHEIM



Councillor Brian Dawson
WARD: BLENHEIM



Councillor Barbara Faulls
WARD: MARLBOROUGH SOUNDS



Councillor Matt Flight
WARD: BLENHEIM



Councillor Gerald Hope
WARD: WAIRAU-AWATERE



Councillor Raylene Innes
WARD: MARLBOROUGH SOUNDS



Councillor Ben Minehan
WARD: MARLBOROUGH SOUNDS



Councillor Jonathan Rosene
WARD: BLENHEIM



Councillor Thelma Sowman
WARD: BLENHEIM



FINANCIAL OVERVIEW

Council's 2025-26 Annual Plan has the 2024-34 Long Term Plan as its foundation with only minor changes made to the intent of this plan. The key objectives of the Long Term Plan as they relate to this Annual Plan are:

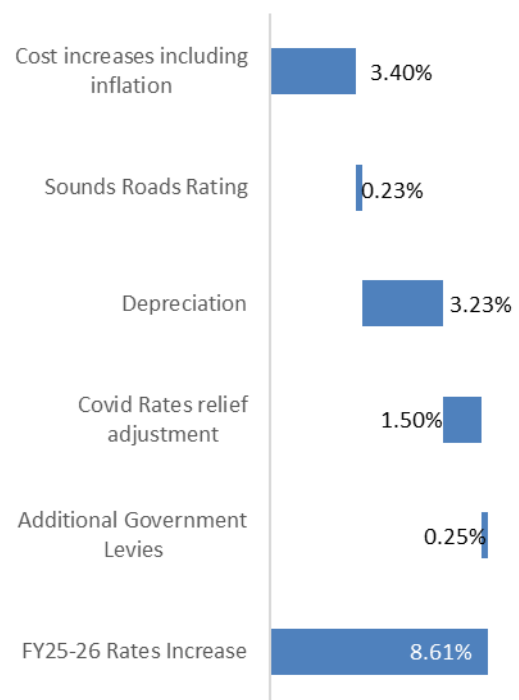
- Continuing with the recovery of the storm damaged Marlborough Sounds roads
- Continuing with infrastructure asset renewals
- Repaying the COVID relief reserve.

In its planning process Council has largely maintained existing levels of service with a small number of increased service levels accepted.

Council's credit rating, provided by S&P Global, reduced to AA- (stable outlook) as part of a New Zealand local government sector downgrade. This results in a 5 basis point, 0.05%, increase in interest rates for borrowing from the Local Government Funding Agency.

Council has confirmed an average rates increase of 8.61%, lower than the Long Term Plan signalled increase for 2025-26 of 10.62%.

The reasons for this increase are identified below. Refer to page 106 of this document for information on the rates for properties that Council provides as benchmarks.



- The first element of the increase is inflation which is forecast at 3.30% for general cost increases (BERL Business and Economic Research Ltd Local Government Cost index is 3.29%) which reflects the basket of Council relevant costs. An additional 0.10% is for a small number of increases in cost that have been approved to improve the levels of service provided by Council.
- Sounds Roads 0.23% - this is the 2025-26 share of the expected investment programme and its debt servicing costs, for Councils share, less an adjustment for the lower than planned level of investment in 2024-25.
- Depreciation has increased rates by 3.23%. Assets and infrastructure that we invest in depreciate over time before they are renewed. Depreciation is calculated over the assets life where the replacement cost, in most cases, is adjusted annually.

In recent years, because of larger increases in the cost of construction and related costs, depreciation has increased more significantly. Rates pay for depreciation to ensure Council has sufficient funds to renew assets, such as the resealing of our roads, when the time comes.

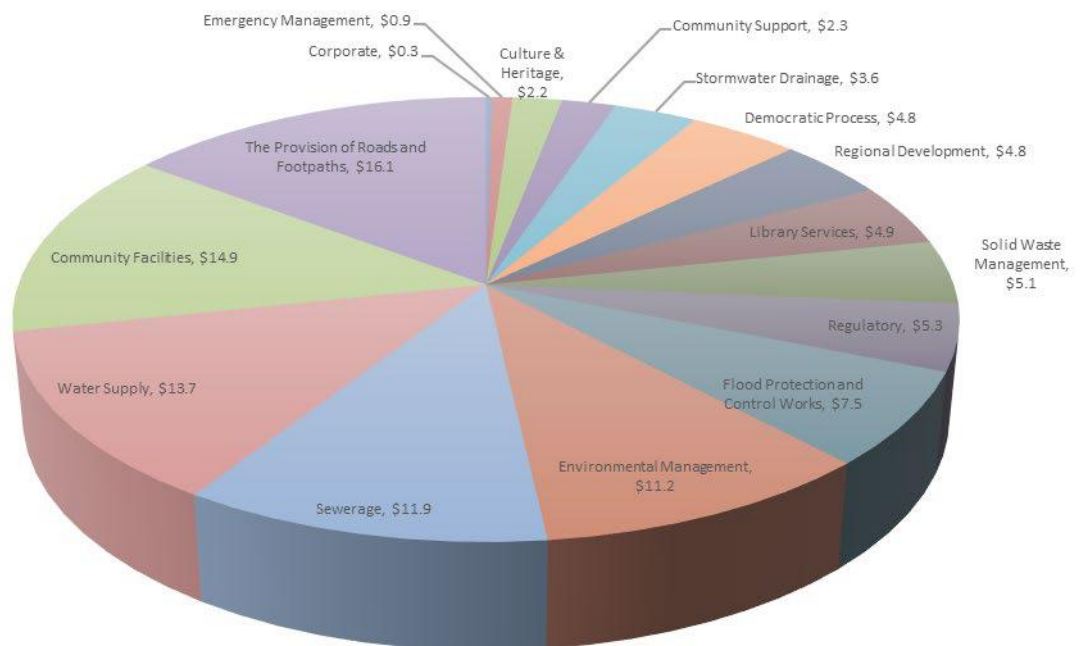
- COVID rates relief adjustment – in the 2023-24 rating year a \$4.5m subsidy was provided which meant “real” cost increases at that time were not met by an increase in rates. That \$4.5m is being recovered over 3 years and 1.5% has to be added to rates for 2025-26.
- The increase of 0.25% for the additional Government Levies relate to costs imposed by Central Government on local government for the funding of Taumata Arowai, the water regulator, and the Commerce Commission, for economic regulation of water services.



How will my rates contribute to the community in 2025-26

Rates income is spent on delivering services under the activity groupings presented below. As can be seen, the vast majority is spent in the operation and maintenance of core infrastructure and in managing our environment.

The chart below identifies how rates income is split across Council activities. The amounts shown are in millions of dollars.



2025-26 planned capital expenditure

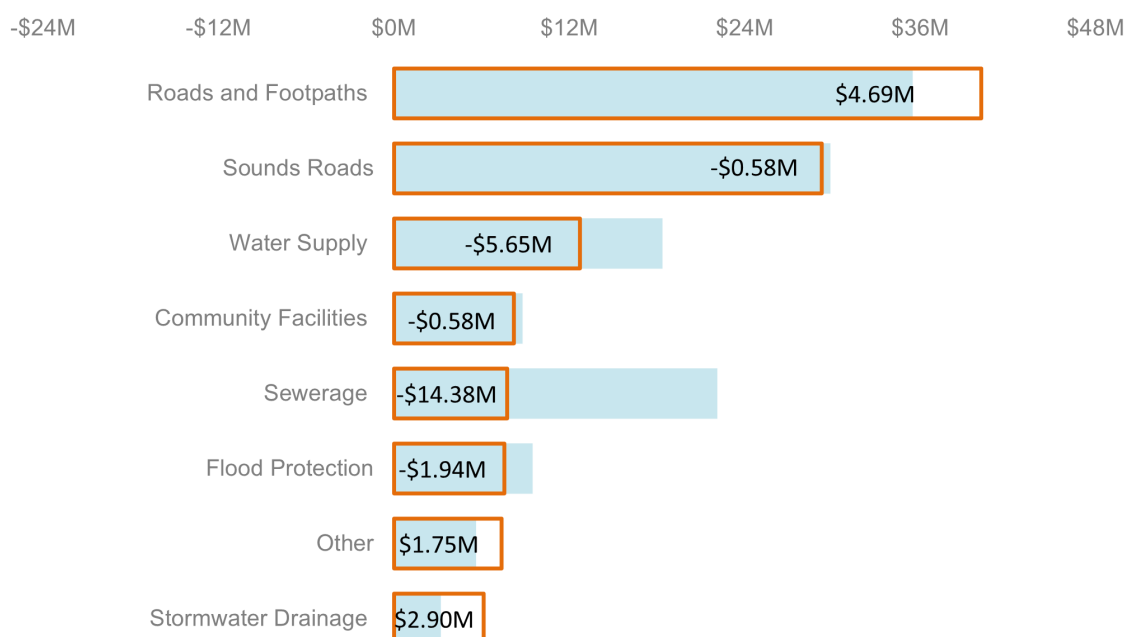
In the 2024-34 Long Term Plan Council approved \$133M of capital expenditure for 2025-26. In this Annual Plan we are now proposing \$119M of capital expenditure for 2025-26.

While Council is planning a slightly lower overall capital expenditure spend there have been a number of changes in the timing of projects undertaken by various activities. Below is a graphical representation of Council's proposed Capital Expenditure by Activity compared to that of the LTP.

The main changes are:

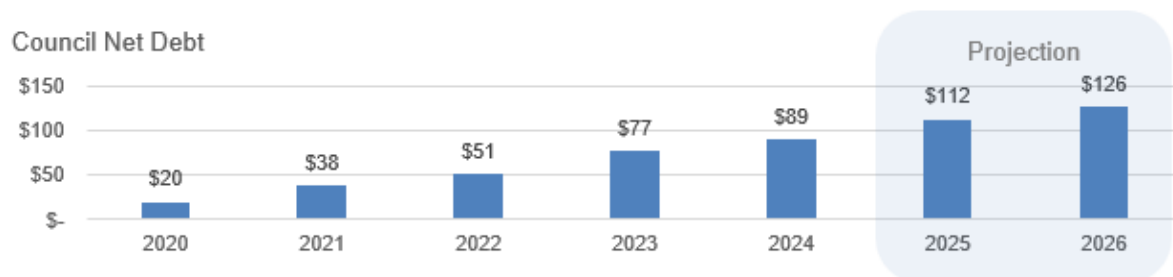
- Roads and Footpaths are higher than the LTP with some renewals and resealing moved from 2024-25 to 2025-26;
- The change in the Sounds Roads capital reflects changes in inflation factors used;
- Water supply, sewerage and stormwater are all lower than the LTP due to the changed timing of treatment plant, pumpstation and pipeline projects.

Planned Capital Expenditure for 2025-26 LTP vs Annual Plan



2025-26 projected debt

Reflecting the reduced capital programme activity, at the end of the 2025-26 financial year Council's budgeted debt, net of MDC Holdings borrowing, cash and investments, is \$126M as opposed to the \$190M stated in the LTP at the same date.



ANNUAL PLAN DISCLOSURE STATEMENT FOR THE PERIOD COMMENCING ON 1 JULY 2025

What is the purpose of this statement?

The purpose of this statement is to disclose Council's planned financial performance in relation to various benchmarks and to enable an assessment of whether Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

Council is required to include this statement in its Annual Plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this Statement.

Benchmark		Quantified limit	Council Planned 2025-26	Met
Rates affordability				
(a) increases	≤	6.29%	8.61%	No
Debt affordability				
(b) net debt / total revenue	<	250%	56%	Yes
(c) net interest / total revenue	<	15%	2%	Yes
(d) net interest / rates income	<	30%	4%	Yes
(e) liquidity	>	110%	132%	Yes
Balanced budget				
(f) revenue /operating expenditure	≥	100%	114%	Yes
Essential services				
(g) capital expenditure / depreciation	≥	100%	229%	Yes
Debt servicing				
(h) borrowing costs / total revenue	≤	10%	4.67%	Yes

Rates affordability benchmark

For this benchmark:

Council's planned rates increases for the year are compared with a quantified limit on rates increases for the year contained in the Financial Strategy included in Council's Long Term Plan (LTP).

- (a) Council meets the rates affordability benchmark if its planned rates increases for the year equal or are less than each quantified limit on rates increases.

Despite making best endeavours to keep the rates increase low, Council is planning to breach this benchmark in 2025-26 due to the continued effects of inflation on costs such as depreciation. Additionally, adjusting rates to eliminate the effect of the rates relief provided in prior years has added a significant percentage increase.

Debt affordability benchmark

For this benchmark, Council's planned borrowing is compared with quantified limits on borrowing contained in the Financial Strategy included in Council's LTP.

Council meets the debt affordability benchmark if:

- (b) its planned net debt as a proportion of total planned revenue for the year is less than the quantified limit; and
- (c) its planned net interest as a proportion of total planned revenue for the year is less than the quantified limit; and
- (d) its planned net interest as a proportion of total planned rates income for the year is less than the quantified limit; and
- (e) its planned liquidity for the year is less than the quantified limit.

Balanced budget benchmark

- (f) For this benchmark, Council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).

Council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

Essential services benchmark

- (g) For this benchmark, Council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.

Council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

Debt servicing benchmark

- (h) For this benchmark, Council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).

Because Statistics New Zealand projects Council's population will grow more slowly than the national population growth, it meets the debt servicing benchmark if its borrowing costs are equal or less than 10% of its revenue.



WĀHANGA 2
PART 2

Tō Tātou Pahiki Our Business

Activity Groups and Activities

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ACTIVITY GROUP: PEOPLE



Rationale for delivery of the People group of activities

The activities encompass a range of people focused services from support to the youth and elderly, community services, housing and energy efficiency, democratic participation, safety and learning.

Activity: Democratic Process

Marlborough District Council is a unitary authority with the functions, duties and powers of both a regional council and a territorial authority, as conferred on it by the Local Government Act 2002. This Act describes the purpose of local government as being:

- to enable democratic local decision-making and action by, and on behalf of, communities; and
- to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future.

Council's Local Governance Statement provides a comprehensive overview of its governance policies and processes. Copies of the Local Governance Statement and associated policies and documents can be

viewed at service centres, libraries and on the Council's website.

Iwi relationships

Te Tiriti o Waitangi and consequent legislation such as the Resource Management Act 1991 and the Local Government Act 2022 guide how Council engages with Māori. These documents provide a foundation on how Council and its staff engage with iwi and Mana/Tangata Whenua in the Marlborough District to ensure that the views and values of Māori are considered across Council activities as we make decisions about Marlborough, for Marlborough, our resources and ultimately our environment.

Maintaining partnerships with iwi within Marlborough - Ngāti Apa ki te Rā Tō, Ngāti Koata, Ngāti Kuia, Ngāti Kuri-Ngāi Tahu, Ngāti Rārua, Ngāti Toa Rangatira, Rangitāne o Wairau and Te Ātiawa o Te Waka-a-Māui is of

high priority to Council and one we are committed to. We remain focused on sustainable iwi partnerships and collaborations. We are dedicated to improving this throughout our work streams.

This engagement is achieved through the establishment and election of our Māori Ward providing better representation of Māori and providing a Māori voice at the governance level. We have also allocated iwi representation on the Assets and Services Committee, the Environment and Planning Committee (who will also sit on the Climate Change Committee) and the Economic, Finance and Community Committee.

At an operational level, the Kaihautū - Manager of Māori Partnerships purpose is to foster working and strategic relationships between Council and iwi and guide staff, providing advice on how to engage across Council projects to enable appropriate partnership and collaboration where required and necessary.

Activity: Arts, Culture and Heritage

This activity promotes cultural wellbeing. Council defines “culture” as encompassing the customs, practices, languages, values and world views that define social groups in Marlborough. Practices such as arts, design and architecture reflect and create our cultural identity. Likewise, the ways in which we approach and understand our heritage shapes our image of ourselves, and the image we convey to future generations.

The Marlborough culture is unique: nowhere else in the world is there the same combination of people, place and practices. Cultural identity — the sense of connection with other people through a shared culture — can make a strong contribution to a person’s overall wellbeing. Responding to community changes requires a continual balance between the old and the new.

Council’s Te Atatū - Arts, Culture & Creativity Strategy 2024 – 2034, and its Heritage Strategy, outline Council’s roles in the arts and heritage sectors, and the ways in which it

proposes working with the community to achieve outcomes for culture and heritage.

These include:

- forming partnerships with organisations and institutions that contribute to cultural wellbeing, (eg, the collections database project);
- supporting projects that reflect and strengthen Marlborough’s cultural identity; and
- managing the cultural and heritage assets and resources in a sustainable manner.

Council also provides annual heritage and arts operating grants along with access to a contestable grant fund.

While a range of operating grants/contracts are provided to key heritage, arts and culture organisations in Marlborough, Council’s relationships with its partners in the heritage and arts sectors will remain its most important resource in delivering this activity.

Activity: Housing for Seniors

Council owns and maintains a housing portfolio for senior residents in our community.

Council also has an advocacy and facilitation role and will work closely with other housing entities to attract more funding and housing options for the Marlborough community.

Activity: Community Support

Community support is provided by Council in a number of ways through organisations and agencies working with particular groups within the community, provision of funding, advocacy, and directly addressing specific issues through service provision. This activity combines a number of distinct ways Council is involved in supporting its community, including:

- Community support and development;
- Community safety;
- Events management; and

- Passenger transport and Total Mobility Scheme.

Activity: Library Services

This activity provides the community with a professional library service. Marlborough District Libraries provide access to great physical and digital collections with easy-to-use services and great staff. Libraries are places of discovery, imagination and creativity, supporting life-long learning and fostering connection between people and groups. They are valued and trusted by the community as modern, vibrant and exciting places. They aspire to connect services with people where they are: in-library, online or in the community.

Council provides library services to all Marlborough residents through a network of library facilities. These comprise a District Library in Blenheim and a Branch Library in Picton (a joint Library and Service Centre) which are both open seven days. Council also supports school-based community libraries in Havelock and Waitaria Bay with resources for adults. Delivering services is challenging within current resource levels and exploring opportunities and ways to better utilise resources and service delivery is ongoing.

Activity: Emergency Management

The Marlborough Civil Defence Emergency Management Group (CDEM) is responsible for writing, administering and implementing the CDEM Group Plan. The Assets and Services Committee fulfils the role of the Group Committee (governance role) under the CDEM Act, and the Coordinating Executive Group (CEG members include Te Taihu Iwi, Fire, Police, Ambulance, Health and Council) provides operational oversight.

The operative CDEM Group Plan describes:

- the emergency management policies and procedures in place to manage Marlborough's distinct hazards and risks;

- arrangements for declaring a state of emergency in the district; and
- arrangements for cooperation and coordination with all emergency services and other Civil Defence Emergency Management Groups;
- Marlborough's risk profile which identifies the hazards, likelihood, consequence, and total risk rating which must be managed by the CDEM Group. The eight most significant hazards are:
 - local source tsunamis;
 - earthquake;
 - human pandemic;
 - marine accident;
 - animal pandemic;
 - marine pests and diseases;
 - river flooding; and
 - plant and animal pests.

Marlborough CDEM's vision is "to improve the resilience of the region to all foreseeable emergency events through active engagement of communities and the effective integration of support agencies".

The four goals are:

- to coordinate efforts that reduce the risk posed by hazards that threaten the life, wellbeing, infrastructure, economic fabric, and ecological systems that support the lifestyle of Marlborough;
- to improve an awareness of the remaining risks faced by communities to be better prepared for known hazards;
- to enhance the efficiency and effectiveness of all agencies and the community in their response to an emergency through integrated and coordinated effort; and
- improve the process of recovery after an emergency to return to normal life as quickly as possible with a minimum of loss and disruption.

More comprehensive information on the People activity group is contained in the 2024-34 Long Term Plan.

Since the LTP was finalised the Smart and Connected Communities programme which was part of the Community Support activity has been put on hold.

Funding Impact Statement for AP 2025-26 for People			
	2025(LTP)	2026(LTP)	2026(AP)
	\$000s	\$000s	\$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	12,300	13,392	13,495
Targeted rates	657	622	554
Subsidies and grants for operating purposes	800	616	1,012
Fees and charges	38	38	46
Internal charges and overheads recovered	150	153	190
Fuel tax, fines, infringement fees and other receipts	3,591	3,290	3,513
Total operating funding	17,536	18,111	18,810
Applications of operating funding			
Payments to staff and suppliers	9,312	9,630	10,111
Finance costs	457	439	399
Internal charges and overheads applied	4,734	5,058	4,849
Other operating funding applications	1,690	1,568	1,550
Total applications of operating funding	16,193	16,695	16,909
Surplus (deficit) of operating funding	1,343	1,416	1,901
Sources of capital funding			
Subsidies and grants for capital expenditure	11	12	11
Increase (decrease) in debt	(320)	(339)	(349)
Lump sum contributions	193	179	123
Gross proceeds from sales of assets	9	12	-
Total sources of capital funding	(107)	(136)	(215)
Applications of capital funding			
Capital expenditure to meet additional demand	-	-	-
Capital expenditure to improve the level of service	54	56	55
Capital expenditure to replace existing assets	595	393	365
Increase (decrease) in reserves	583	828	1,264
Total applications of capital funding	1,236	1,280	1,686
Surplus (deficit) of capital funding	(1,343)	(1,416)	(1,901)
Funding balance	-	-	-

ACTIVITY GROUP: COMMUNITY FACILITIES



Council provides and maintains open spaces and build facilities to meet a range of community needs. Community facilities include reserves, parks, accessways, open

space and planted areas, street trees, trees, playgrounds, tracks and trails, sports parks and buildings, public toilets, halls, cemeteries and memorials.

More comprehensive information on the Community Facilities activity group is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for this activity.

Funding Impact Statement for AP 2025-26 for Community Facilities

	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	13,995	15,274	14,926
Targeted rates	5	5	5
Subsidies and grants for operating purposes	11	11	11
Fees and charges	415	473	470
Fuel tax, fines, infringement fees and other receipts	1,791	1,330	1,649
Total operating funding	16,217	17,093	17,061
Applications of operating funding			
Payments to staff and suppliers	9,436	9,805	10,201
Finance costs	1,498	1,651	1,526
Internal charges and overheads applied	2,944	3,091	3,107
Other operating funding applications	99	89	84
Total applications of operating funding	13,977	14,636	14,918
Surplus (deficit) of operating funding	2,240	2,457	2,143
Sources of capital funding			
Subsidies and grants for capital expenditure	-	423	-
Development and financial contributions	3,006	3,147	1,950
Increase (decrease) in debt	675	4,730	3,780
Total sources of capital funding	3,681	8,300	5,730
Applications of capital funding			
Capital expenditure to meet additional demand	1,793	1,816	1,451
Capital expenditure to improve the level of service	1,159	2,795	1,940
Capital expenditure to replace existing assets	1,443	4,182	4,819
Increase (decrease) in reserves	1,527	1,965	(337)
Total applications of capital funding	5,921	10,757	7,873
Surplus (deficit) of capital funding	(2,240)	(2,457)	(2,143)
Funding balance	-	-	-

ACTIVITY GROUP: ROADS AND FOOTPATHS



This activity is carried out to provide our community with an efficient, safe and resilient road network.

As the owner of the local roading network, Council provides and maintains roads to a standard that achieves an acceptable balance between user levels of service and costs. In addition, Council is responsible for all roading related assets — bridges, footpaths, kerb and channelling, street lighting and car parks. Some wharves are also owned and maintained by Council. There continues to be an increased emphasis on alternative modes such as walking and cycling, particularly the connection of the existing networks.

Separate roles

Council is responsible for all roads in Marlborough except the State Highways, which are the responsibility of New Zealand Transport Agency (NZTA) Waka Kotahi.

Marlborough District Council has a contract with NZTA's Marlborough Roads to manage Council's roads on its behalf. This is achieved through a formal contract and a close management relationship between Council and Marlborough Roads.

The NZTA is a key partner and co-investor in Council's land transport programme and the State Highway network is of significant strategic importance in achieving Council's community outcomes.

Council also works closely with the Police on road safety issues and maintains and annually reviews a Road Safety Action Plan for the District.

More comprehensive information on the Roads and Footpaths activity group and the assets involved is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for this activity group.

Funding Impact Statement for AP 2025-26 for Roads and Footpaths			
	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	13,748	14,632	15,603
Targeted rates	296	964	498
Subsidies and grants for operating purposes	9,030	9,726	9,654
Fees and charges	12	13	12
Internal charges and overheads recovered	23	23	23
Fuel tax, fines, infringement fees and other receipts	1,785	1,295	2,134
Total operating funding	24,894	26,653	27,924
Applications of operating funding			
Payments to staff and suppliers	16,195	17,007	17,250
Finance costs	1,015	1,536	1,186
Internal charges and overheads applied	1,690	1,738	1,657
Other operating funding applications	30	30	30
Total applications of operating funding	18,930	20,311	20,123
Surplus (deficit) of operating funding	5,964	6,342	7,801
Sources of capital funding			
Subsidies and grants for capital expenditure	36,520	41,107	39,906
Development and financial contributions	628	655	558
Increase (decrease) in debt	7,536	11,205	14,238
Other dedicated capital funding	300	51	50
Gross proceeds from sales of assets	-	1,900	-
Total sources of capital funding	44,984	54,918	54,752
Applications of capital funding			
Capital expenditure to meet additional demand	4,246	4,084	3,715
Capital expenditure to improve the level of service	6,115	3,610	6,349
Capital expenditure to replace existing assets	47,706	57,035	58,792
Increase (decrease) in reserves	(7,120)	(3,471)	(6,304)
Total applications of capital funding	50,948	61,260	62,553
Surplus (deficit) of capital funding	(5,964)	(6,342)	(7,801)
Funding balance	-	-	-

ACTIVITY GROUP: FLOOD PROTECTION AND CONTROL WORKS



The activity is primarily about managing flood hazard and drainage of the more developed areas of Marlborough. Requirements in different areas have developed according to the history of flood risks, predecessor authorities work activities and from more

recent assessments of flood risks as land uses change with development.

Staff also provide appropriate input into resource consent and building applications near waterways or where a possible flood hazard exists.

More comprehensive information on the Flood Protection and Control Works activity and the assets involved can be found in the 2024-34 Long Term Plan.

The Annual Plan captures the Government funding agreed by Kanoa of \$6.5M for the completion of flood protection work at Spring Creek and Conders Bend. This funding was not in place prior to finalisation of the LTP.

Funding Impact Statement for AP 2025-26 for Flood Protection and Control Works			
	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	307	326	324
Targeted rates	6,443	7,451	7,172
Fees and charges	703	719	702
Internal charges and overheads recovered	527	538	3,942
Fuel tax, fines, infringement fees and other receipts	3,980	4,021	6,641
Total operating funding	11,960	13,055	18,781
Applications of operating funding			
Payments to staff and suppliers	4,817	5,302	8,414
Finance costs	461	747	615
Internal charges and overheads applied	2,530	2,643	2,736
Other operating funding applications	38	38	36
Total applications of operating funding	7,846	8,730	11,801
Surplus (deficit) of operating funding	4,114	4,325	6,980
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	2,645
Increase (decrease) in debt	2,662	7,601	3,457
Total sources of capital funding	2,662	7,601	6,102
Applications of capital funding			
Capital expenditure to meet additional demand	610	410	810
Capital expenditure to improve the level of service	1,623	3,454	1,516
Capital expenditure to replace existing assets	1,285	5,648	5,242
Increase (decrease) in reserves	3,258	2,413	5,514
Total applications of capital funding	6,776	11,926	13,082
Surplus (deficit) of capital funding	(4,114)	(4,325)	(6,980)
Funding balance	-	-	-

ACTIVITY GROUP: SEWERAGE INCLUDING TREATMENT AND DISPOSAL



Collection, treatment and disposal of wastewater to provide sanitary living conditions, protect public health and avoid damaging discharges to the environment is an essential service that contributes to:

- the health of communities;
- minimisation of adverse environmental effects; and
- industrial and residential development.

More comprehensive information on the Sewerage Including Treatment and Disposal Activity Group and the assets involved, including information on individual schemes, can be found in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for this Activity Group, apart from the timing of the development and execution of capital projects.

Funding Impact Statement for AP 2025-26 for Sewerage Including Treatment and Disposal

	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
Targeted rates	10,597	11,483	11,922
Fuel tax, fines, infringement fees and other receipts	2,011	2,092	2,129
Total operating funding	12,608	13,575	14,051
Applications of operating funding			
Payments to staff and suppliers	5,630	5,275	5,650
Finance costs	2,687	3,322	2,317
Internal charges and overheads applied	3,607	3,821	3,834
Other operating funding applications	-	-	56
Total applications of operating funding	11,924	12,418	11,857
Surplus (deficit) of operating funding	684	1,157	2,194
Sources of capital funding			
Subsidies and grants for capital expenditure	-	294	-
Development and financial contributions	2,651	2,776	1,025
Increase (decrease) in debt	7,238	15,606	352
Other dedicated capital funding	1,629	1,714	1,561
Total sources of capital funding	11,518	20,390	2,938
Applications of capital funding			
Capital expenditure to meet additional demand	1,372	3,438	684
Capital expenditure to improve the level of service	8,766	10,612	961
Capital expenditure to replace existing assets	3,188	7,952	5,982
Increase (decrease) in reserves	(1,126)	(454)	(2,497)
Total applications of capital funding	12,202	21,547	5,132
Surplus (deficit) of capital funding	(684)	(1,157)	(2,194)
Funding balance	-	-	-

ACTIVITY GROUP: STORMWATER DRAINAGE



Council provides a stormwater drainage system to manage stormwater run-off from urban catchments. Collection and disposal of stormwater contributes to:

- minimising the incidence of flooding to protect the community from harm;
- minimising damage to properties from flooding;
- facilitating commercial and residential development;
- protecting the aquatic environment through the management of water quality from urban stormwater run-off; and
- reducing erosion.

More comprehensive information on the Stormwater Drainage activity group including detail about areas served is contained in the 2024-34 Long Term Plan

There are no significant changes from the LTP for this activity group.

Funding Impact Statement for AP 2025-26 for Stormwater Drainage

	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	3,150	3,526	3,626
Fuel tax, fines, infringement fees and other receipts	349	251	284
Total operating funding	3,499	3,777	3,910
Applications of operating funding			
Payments to staff and suppliers	845	940	961
Finance costs	3	11	10
Internal charges and overheads applied	485	514	514
Other operating funding applications	-	-	11
Total applications of operating funding	1,333	1,465	1,496
Surplus (deficit) of operating funding	2,166	2,312	2,414
Sources of capital funding			
Subsidies and grants for capital expenditure	-	159	-
Development and financial contributions	664	695	477
Increase (decrease) in debt	(37)	330	322
Other dedicated capital funding	58	59	58
Total sources of capital funding	685	1,243	857
Applications of capital funding			
Capital expenditure to meet additional demand	2,144	725	2,283
Capital expenditure to improve the level of service	1,174	892	1,218
Capital expenditure to replace existing assets	2,719	1,409	2,424
Increase (decrease) in reserves	(3,187)	531	(2,654)
Total applications of capital funding	2,851	3,555	3,271
Surplus (deficit) of capital funding	(2,166)	(2,312)	(2,414)
Funding balance	-	-	-

ACTIVITY GROUP: WATER SUPPLY



Council drinking water supplies are necessary so that larger communities can receive an adequate supply of potable (drinking) water which cost-effectively contributes to:

- the health of the community;
- minimisation of adverse environmental effects;
- community safety through providing for the firefighting capability of the water supply system; and

- industrial and residential development.

Around 82% of the Marlborough population has access to Council's reticulated water supplies. Underground water reticulation systems are expensive to install and maintain, so are only cost-effective with a certain level of population density. Funding upgrades (particularly to meet the New Zealand Drinking Water Standards and depreciation) has been a challenge but this has been partially resolved by the introduction of the Combined Water Scheme Charges Policy in 2017.

More comprehensive information on the Water Supply activity group and the assets involved, including detail on each individual scheme, is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for this activity group, apart from the timing of the development and execution of capital projects.

Funding Impact Statement for AP 2025-26 for Water Supply

	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
Targeted Rates	12,728	14,514	13,749
Fees and charges	341	349	341
Total operating funding	13,069	14,863	14,090
Applications of operating funding			
Payments to staff and suppliers	4,943	5,586	5,188
Finance costs	1,679	2,380	1,337
Internal charges and overheads applied	2,319	2,454	2,463
Other operating funding applications	48	49	257
Total applications of operating funding	8,989	10,469	9,245
Surplus (deficit) of operating funding	4,080	4,394	4,845
Sources of capital funding			
Subsidies and grants for capital expenditure	-	129	-
Development and financial contributions	1,076	1,126	629
Increase (decrease) in debt	11,922	13,295	4,159
Other dedicated capital funding	133	137	133
Total sources of capital funding	13,131	14,687	4,921
Applications of capital funding			
Capital expenditure to meet additional demand	2,236	3,844	1,039
Capital expenditure to improve the level of service	13,460	12,614	4,864
Capital expenditure to replace existing assets	7,565	1,717	6,623
Increase (decrease) in reserves	(6,049)	906	(2,760)
Total applications of capital funding	17,211	19,081	9,766
Surplus (deficit) of capital funding	(4,080)	(4,394)	(4,845)
Funding balance	-	-	-

ACTIVITY GROUP: SOLID WASTE MANAGEMENT



Marlborough District Council is bound by legislation to ensure that our solid waste is managed in an effective and efficient manner, reducing any potential environmental impact and protecting public health. Council is the main source of waste management infrastructure for the district, providing a network of six transfer stations, a central landfill (Bluegums), recycling centre, dump shop, e-waste collection facility, hazardous waste centre, five remote transfer stations (with another five to be constructed) and salvage yard. They are all operated under contract to Council.

These facilities are designed and operated to ensure the minimum impact on people's amenity and the environment. By promoting the reduction, reuse and recycling of waste we will reduce our reliance on landfill for disposal and have the ability to influence the direction of our waste management and minimisation planning. Council also collects refuse and recyclables from the kerbside in Blenheim, Havelock, Seddon, Renwick, Rai Valley, Grovetown, Spring Creek, Fairhall, Tua Marina, Rarangi and Picton through a contract.

More comprehensive information on the Solid Waste Management activity group is contained in the 2024-34 Long Term Plan.

Since the LTP was finalised there have been the following changes for this activity group:

- Investigate and potentially move the Picton Foreshore collection point
- Investigate and potentially enclose the Waikawa jetty bins
- Investigate and implement greenwaste collection at the Havelock and Rai Valley transfer stations.
- Separate consultation has occurred on charges for the Bluegums landfill and the consequential impact on charges at the transfer stations. Following consultation it was confirmed that an average increase of 17.82% would be applied at the landfill and Blenheim transfer station.

Funding Impact Statement for AP 2025-26 for Solid Waste Management			
	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	2,139	2,303	2,408
Targeted Rates	2,333	2,405	2,665
Subsidies and grants for operating purposes	990	990	990
Fees and charges	13,221	13,549	14,159
Fuel tax, fines, infringement fees and other receipts	452	386	440
Total operating funding	19,135	19,633	20,662
Applications of operating funding			
Payments to staff and suppliers	9,609	9,778	10,679
Finance costs	264	237	212
Internal charges and overheads applied	2,393	2,531	2,538
Other operating funding applications	3,986	4,063	3,766
Total applications of operating funding	16,252	16,609	17,195
Surplus (deficit) of operating funding	2,883	3,024	3,467
Sources of capital funding			
Increase (decrease) in debt	(484)	(509)	(511)
Total sources of capital funding	(484)	(509)	(511)
Applications of capital funding			
Capital expenditure to meet additional demand	-	-	-
Capital expenditure to improve the level of service	461	-	270
Capital expenditure to replace existing assets	600	461	450
Increase (decrease) in reserves	1,338	2,054	2,235
Total applications of capital funding	2,399	2,515	2,956
Surplus (deficit) of capital funding	(2,883)	(3,024)	(3,467)
Funding balance	-	-	-

ACTIVITY GROUP: ENVIRONMENTAL MANAGEMENT

Rationale for delivery of the Environmental Management group of activities

Marlborough's social and economic wellbeing relies on the use, development and protection of natural and physical resources. The Environmental Management activity group is responsible for enabling appropriate use of land, water, air, indigenous ecosystems and the built environment, while protecting the environment within which resource use occurs. This service is delivered through the implementation of the Resource Management Act (RMA) requirements.

Each activity delivers separate services under the RMA, but each of these services plays an integral role in a wider system of environmental management. This system can be described as the Plan-Do-Monitor-Review cycle and is represented by the following diagram:



The role of the Environmental Policy activity is to develop, maintain and review a resource management framework consisting of a Regional Policy Statement (RPS), a Regional Coastal Plan, Regional Plans and a District Plan. Note that the Council has combined these plans into a single, integrated resource management plan – the Proposed Marlborough Environment Plan (see below). The planning documents play an important role in strategically guiding the use, development and protection of natural and physical resources by enabling appropriate resource use (through the use of permitted activity rules and through the allocation of public resources) and by identifying the

circumstances under which resource consent is required.

The resource management framework is implemented by the Resource Consent activity through the processing of resource consent and certificate of compliance applications and through the provision of planning information. The processing of resource consent applications utilises the guidance provided by the planning documents to ensure that any adverse effects of resource use are appropriately managed. Non regulatory methods specified in the planning documents are also being implemented by various parts of the Council. This is the “Do” part of the cycle.

Council monitors the effect of implementing regulatory and non-regulatory methods by monitoring compliance with the conditions of permitted activity rules and resource consents, and by monitoring the state of the Marlborough environment. This monitoring is undertaken by the Environmental Protection and the Environmental Science and Monitoring Activities respectively. The results of the monitoring allow conclusions to be drawn about the efficiency and effectiveness of the resource management framework. This is the “Review” part of the cycle.

If the objectives established in the planning documents are not being achieved, then this signals the need to adjust or change the planning provisions through further planning, completing the Plan-Do-Monitor-Review cycle.

It is important to note that as a unitary authority, the Council has the functions of both a regional Council and a territorial authority. This influences the way in which the Environmental Management activity group delivers its services. It means that the full suite of planning documents required under the RMA must be prepared and that all resource consents required under the planning documents are processed by one consent authority. This allows the Group to integrate the management of land use (for which territorial authorities are generally responsible

for) with the management of other natural resources (for which regional councils are responsible for), leading to reduced costs to resource users and improved environmental outcomes.

Proposed Marlborough Environment Plan (PMEP)

Council has taken the opportunity presented by Section 80 of the RMA to combine all plan provisions required under the RMA into a single planning document for Marlborough – The Proposed Marlborough Environment Plan (PMEP). This provides for more effective integrated management of Marlborough's natural and physical resources, and greater clarity for resource users and the community in a unitary authority setting.

Council is in the process of transitioning from the previous resource management framework to the PMEP. The PMEP was publicly notified for submissions in 2016 and decisions on the PMEP were publicly notified in February 2020. A significant task for the Environmental Policy activity since has been resolving appeals to the PMEP decision. Council approved the non-regional coastal plan provisions of the PMEP beyond challenge and adopted the regional coastal plan provisions of the PMEP beyond challenge on 26 June 2025. The non-regional coastal plan provisions are to be made operative on 9 July 2025, while the regional coastal plan provisions require the approval of the Minister of Conservation before being made operative.

The equivalent provisions of the previous plans in the resource management framework will become inoperative on 9 July 2025, reducing the complexity of the task faced by the Resource Consents Group and the Compliance Group in administering dual planning frameworks.

The rebuilding of the resource management framework provided the opportunity to ensure that the framework reflects Council's and the community's aspirations for the District, its new functions and to ensure that the framework addresses current and emerging issues.

Responding to national direction

Council is required to give effect to national policy statements and implement national environmental standards gazetted/made by central government.

There are currently eight operative national policy statements in effect (including the compulsory NZ Coastal Policy Statement). Council's resource management framework has to give effect to any national policy statement. To do so may necessitate changes to the current provisions of Council's planning documents. However, the recently completed review allowed Council to give effect to the national policy statements through the MEP.

There are currently 10 national environmental standards in effect. The standards have the effect of regulations. This means that the standards have effect irrespective of the rules within the resource management plans. Council must amend any plan or proposed plan to remove duplication or conflict with the regulations of a national environmental standard. It must do so without using the First Schedule process. The exception is where the national environmental standard explicitly allows plan rules to be more lenient or more stringent.

The Government has an extensive programme of reform of the RMA (see below), which includes proposing new and amended national direction to improve operation of the resource management system. The Government considers that updated national direction is needed to set national-level resource management policy and rules which inform regional and local plans, policy statements and resource consent decisions.

The national direction programme proposes:

- Targeted amendments to 12 existing national direction instruments and introduction of four new national direction instruments, through a combined statutory consultation process;
- Consultation on options to amend two existing national direction instruments on freshwater; and

- Consultation on national housing and urban policy (currently part of national direction under the RMA) to inform development of the new resource management system.

On 29 May 2025, the Government publicly released the proposals for submission. The proposals have been grouped into four “packages”, as follows:

- Package 1: Infrastructure and development
- Package 2: Primary sector
- Package 3: Freshwater
- Package 4: Going for Housing Growth.

The changes, likely to be completed by the end of 2025, have the potential to influence Council's current management of natural and physical resources. It may necessitate changes to the provisions of the PMEP and/or may replace the rules of the PMEP.

More is available from the Ministry for the Environment website:

<https://environment.govt.nz/acts-and-regulations/acts/national-direction/>

Measuring success

Monitoring the state of the Marlborough environment is a statutory requirement under the RMA. The data Council collects is reported on an annual basis.

The data will also be used to monitor the effectiveness and efficiency of the policies and methods included in the resource management framework. This monitoring is also a statutory requirement under the RMA. The planning documents set environmental results anticipated as a result of the implementation of the policies and methods.

The State of the Environment Report data will be used to assess whether the specified results have been achieved and, as a result, whether the provisions are effective or efficient in resolving or managing the environmental issue they are addressing. The results of this monitoring must be reported at intervals of not more than five years.



Activity: Environmental Policy

This activity is the first of the “Plan-Do-Monitor Review” cycle of Activities that play an integral role in a wider system of environmental management.

The Environmental Policy activity involves the development and review of policy and planning provisions under the Resource Management Act (RMA) in response to resource management issues for Marlborough. These provisions are aimed at the sustainable use, development and protection of Marlborough’s natural and physical resources, including land, water, air, indigenous ecosystems and the built environment. Many of the provisions are mandatory under the RMA. Council is required to prepare a Regional Policy Statement, a Regional Coastal Plan and a District Plan. It may also develop other regional plans, as necessary.

Council’s core RMA policy and planning document is the PMEP, an integrated regional policy statement, regional coastal plan, regional plan and district plan. The non-regional coastal plan provisions of the PMEP that are beyond challenge will be made operative on 9 July 2025. The regional coastal plan provisions will be made operative once approved by the Minister of Conservation. The exception is the provisions of Variation 1: Marine Farming. However, good progress is being made on the resolution of appeals on Variation 1 and it is expected that they will “catch-up” to the PMEP provisions in the 2025/26 year.

The PMEP represents the first occasion nationally that all of the RMA’s policy and plans have been integrated into a single document.

Activity: Environmental Science and Monitoring

The activity involves establishing and maintaining an efficient environmental resource information base to allow Council to properly discharge its resource management functions and to provide advice to the community on environmental resources and on issues affecting the resources of the district.

The activity includes the investigation, monitoring and analysis of the district’s natural and physical resources, (eg, land, air, fresh water and coast).

This activity is also responsible for implementing a number of non-regulatory resource management methods and programmes to promote the sustainable management of our natural and physical resources. This includes education, advocacy and support for flood and other environmental emergency responses.

Activity: Resource Consents

This activity involves discharging Council’s statutory obligations under the Resource Management Act 1991 (RMA). The RMA sets out a range of powers, duties and functions, and the statutory processes that must be followed when processing and determining applications for a resource consent. Consistent with the RMA’s purpose, this activity is about the promotion of the sustainable management of natural and physical resources and the administration of the Marlborough Sounds and the Wairau/Awatere Resource Management Plans and the Proposed Marlborough Environment Plan.

Specifically, this activity processes five different types of resource consents:

- land use consents;
- water permits;
- discharge permits;
- subdivision consents; and
- coastal permits.

Activity: Environmental Protection

The primary purpose of this section is to implement statutory responsibilities under section 35 of the Resource Management Act 1991 (RMA) which contribute towards the sustainable management of our natural and physical resources. This includes the monitoring and enforcement of activities within the district.

Council monitors the effect of implementing its resource management plans by monitoring compliance with the conditions of resource consent conditions and permitted activity standards.

The key objectives for the activity are:

- to provide an active compliance monitoring and enforcement regime to sustainably manage Marlborough's natural and physical resources;
- to provide feedback and information on resource use and sufficient environmental information to enable other objectives to be met; and
- to integrate programmes with Environmental Science & Monitoring and align with anticipated environmental outcomes set in the Proposed Marlborough Environment Plan (MEP).

More comprehensive Information on the Environmental Management activity group is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for this activity group.

Funding Impact Statement for AP 2025-26 for Environmental Management			
	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	10,362	11,707	11,161
Subsidies and grants for operating purposes	5,304	558	2,062
Fees and charges	3,378	3,491	3,508
Internal charges and overheads recovered	173	176	173
Fuel tax, fines, infringement fees and other receipts	1,160	848	1,279
Total operating funding	20,377	16,780	18,183
Applications of operating funding			
Payments to staff and suppliers	15,231	11,718	12,941
Finance costs	16	15	14
Internal charges and overheads applied	4,209	3,883	4,300
Other operating funding applications	139	139	138
Total applications of operating funding	19,595	15,755	17,393
Surplus (deficit) of operating funding	782	1,025	790
Sources of capital funding			
Subsidies and grants for capital expenditure	15	15	15
Increase (decrease) in debt	(19)	(20)	(20)
Gross proceeds from sales of assets	-	87	37
Total sources of capital funding	(4)	82	32
Applications of capital funding			
Capital expenditure to meet additional demand	-	-	-
Capital expenditure to improve the level of service	250	255	250
Capital expenditure to replace existing assets	240	467	360
Increase (decrease) in reserves	290	387	214
Total applications of capital funding	778	1,107	822
Surplus (deficit) of capital funding	(782)	(1,025)	(790)
Funding balance	-	-	-

ACTIVITY GROUP: REGULATORY



Rationale for delivery of the Regulatory group of activities

Council is charged with carrying out a number of statutory functions, on behalf of Central Government. The Regulatory activity group is responsible for the provision of advice and discharging of statutory functions in the areas of public health, building, environmental health (including Alcohol licensing, food safety), hazardous substances, animal control, biosecurity and maritime safety.

Each activity delivers separate services in the discharge of statutory functions under various statutes and regulations and plays an integral role in the provision and protection of public health, safety and well-being of the Marlborough community, tourism and productive land uses.

Our communities' health and well-being are safeguarded through the delivery of the activity by ensuring standards of construction, food safety, hazardous substances, animal control, biosecurity, and maritime safety do not adversely affect quality of life.

Activity: Biosecurity

Under the Biosecurity Act 1993 the Council has leadership responsibilities to prevent, reduce, or eliminate adverse effects from harmful organisms which are in New Zealand but not Marlborough, or are present in the region and are a significant threat. Marlborough has a long history of pests impacting on our economy and the environment, and the potential of new pest threats is ongoing and requires an active regime in order to understand and manage those threats.

The ways in which Council undertakes its activities include:

- promoting the alignment of pest management in the region;
- facilitating the development and alignment of regional pest management plans and regional pathway management plans in the region;
- promoting public support for pest management and facilitating communication and cooperation among people involved in pest management activities to enhance the effectiveness, efficiency, and equity of programmes;
- monitoring to determine whether or not pests are present and undertaking surveillance of pests, and unwanted organisms; and
- investigating, eradicating or managing pests in accordance with relevant pest management plans.

The guiding framework and principles for biosecurity are outlined in the Marlborough District Council Biosecurity Strategy. A key component in the Strategy is the use of a Regional Pest Management Plan (RPMP). The RPMP highlights the priority programmes and sets clear, achievable objectives for specific harmful organisms.

The RPMP defines programmes for a number of plant and animal species. These organisms are declared pests in accordance with the Biosecurity Act 1993. The programme for

each species is clearly outlined and has both objectives and outcomes that align with the National Policy Direction for Pest Management.

Council also provides a range of non-regulatory biosecurity services through the facilitation of community partnerships, conducting research, supporting biological control initiatives and promoting voluntary control of a range of other harmful organisms.

Activity: Building Control

This activity is important for the health and safety of the residents, workers and visitors to the Marlborough District because the main purpose of the Building Act and Regulations is the health and safety of building users. The efficient processing of building consents is a key focus of this activity to ensure we are responsive to customer needs.

This activity involves giving effect to the Building Act 2004. This Act charges Council with several responsibilities which are set out in two separate categories: as a Territorial Authority (TA) and as a Building Consent Authority (BCA). Council's role is to ensure compliance and to meet the requirements of the relevant Acts and Regulations.

The most significant component of this activity is to receive, process, grant, and issue Building Consent applications, followed by inspecting work for compliance and issuing Code Compliance Certificates. The standard of compliance required is set out in the Building Regulations and means of compliance are outlined in the New Zealand Building Code. Council has received confirmation of its continued Accreditation as Building Consent Authority on 27 August 2024 and has next reassessment scheduled for May 2026.

This activity also involves other functions under separate legislation including:

- monitoring swimming pool fencing under the Building (Pools) Amendment Act 2016;
- investigating building related complaints under the Local Government Act 2002 and the Building Act 2004;

- administering the requirements in the Earthquake Prone Buildings Amendment Act 2016;
- administering the Building (Dam Safety) Regulations 2022; and
- responding to emergency responses under the Civil Defence Emergency Management Act 2002.

Activity: Environmental Health

This activity protects public health through registration, inspection and verification of operators, and the investigation of complaints, as required by the Health Act 1956 and Food Act 2014. The activity also promotes public health and food safety by undertaking education activities and providing written information to the public.

The Environmental Health Officers also administer the Sale and Supply of Alcohol Act 2012, which requires the issuing of alcohol licences, monitoring of compliance with licence conditions and licensing of Class 4 venues under the Gambling Act 2003. Staff also investigate nuisance complaints such as noise, smoke, odours, pests, poor living conditions and hazardous substances.

Activity: Animal Control

The objective for the activity is to encourage responsible dog ownership which allows owners to enjoy their dogs without infringing on the enjoyment and safety of others. This involves the promotion of responsible dog ownership and protection of the community from danger, distress and nuisance caused by dogs. The Dog Control Act 1996 (DCA) is the primary legislative tool used in this activity, together with related regulations including the Impounding Act 1955 and Council Dog Control Bylaws.

This activity also provides services in relation to wandering livestock on public land and roads.

Council's Animal Control function has been contracted out to Maataa Waka Ki Te Ihu Trust since 1998. Council retains the administration of the contract and makes decisions on classification of dogs and owners and objections to infringements. Council's

Enforcement and Prosecution Panel makes decisions on undertaking prosecutions and hear any objections to classifications.

Activity: Nautical and Coastal

The Nautical and Coastal activity combines the Harbours and Coastal Science activities. This is to ensure Council meets its statutory obligations as a Harbour Authority to ensure maritime safety in the region, and its RMA obligations to the Coastal Marine Area.

As provided for under the Maritime Transport Act, Council has appointed a Harbourmaster to meet its responsibility for maritime safety in the port and harbour.

The coastal scientists gather information, commission research and establish a coastal monitoring strategy to provide for Council's statutory obligations of the RMA 1991 within the coastal marine area (CMA).

In addition to maritime safety and coastal science, the Nautical and Coastal activity is responsible for ensuring the region maintains an adequate Oil Spill Response Capability as required under the Maritime Transport Act 1994. As with maritime safety, this requires close collaboration with Maritime New Zealand.

More comprehensive information on the Regularity activity group is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for these activities.

Funding Impact Statement for AP 2025-26 for Regulatory			
	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	4,814	5,624	5,163
Targeted rates	111	113	111
Subsidies and grants for operating purposes	1,256	1,256	1,208
Fees and charges	5,630	5,734	5,751
Internal charges and overheads recovered	140	143	140
Fuel tax, fines, infringement fees and other receipts	842	711	698
Total operating funding	12,793	13,581	13,071
Applications of operating funding			
Payments to staff and suppliers	9,236	9,543	9,277
Finance costs	63	76	57
Internal charges and overheads applied	3,084	3,279	3,102
Other operating funding applications	86	86	115
Total applications of operating funding	12,469	12,984	12,551
Surplus (deficit) of operating funding	324	597	520
Sources of capital funding			
Increase (decrease) in debt	40	426	906
Gross proceeds from sales of assets	29	191	62
Total sources of capital funding	69	617	968
Applications of capital funding			
Capital expenditure to meet additional demand	-	-	-
Capital expenditure to improve the level of service	-	71	70
Capital expenditure to replace existing assets	270	1,321	1,520
Increase (decrease) in reserves	125	(177)	(102)
Total applications of capital funding	393	1,214	1,488
Surplus (deficit) of capital funding	(324)	(597)	(520)
Funding balance	-	-	-

ACTIVITY GROUP: REGIONAL DEVELOPMENT



This activity supports the regional economy to achieve long term economic growth for the benefit of the Marlborough community. It is about identifying where the direction of growth could be, how we could get there and what needs to be done. It is important to recognise that regional development is not just about supporting businesses, but also about ensuring people have the skills and knowledge to play their part in the development of Marlborough's economy and to benefit from the wealth created.

Local government makes long-term and strategic investment decisions that impact on the nature and structure of the local economy. It undertakes planning and manages

regulatory functions, infrastructure and services that impact on business and investment decisions.

Council also directly provides some services for the benefit of the regional economy:

- Economic development, marketing and tourism.
- Regional Events.
- Marlborough Research Centre.
- Parking.
- Irrigation.
- The Small Townships Programme.

More comprehensive information on the Regional Development activity group is contained in the 2024-34 Long Term Plan.

Since the LTP was finalised there have been the following changes:

- **Economic development and regional events**
Te Au Pungao Tech & Innovation hub opened in January 2025.
- **Tourism**
In December 2024 it was decided that Destination Marlborough will be a permanent department of Council from 1 July 2025, following the transitional arrangements put in place in 2024/25.

Funding Impact Statement for AP 2025-26 for Regional Development			
	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	2,660	2,864	2,957
Targeted rates	1,889	1,917	1,851
Subsidies and grants for operating purposes	20	20	155
Fees and charges	1,974	1,999	1,994
Internal charges and overheads recovered	36	37	36
Fuel tax, fines, infringement fees and other receipts	441	348	859
Total operating funding	7,020	7,185	7,852
Applications of operating funding			
Payments to staff and suppliers	4,327	4,416	5,338
Finance costs	415	347	323
Internal charges and overheads applied	972	1,030	855
Other operating funding applications	386	393	405
Total applications of operating funding	6,100	6,186	6,921
Surplus (deficit) of operating funding	920	999	931
Sources of capital funding			
Subsidies and grants for capital expenditure	458	-	-
Increase (decrease) in debt	(1,297)	(1,179)	(1,156)
Gross proceeds from sales of assets	-	-	112
Total sources of capital funding	(839)	(1,179)	(1,044)
Applications of capital funding			
Capital expenditure to meet additional demand	553	107	115
Capital expenditure to improve the level of service	400	-	-
Capital expenditure to replace existing assets	140	135	173
Increase (decrease) in reserves	(1,013)	(422)	(401)
Total applications of capital funding	81	(180)	(113)
Surplus (deficit) of capital funding	(920)	(999)	(931)
Funding balance	-	-	-

ACTIVITY GROUP: CORPORATE SERVICES



Corporate Services are the internal functions that do not have direct output to our communities, but help ensure we operate efficiently and effectively, meet our statutory obligations, and work towards the achievement of our community outcomes. Additionally, at Marlborough District Council, Corporate Services manages a small property portfolio that is held largely for strategic purposes.

Customer Services

Council provides services to Marlborough residents via the Customer Service Centre (CSC) (including the call centre) in Blenheim and the combined Customer Service Centre/Library in Picton. The CSCs aim to provide high quality, accurate information on all Council related services and are often the first port of call for our community in their interactions with Council.

Finance

The Finance team is responsible for providing financial advice and services to all our other activities. All operations have some financial aspect to them and require support in areas such as rates collection, capital funding, financial and tax obligations, investment management, obtaining and managing external debt for the Council group, including subsidiaries, cash flow management, monthly corporate reporting, annual reporting and long-term/annual planning.

Council's risk and insurance programmes are also managed from within Finance.

Information Management

The Information Management (IM) Department plays a crucial role in supporting the Council's technology, data and information needs. This includes providing Land Information Memorandums (LIM) services for customers, Digital Services, and Record Management. Key areas of focus for IM are:

- **IT infrastructure support:** Managing desktop and server infrastructure and network technology, corporate systems and applications, phone systems, and staff support.
- **Project Portfolio Management:** Ensuring operational projects and digital transformation initiatives align with the organisation's objectives.
- **Cybersecurity:** Protecting the organisation's IT infrastructure.
- **Digital Service Delivery:** Managing website and digital services to enhance the organisation's online presence.
- **Data and Information Management:** Ensuring proper management and governance of data and information, by providing framework and processes that ensure

Council's data and information are managed effectively, securely and responsibly.

- **Geographical Information Services (GIS):** Producing and managing Council's LocalMaps and Smart Maps to provide accurate data for staff and customers.
- **Advanced Digital Techniques:** Utilising and providing policy guidance for the introduction and use of digital techniques and tools, including data visualization, data modelling, machine learning and artificial intelligence.

Property Management

Marlborough District Council generally holds properties for strategic purposes with any revenue generated being used to offset holding costs. The main Council property portfolio is managed by an external contractor.

Other property revenue is also generated but is held and reported primarily through the Housing for Seniors and Flood Protection and Control Works Activities as these are the prime purpose for holding these properties.

People and Capability

The People and Capability team works in partnership with managers to ensure that employment legislation is followed, recruitment processes are robust and support Council's strategic priorities, staff / Councillors get paid accurately and on time, and PAYE is correctly accounted for. Other key aspects of People and Capabilities' role are fostering a sound relationship with the Unions on site as well as providing a framework to ensure robust capability management.

Health, Safety and Wellbeing

The Health Safety and Wellbeing team is in place to support all Council activities ensuring that health, safety and well-being objectives can be addressed and achieved as well as meeting legislative requirements. This activity underpins good management as well as developing and enhancing corporate culture.

Office and Secretarial Services

The Office Services team ensure staff have the appropriate resources and environment to carry out their roles effectively. This includes facility and fleet management, procurement, collating services and energy management.

The Secretarial team support Council through providing administration and secretarial services and travel management.

General Counsel

The General Counsel oversees the legal team and is responsible for providing a range of legal services to Council to enable compliance with Council's legal obligations, to support its organisational activity and projects, to anticipate, plan for and manage legal risk. Procurement is also supported by the General Counsel and team.

Council Controlled Organisation

Marlborough District Council Holdings Ltd (MDCH) is the wholly owned commercial and investment arm of the Council. It wholly owns Port Marlborough New Zealand Ltd (PMNZ) and Marlborough Airport Ltd (MAL), provides the majority of funding and undertakes all governance activities, as well as monitoring and reporting on their performance.

Marlborough Regional Forestry (MRF)

Marlborough Regional Forestry is a Joint Operating Committee with Kaikōura District. Marlborough District Council owns 88.62% of the forestry estate and Kaikōura District Council owns the remaining 11.38%. The primary aim of production forest management is to create a resource that will maximise utilisation and provide the best financial return from the predominantly radiata pine forests.

As at 30 June 2025 the Marlborough Regional Forestry estate comprised 5,588 hectares of which 1,503 hectares is native forest managed for conservation purposes, with the balance being mostly pinus radiata planted in nine forestry blocks.

Marlborough Event Centre (MEC)

Marlborough is a highly desirable place to hold a conference or large event. The Event Centre is flexibly designed with five multi-purpose spaces that can be brought together in different formats to suit a large range of event types for up to 900 people. Council is responsible for the facility itself but day to day management is undertaken by the Marlborough Civic Theatre Trust team at neighbouring facility, the ASB Theatre.

More comprehensive information on the Corporate Services activity group is contained in the 2024-34 Long Term Plan.

There are no significant changes from the LTP for this activity group.

Funding Impact Statement for AP 2025-26 for Corporate			
	2025(LTP) \$000s	2026(LTP) \$000s	2026(AP) \$000s
Sources of operating funding			
General rates, uniform annual general charges, rates penalties	1,653	1,662	1,846
Targeted rates	3	3	3
Subsidies and grants for operating purposes	200	225	310
Fees and charges	233	238	234
Internal charges and overheads recovered	37,143	38,623	38,712
Fuel tax, fines, infringement fees and other receipts	(4,468)	(2,008)	(2,548)
Total operating funding	34,764	38,743	38,557
Applications of operating funding			
Payments to staff and suppliers	33,102	34,621	34,600
Finance costs	12,814	16,403	11,621
Internal charges and overheads applied	7,643	7,995	11,330
Other operating funding applications	957	972	1,140
Total applications of operating funding	54,516	59,991	58,691
Surplus (deficit) of operating funding	(19,752)	(21,248)	(20,134)
Sources of capital funding			
Subsidies and grants for capital expenditure	30	(1,521)	45
Increase (decrease) in debt	38,384	23,853	1,854
Gross proceeds from sales of assets	3,080	10,351	72
Total sources of capital funding	41,494	32,683	1,971
Applications of capital funding			
Capital expenditure to meet additional demand	785	-	535
Capital expenditure to improve the level of service	1,865	419	1,115
Capital expenditure to replace existing assets	1,670	1,925	2,089
Increase (decrease) in reserves	(5,227)	(19,157)	2,263
Increase (decrease) in investments	22,652	28,249	-
Total applications of capital funding	21,742	11,435	(18,163)
Surplus (deficit) of capital funding	19,752	21,248	20,134
Funding balance	-	-	-

WĀHANGA 3
PART 3

Ngā Kōrero Pūtea Financial information

STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

for the year ending 30 June:

	Note	2025 (LTP) \$000s	2026 (LTP) \$000s	2026 (AP) \$000s
Revenue				
Rates, excluding targeted water rates	2	95,829	106,083	105,256
Targeted rates for metered water supply	2	3,995	4,339	4,200
Subsidies and grants	4	54,646	54,019	58,024
Interest revenue	3	6,705	7,998	6,163
Development and financial contributions	4	8,024	8,399	4,639
Other revenue	4	45,071	46,061	51,278
Gains	4	3,962	5,565	1,033
Total revenue	1	218,232	232,464	230,593
Expenditure by function:				
People		17,865	18,381	18,970
Community Facilities		17,351	17,691	18,624
Roads and Footpaths		31,147	34,947	35,574
Flood Protection and Control Works		7,733	8,613	8,808
Sewerage		24,234	24,831	24,334
Stormwater Drainage		4,621	4,785	4,944
Water Supply		15,000	17,076	16,047
Solid Waste Management		19,892	19,732	21,342
Environmental Management		20,493	16,693	18,298
Regulatory		12,837	13,318	12,873
Regional Development		6,919	6,997	7,772
Corporate		8,000	8,279	7,681
	5	186,092	191,343	195,267
less internal interest eliminated	3	1,798	3,222	1,389
Total expenditure by function		187,890	194,565	196,656
Surplus		30,342	37,899	33,937

FORECAST STATEMENT OF OTHER COMPREHENSIVE REVENUE AND EXPENSE

for the year ending 30 June:

	Notes	2025 (LTP) \$000s	2026 (LTP) \$000s	2026 (AP) \$000s
Surplus for the year		30,342	37,899	33,937
Other comprehensive revenue:				
Gain on property revaluations	8	59,633	70,854	73,455
Total other comprehensive revenue and expense		59,633	70,854	73,455
Total comprehensive revenue and expense		89,975	108,753	107,392

FORECAST STATEMENT OF CHANGES IN NET ASSETS/EQUITY

for the year ending 30 June:

	2025 (LTP) \$000s	2026 (LTP) \$000s	2026 (AP) \$000s
Balance at 1 July	2,135,441	2,225,416	2,288,310
Total comprehensive revenue and expense for the year	89,975	108,753	107,392
Balance at 30 June	2,225,416	2,334,169	2,395,702

FORECAST STATEMENT OF FINANCIAL POSITION

as at 30 June:

	Note	2025 (LTP) \$000s	2026 (LTP) \$000s	2026 (AP) \$000s
Assets:				
Non-current assets:				
Property, plant and equipment	8	2,336,981	2,489,778	2,491,055
Intangible assets	8	11,645	11,920	10,299
Forestry assets		19,581	20,575	22,570
Other financial assets	7			
- Investments in subsidiaries		6,000	6,000	6,000
- Other		115,790	144,790	105,292
Derivative financial instruments		5,045	5,045	3,408
Investment property	11	14,450	14,450	11,329
Total non-current assets		2,509,492	2,692,558	2,649,953
Current assets:				
Cash and cash equivalents		4,015	4,194	4,862
Debtors and other receivables	6	13,512	13,803	17,716
Other financial assets	7	28,048	29,138	24,150
Inventory		405	414	723
Total current assets		45,980	47,549	47,451
Total assets		2,555,472	2,740,107	2,697,404
Liabilities:				
Non-current liabilities:				
Borrowings	10	211,366	265,982	216,369
Provisions		6,014	6,170	6,525
Employee entitlements		227	232	217
Total non-current liabilities		217,607	272,384	223,111
Current liabilities:				
Creditors and other payables	9	30,615	31,274	36,221
Employee entitlements		2,949	3,012	3,153
Borrowings	10	78,885	99,268	39,217
Total current liabilities		112,449	133,554	78,591
Total liabilities		330,056	405,938	301,702
Net assets		2,225,416	2,334,169	2,395,702
Equity				
Accumulated funds		767,264	796,328	823,905
Asset revaluation reserves		1,429,294	1,500,148	1,518,156
Other reserves	13	28,858	37,693	53,641
Total equity		2,225,416	2,334,169	2,395,702

FORECAST STATEMENT OF CASH FLOWS

as at 30 June:

	2025 (LTP)	2026 (LTP)	2026 (AP)
	\$000s	\$000s	\$000s
Cash flows from operating activities:			
Receipts from rates revenue	99,824	110,422	109,456
Receipts from other revenue	-	-	112
Sale of inventory	102,906	103,802	106,403
Interest received	6,705	7,998	6,163
Payments to suppliers and employees	(128,913)	(135,137)	(137,306)
Interest paid	(11,512)	(15,119)	(10,420)
Net cash flow from operating activities	69,010	71,966	74,408
Cash flows from investing activities:			
Receipts from sale of property, plant and equipment	3,118	12,542	172
Movement in investments	(25,332)	(30,701)	2,769
Dividends received	3,371	3,223	3,223
Purchase of property, plant and equipment	(116,482)	(131,851)	(115,581)
Net cash flow from investing activities	(135,325)	(146,787)	(109,417)
Cash flows from financing activities:			
Proceeds from borrowings	127,166	153,885	59,901
Repayment of borrowings	(60,866)	(78,885)	(32,871)
Net cash flow from financing activities	66,300	75,000	27,030
Net increase / (decrease)	(15)	179	(7,979)
Cash, cash equivalents and bank overdrafts:			
At the beginning of the year	4,030	4,015	12,841
At the end of the year	4,015	4,194	4,862

NOTES TO FINANCIAL STATEMENTS

1. Revenue by group of activity

for the year ending 30 June:

	2025 (LTP) \$000s	2026 (LTP) \$000s	2026 (AP) \$000s
Revenue:			
People	17,590	18,148	18,755
Community Facilities	19,223	20,241	19,011
The Provision of Roads and Footpaths	62,943	62,911	69,039
Flood Protection and Control Works	11,433	12,517	17,484
Sewerage	17,007	18,188	16,756
Stormwater Drainage	4,421	4,737	4,645
Water Supply	14,473	16,326	15,047
Solid Waste Management	19,135	19,634	20,661
Environmental Management	20,221	16,631	18,038
Regulatory	12,655	13,508	12,958
Regional Development	7,441	7,148	7,928
Corporate	11,690	22,475	10,271
Total activity revenue	218,232	232,464	230,593

2. Rates revenue

for the year ending 30 June:

	2025 (LTP) \$000s	2026 (LTP) \$000s	2026 (AP) \$000s
People	12,957	14,014	14,049
Community Facilities	14,000	15,279	14,931
The Provision of Roads and Footpaths	14,044	15,596	16,101
Flood Protection and Control Works	6,750	7,777	7,496
Sewerage	10,597	11,483	11,922
Stormwater Drainage	3,150	3,526	3,626
Water Supply	12,728	14,514	13,749
Solid Waste Management	4,472	4,708	5,073
Environmental Management	10,362	11,707	11,161
Regulatory	4,925	5,737	5,274
Regional Development	4,549	4,781	4,808
Corporate	1,291	1,299	1,266
Total activity rates	99,824	110,422	109,456
less rates remissions	(689)	(690)	(797)
Rates revenue net of remissions	99,135	109,731	108,659

3. Finance revenue and finance costs

for the year ending 30 June:

	2025 (LTP) '\$000s	2026 (LTP) '\$000s	2026 (AP) '\$000s
Finance revenue - interest revenue:			
Term deposits and investments	6,705	7,998	6,163
Total finance revenue	6,705	7,998	6,163
Finance costs - interest expense:			
Total activity related interest expense	9,787	11,971	9,114
(less)/plus net external interest	1,798	3,222	1,389
Total finance costs	11,585	15,193	10,503
Bank charges on borrowings	73	73	83
Net finance costs	4,808	7,122	4,257

4. Other revenue including gains

for the year ending 30 June:

	2025 (LTP) '\$000s	2026 (LTP) '\$000s	2026 (AP) '\$000s
Other revenue:			
User charges	29,988	31,216	32,440
Regulatory revenues	6,182	6,149	6,170
Infringements and fines	1,038	1,051	1,014
Vested assets	1,139	1,164	1,139
Rental income from investment properties	696	757	660
Subdivisional Works	300	51	50
Other revenue	5,728	5,673	9,805
Total other revenue	45,071	46,061	51,278
Subsidies and grants:			
Waka Kotahi roading subsidy	46,037	50,754	50,098
Other donations and grants	8,609	3,265	7,926
Total subsidies and grants	54,646	54,019	58,024
Development and financial contributions:			
Development Contributions (Land subdivision revenues)	7,924	8,297	4,539
Development impact levies	100	102	100
Total development and financial contributions	8,024	8,399	4,639
Gains			
Gain on sale of fixed assets	3,016	4,571	39
Forestry revaluation gain	946	994	994
Total gains	3,962	5,565	1,033

5. Expenditure

for the year ending 30 June:

	2025 (LTP) '\$000s	2026 (LTP) '\$000s	2026 (AP) '\$000s
Expenditure disclosures:			
Total expenditure in the Statement of Comprehensive Revenue and Expense includes the following amounts which are required to be disclosed separately:			
Fees to principal Auditor:			
Audit fees for the Annual Report	316	323	353
Audit fees for the LTP	-	-	-
Depreciation	45,601	47,688	50,704
Amortisation	646	742	941
Personnel costs	37,238	38,544	39,437
Grants and donations	3,848	3,739	3,017
Insurance premiums	6,007	6,857	6,003
Councillors' remuneration	800	817	800
Operating leases payments	249	255	255
Loss on disposal of fixed assets	1	14	3
Investment properties direct operating expenses	68	68	94
Other operating expenses	92,194	94,732	94,262
Marlborough Regional Forestry	921	787	787
Total expenditure disclosures	187,890	194,565	196,656

6. Debtors and other receivables

as at 30 June:

	2025 (LTP) '\$000s	2026 (LTP) '\$000s	2026 (AP) '\$000s
Non-exchange receivables:			
Rates receivables	1,491	1,523	1,944
Other	309	316	260
GST (net)	1,992	2,035	2,078
Total non-exchange receivables	3,792	3,873	4,282
Exchange receivables:			
Trade receivables	4,297	4,390	5,083
Other	4,501	4,598	7,351
Prepayments	922	942	1,000
Total exchange receivables	9,720	9,929	13,434
Less provision for impairment	-	-	-
Total debtors and other receivables	13,512	13,803	17,716

7. Other financial assets

as at 30 June:

	2025 (LTP) '\$000s	2026 (LTP) '\$000s	2026 (AP) '\$000s
Current portion:			
Term deposits and bonds with maturities of 4-12 months	28,048	29,138	24,150
Total current portion	28,048	29,138	24,150
Non-current portion:			
Term deposits and bonds and community loans with maturities 12 months plus	1,126	1,126	1,343
Community loans	(0)	(0)	2
Loan to joint venture Marlborough Regional Forestry	-	-	-
Loan to subsidiary MDC Holdings Ltd	111,270	140,270	98,773
Unlisted shares in subsidiaries	6,000	6,000	6,000
LGFA borrower notes	3,108	3,108	4,888
Other shares	286	286	286
Total non-current portion	121,790	150,790	111,292
Total other financial assets	149,837	179,927	135,442

8. Property, plant and equipment and intangible assets

as at 30 June:

	2025 (LTP) '000s	2026 (LTP) '000s	2026 (AP) '000s
Capital additions by activity:			
Opening value	2,217,718	2,348,626	2,360,458
People	649	449	421
Community Facilities	4,394	8,792	8,211
Roads and Footpaths	58,690	65,364	69,480
Flood protection and control works	3,518	9,512	7,568
Sewerage	13,446	22,124	7,747
Stormwater Drainage	6,237	3,230	6,125
Water Supply	23,455	18,375	12,721
Solid Waste Management	1,061	461	720
Environmental Management	490	723	610
Regulatory	269	1,392	1,590
Regional Development	1,093	242	288
Corporate	4,320	2,348	3,739
Total capital expenditure	117,624	133,013	119,220
Disposal	(102)	(2,366)	(133)
(Less)/plus carryovers movement	-	-	-
Depreciation and amortization by activity:			
People	(1,819)	(1,836)	(2,250)
Community Facilities	(3,345)	(3,442)	(3,706)
Roads and Footpaths	(12,268)	(13,355)	(15,474)
Flood protection and control works	(414)	(420)	(949)
Sewerage	(12,309)	(12,707)	(12,477)
Stormwater Drainage	(3,287)	(3,479)	(3,449)
Water Supply	(6,011)	(6,736)	(6,803)
Solid Waste Management	(2,145)	(1,589)	(1,994)
Environmental Management	(1,070)	(1,113)	(1,079)
Regulatory	(509)	(475)	(462)
Regional Development	(859)	(851)	(898)
Corporate	(2,211)	(2,427)	(2,105)
Revaluation	59,633	70,854	73,455
Closing value	2,348,626	2,501,697	2,501,354

9. Creditors and other payables

as at 30 June:

	2025 (LTP) '000s	2026 (LTP) '000s	2026 (AP) '000s
Trade payables	16,714	17,074	21,660
Accrued expenses	3,670	3,749	4,021
Income in advance	5,324	5,439	4,825
Deposit	1,534	1,567	1,258
Related party payables	3,373	3,445	4,457
Total creditors and other payables	30,615	31,274	36,221

10. Borrowings

as at 30 June:

	2025 (LTP) '000s	2026 (LTP) '000s	2026 (AP) '000s
People	8,075	7,737	7,727
Community Facilities	27,218	31,948	31,962
The Provision of Roads and Footpaths	21,999	33,203	30,519
Flood Protection and Control Works	9,626	17,228	13,945
Sewerage	51,659	67,265	45,709
Stormwater Drainage	28	359	350
Water Supply	35,892	49,187	28,232
Solid Waste Management	4,435	3,926	3,859
Environmental Management	277	257	257
Regulatory	1,138	1,564	1,576
Regional Development	6,902	5,723	5,739
Corporate	137,097	165,783	98,898
Total loans	304,346	384,179	268,773
less internal loans	(14,096)	(18,929)	(13,187)
Total borrowings (external loans)	290,251	365,250	255,586

11. Investment property

as at 30 June:

	2025 (LTP) '000s	2026 (LTP) '000s	2026 (AP) '000s
Balance at 1 July	14,450	14,450	11,329
Balance at 30 June	14,450	14,450	11,329

12. Exchange and non-exchange revenue

for the year ending 30 June:

	2025 (LTP) '\$000s	2026 (LTP) '\$000s	2026 (AP) '\$000s
Non-exchange revenue:			
General rates and charges	95,829	106,082	105,256
Donations, subsidies and grants	54,646	54,019	58,024
Fees and charges	25,736	26,391	27,002
Other revenue	20,234	21,862	17,556
Total non-exchange revenue	196,445	208,355	207,838
Exchange revenue:			
Metered water	3,995	4,340	4,200
Rentals and leases	8,111	8,549	9,169
Marlborough Regional Forestry distribution	-	-	-
Interest and dividends	9,682	11,221	9,386
Total exchange revenue	21,788	24,109	22,755
Total revenue	218,232	232,464	230,593

13. Other reserves

as at 30 June:

13.1 Reserve funds Council wide

Emergency Events Reserve

Purpose: Council's Emergency Events Reserve, which is part of Council's risk management strategy, exists to:

- protect Council's infrastructural assets;
- make a provision for restoration of Council's roading network in the event of extraordinary flood damage; and
- provide for the restoration of Council's Wairau floodplain river protection assets;

Activities to which it relates: Infrastructural Assets including the roading network and rivers.

	2025 (LTP) '\$000s	2026 (LTP) '\$000s	2026 (AP) '\$000s
Opening balance	3,467	2,302	2,050
Transfer to reserve	883	664	1,701
Transfer from reserve	(1,548)	(1,506)	(1,665)
Capex transfer from reserve	(500)	-	-
Closing balance	2,302	1,459	2,086

	2025 (LTP)	2026 (LTP)	2026 (AP)
	'\$000s	'\$000s	'\$000s
COVID-19 Rates Relief Reserve			
Purpose: The reserve was created in 2021-31 to provide rates relief for the period of three years as part of Council's COVID-19 recovery strategy.			
Activities to which it relates: Any Activity rated by Council.			
Opening balance	(12,800)	-	-
Transfer to reserve	12,800	-	-
Transfer from reserve	-	-	-
Capex transfer from reserve	-	-	-
Closing balance	-	-	-

Forestry and Land Development Reserve			
Purpose: Receives revenue from Marlborough Regional Forestry and from the sale of non-activity assets for funding any projects approved by Council.			
Activities to which it relates: Any Activity approved by Council.			
Opening balance	5,211	2,055	4,900
Transfer to reserve	-	1,028	-
Transfer from reserve	(501)	(34)	(32)
Capex transfer from reserve	(2,656)	(1,423)	(3,104)
Closing balance	2,055	1,626	1,764

Infrastructure Upgrade Reserve			
Purpose: To be used for essential infrastructure; to assist funding of new assets (up to a maximum of 50%), and to assist the funding of significant capital upgrades which will increase the targeted level of service supplied to the community.			
Activities to which it relates: Infrastructure such as Water and Sewerage etc, and other Activities as determined by Council from time to time.			
Opening balance	15,852	15,599	15,997
Transfer to reserve	5,536	5,782	5,782
Transfer from reserve	(5,789)	(6,722)	(5,941)
Capex transfer from reserve	-	-	-
Closing balance	15,599	14,659	15,838

Land Subdivision Reserve			
Purpose: To provide for Development Contributions and their utilisation in accordance with the provisions of the Local Government Act 2002.			
Activities to which it relates: Community Facilities including Reserves, Halls, Swimming Pools.			
Opening balance	2,570	3,400	4,289
Transfer to reserve	3,006	3,570	1,950
Transfer from reserve	-	-	-
Capex transfer from reserve	(2,177)	(1,829)	(2,147)
Closing balance	3,400	5,140	4,092

	2025 (LTP) \$000s	2026 (LTP) \$000s	2026 (AP) \$000s
Port Marlborough NZ Ltd Special Dividend Reserve			
Purpose: Defined amounts to be available to the Blenheim Vicinity, Picton Vicinity and General Rural geographic rating areas, or the interest on any unspent balance to be used to subsidise General rates in those areas.			
Activities to which it relates: Various.			
Opening balance	3,504	3,504	3,704
Transfer to reserve	204	204	185
Transfer from reserve	(204)	(204)	(185)
Capex transfer from reserve	-	-	-
Closing balance	3,504	3,504	3,704

Wairau Rivers Reserve			
Purpose: Accumulates each year-end surplus or deficit from the Wairau Valley River Works rates.			
Activities to which it relates: Rivers and Land Drainage on the Wairau Plain.			
Opening balance	(1,785)	(1,517)	(700)
Transfer to reserve	1,236	1,287	1,352
Transfer from reserve	(548)	(533)	(491)
Capex transfer from reserve	(420)	(1,372)	(797)
Closing balance	(1,517)	(2,135)	(636)

13.2 Reserve funds – Activity specific

These reserves are "owned" by a specific activity or individual scheme etc and exist for the following purposes:

General Reserve: to accumulate targeted rates or other revenue for use in subsequent years.

Depreciation Reserve: to accumulate rates levied to fund depreciation expense, may be used to fund capital expenditure or repayment of debt raised to fund capital expenditure.

Landfill Aftercare Reserve: to accumulate "dump fees" charged from the operation of the landfill (or of a stage) required to fund its closure and management once it is fully utilised.

Development Contribution Reserve: to accumulate development and financial contributions to fund qualifying capital expenditure.

	2025 (LTP) \$000s	2026 (LTP) \$000s	2026 (AP) \$000s
Landfill aftercare reserve			
Opening balance	3,973	4,123	4,503
Transfer to reserve	150	157	273
Transfer from reserve	-	-	-
Capex transfer from reserve	-	-	-
Closing balance	4,123	4,279	4,776

Development Contribution reserves			
Opening balance	(2,559)	(6,545)	(1,973)
Transfer to reserve	6,505	12,395	2,694
Transfer from reserve	-	-	-
Capex transfer from reserve	(10,491)	(11,685)	(6,855)
Closing balance	(6,545)	(5,836)	(6,134)

	2025 (LTP)	2026 (LTP)	2026 (AP)
	\$000s	\$000s	\$000s
Operational (General and Depreciation) reserves			
Opening balance	(6,072)	(8,295)	6,385
Transfer to reserve	34,502	40,638	39,200
Transfer from reserve	(11,153)	(15,373)	(12,673)
Capex transfer from reserve	(25,572)	(17,201)	(26,287)
Closing balance	(8,295)	(231)	6,625

Road Funding reserves			
Opening balance	-	-	(114)
Transfer to reserve	139	141	31
Transfer from reserve	-	-	-
Capex transfer from reserve	(139)	(141)	(139)
Closing balance	-	-	(222)

MRF biological assets reserve			
Opening Balance	12,695	14,233	22,740
Transfer to reserve	1,020	1,078	-
Transfer from reserve	518	(84)	(994)
Closing balance	14,233	15,227	21,746

Total movements			
Opening balance	24,057	28,858	61,781
Transfer to reserve	65,979	66,943	53,168
Transfer from reserve	(19,224)	(24,456)	(21,980)
Capex transfer from reserve	(41,954)	(33,652)	(39,328)
Other reserves closing balance as shown in Equity	28,858	37,693	53,641

STATEMENT OF ACCOUNTING POLICIES

These prospective financial statements of Marlborough District Council (MDC) are for the year commencing 1 July 2025 and ending on 30 June 2026 and were authorised for issue by Council on 28 June 2025. The accounting policies used to prepare these prospective financial statements are the same as those contained in the financial statements for the year ended 30 June 2024 which are on Council's website.

ASSUMPTIONS, DISCLOSURE AND COMPLIANCE

Assumptions

With any financial forecasting, a number of assumptions must be made. The assumptions used in the preparation of this Plan are largely the same as those contained in the 2024-2034 Long Term Plan except for the inflation assumption.

The costs, revenues and asset values contained in this Plan have been updated to reflect the latest "Forecasts of Price Level Change Adjustors" produced by Business Economic Research Limited (BERL) in October 2024 for Taituara.





FINANCIAL FUNDING IMPACT STATEMENT (FIS)

Accounting Policies

The “Sources of operating funding” section of the FIS includes revenue to the activity, but note:

- Grants and contributions received which are specified for funding capital expenditure are not included, they are included in “Sources of capital funding” - whereas under GAAP they are included in either “Development and financial contributions” or “Other revenue” in the Forecast Statement of Comprehensive Revenue and Expense.
- Any gain from sale of assets is not included, instead the sale proceeds are included in “Sources of capital funding” - whereas under GAAP any such gain is included in “Gains” in the Forecast Statement of Comprehensive Revenue and Expense.
- Internal charges and overheads recovered are shown as a source of operating funding in the FIS – whereas in Council’s Forecast Statement of Comprehensive Revenue and Expense they are deducted from operating expenditure.
- The value of assets vested in (effectively donated to) Council which are specified for funding capital expenditure are not included as they are non-cash, whereas under GAAP they are included in “Other revenue” in the Forecast Statement of Comprehensive Revenue and Expense.

The “Applications of operating funding” section includes operating expenditure of the activity, but note:

- Depreciation and amortisation expense is excluded as it does not involve a cash payment - whereas under GAAP it is included in Expenditure in the Forecast Statement of Comprehensive Revenue and Expense.

- In Council's Forecast Statement of Comprehensive Revenue and Expense internal charges and overheads recovered are deducted from operating expenditure whereas in the FIS they are shown as a source of operating funding.
- The "Finance costs" shown are the amount paid by the activity to Council's Investment unit and so are also an internal cost.
- Any loss on sale of assets is not included as it does not involve a cash payment - whereas under GAAP it is included in Expenditure in the Forecast Statement of Comprehensive Revenue and Expense.

The "Sources of capital funding" section shows direct sources of funding the capital expenditure of the activity, but note:

- Grants and contributions received which are specified for funding capital expenditure are included - whereas under GAAP they are included in either "Development and financial contributions" or "Other revenue" in the Forecast Statement of Comprehensive Revenue and Expense.
- Any proceeds from the sale of an asset are included in here - whereas under GAAP only the loss or gain on sale would be included in the Forecast Statement of Comprehensive Revenue and Expense.
- The value of assets vested in (effectively donated to) Council which are specified for funding capital expenditure are not included as they are non-cash - whereas under GAAP they are included in "Other revenue" in the Forecast Statement of Comprehensive Revenue and Expense.
- Funding from a reserve is included as a negative value of "Increase (decrease) in reserves" in the "Applications of capital funding" section.
- While loans are included here there are some situations in which a loan is used to fund operating expenditure.
- Capital expenditure may also be funded from items included as "Sources of operating funding", e.g. activities with low levels of capital expenditure often fund it directly from rates.

The "Applications of capital funding" section shows how much funding has been:

- Used to fund capital expenditure.
- Transferred to a reserve, less the amount taken from a reserve to fund capital expenditure.

The Surplus (Deficit) of operating funding and capital funding represent funds transferred between these two uses as defined by the FIS, for the reasons outlined here they differ from a surplus which would be calculated under GAAP.

Council's management and investment units are not included in any activity, their costs and revenues are allocated over all activities, using appropriate allocation bases. For this reason adding the information provided for all activity groups will not agree to Councils financial statements. Similarly adding all "Internal charges and overheads recovered" gives a different answer to adding all "Internal charges and overheads applied" as most recoveries are to the management units.

For some activities a further breakdown is given of the operating and capital expenditure, eg; to individual scheme.

Marlborough District Council: Funding Impact Statement

	2025(LTP)	2026(LTP)	2026(AP)
	\$000s	\$000s	\$000s
Sources of operating funding			
General rates, uniform annual general charge, rates penalties	64,923	71,102	71,508
Targeted rates	35,266	39,685	38,530
Subsidies and grants for operating purposes	17,612	13,401	15,402
Fees and charges	25,945	26,603	27,217
Interest and dividends from investments	10,077	11,222	9,387
Local authorities fuel tax, fines, infringement fees, and other receipts	11,934	12,564	17,081
Total Operating funding	165,757	174,577	179,125
Applications of operating funding			
Payments to staff and suppliers	121,102	121,966	124,767
Finance costs	11,585	15,193	10,503
Other operating funding applications	7,459	7,427	7,588
Total applications of operating funding	140,146	144,586	142,858
Surplus of operating funding	25,611	29,991	36,267
Sources of capital funding			
Subsidies and grants for capital expenditure	37,034	40,618	42,622
Development and financial contributions	8,024	8,399	4,639
Increase (decrease) in debt	66,300	75,000	27,030
Gross proceeds from sale of assets	3,118	12,541	283
Lump sum contributions	193	179	123
Other dedicated capital funding	2,120	1,961	1,802
Total sources of capital funding	116,789	138,698	76,499
Applications of capital funding			
Capital expenditure to meet additional demand	13,739	14,424	10,632
Capital expenditure to improve the level of service	35,328	34,779	18,609
Capital expenditure to replace existing assets	67,418	82,646	88,840
Increase (decrease) in reserves	3,263	8,591	(7,145)
Increase (decrease) of investments	22,652	28,249	1,830
Total applications of capital funding	142,400	168,689	112,766
Deficit of capital funding	(25,611)	(29,991)	(36,267)
Funding balance	-	-	-

Marlborough District Council: Funding Impact Statement

	2025(LTP)	2026(LTP)	2026(AP)
	\$000s	\$000s	\$000s
<u>Reconciliation</u>			
Total operating funding	165,757	174,577	179,125
plus - Subsidies and grants for capital expenditure	37,034	40,618	42,622
plus - Development and financial contributions	8,024	8,399	4,639
plus - Lump sum contributions	196	179	123
plus - Other dedicated capital funding	2,120	1,961	1,802
plus - Contributions vested assets	1,139	1,164	1,139
plus - Gain on sale of fixed assets	3,016	4,572	39
plus - Sale of inventory	-	-	112
plus - Forestry asset revaluation gain	946	994	994
Revenue as per Statement of Comprehensive Revenue and Expense	218,232	232,464	230,595
Total applications of operating funding	140,146	144,586	142,858
plus - Depreciation and amortisation	46,247	48,430	51,645
plus - Loss on sale of fixed assets	1	14	3
plus - Surrendered New Zealand Carbon Units (NZUs)	1,346	1,379	1,879
plus - Landfill aftercare provision	150	156	273
plus - Forestry asset revaluation loss	-	-	-
Expenditure as per Statement of Comprehensive Revenue and Expense	187,890	194,565	196,658
Surplus as per Statement of Comprehensive Revenue and Expense	30,342	37,899	33,937

WĀHANGA 4
PART 4

Ngā Kōrero Reiti Rates Information



RATES FUNDING IMPACT STATEMENT

Rating definitions

Rating unit

What is a rating unit is decided by the Valuer General. It generally is a property comprised in one record of title. It can include parts of titles in very limited circumstances or two or more titles if the land is:

- owned by the same person or persons; and
- is used together as a single unit; and
- adjacent to one another.

Activities funded by rates and charges

Council makes decisions about local issues and services taking into account local needs and priorities. We break our business down into activity groups such as providing and maintaining community facilities, roads and footpaths, managing building activity, the environment and water and sewerage. (Full details of activity groups and activities can be found in the LTP at <https://www.marlborough.govt.nz/your-council/long-term-and-annual-plans-policies-and-reports/long-term-plan> or at our offices).

Rates and charges are set by calculating how much of each activity is not funded by other sources such as user pay fees and charges, Government subsidies, development contributions, Reserves interest and dividends from subsidiaries.

Non-rateable properties

Certain categories of property can be fully non-rateable or 50% rateable. These properties are still rated for services such as water, sewerage and refuse/recycling collection (where the service is provided). (These properties are defined in Schedule 1 of the Local Government Rating Act 2002 (LGRA)). Examples of fully non-rateable properties are public and some other types of schools, public libraries and public gardens.

Land value and capital value

These are the values assigned to the property at the last rateable revaluation.

Rateable revaluation

A rateable revaluation of the district took place on 1 July 2023. The property values from this are used for rating purposes for three years from 1 July 2024.

Separately used or inhabited part of a rating unit (SUIP)

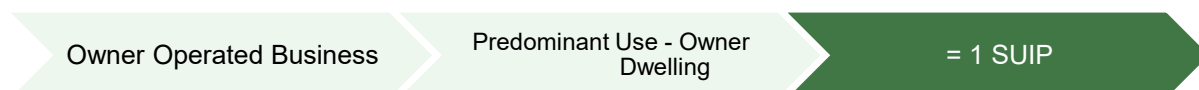
A SUIP includes any portion inhabited or used by the owner or a person other than the owner who has the right to use or inhabit that portion by virtue of a tenancy, lease, licence, or other agreement. It includes separately used parts, whether or not actually occupied at any particular time, which are used by the owner for rental (or other form of occupation) on an occasional or long term basis by someone other than the owner.

A rating unit that has a single use or occupation is treated as having one separately used or inhabited part.

Vacant land and vacant premises offered or intended for use or habitation by a person other than the owner and usually used as such are defined as 'used'.

Exceptions to the definition:

- Predominantly residential rating units where the owner of the unit resides and operates a business (including a homestay or farm stay activity) from the same rating unit will be charged as being one SUIP.

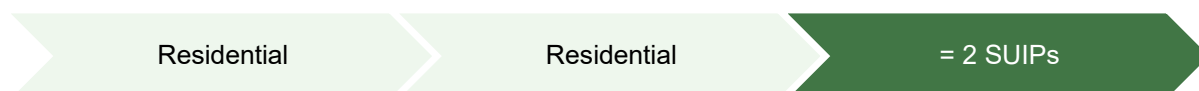


- Motels, and hotels used for commercial rental and dwellings used by owners or managers of a hotel or motel are treated as one business use even though each accommodation unit may be capable of separate use.

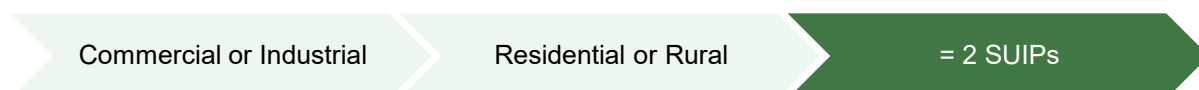


Examples of the application of the definition

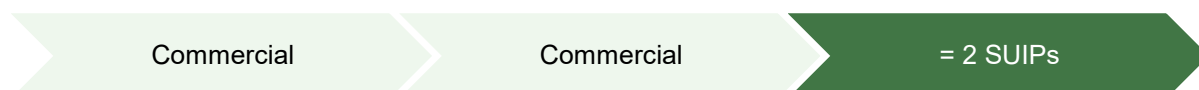
- Where a rating unit has two separately used parts, whether or not actually occupied at any particular time, they will be treated as two SUIPs.



- Where a rating unit contains both a commercial or industrial type use, and a residential or rural type use they will be treated as two SUIPs.



- Where a number of different businesses are located on one rating unit, each separate business will be assessed as a SUIP.



Rating categories

It shall be at the sole discretion of the Council to determine the use or predominant use of any property in the district. The Council has adopted the following rating categories:

Residential or Rural

- All land used for a private residence and all land used for rural purposes. This excludes rest homes and residential establishments that provide residential care. It also excludes all forms of commercial accommodation.
- Rural purpose means any agricultural, horticultural or pastoral purpose and includes the keeping of bees, poultry or livestock. This group will include all rating units not otherwise categorised within a specified category.
- Forestry is included in this category for the purposes of the General Works and Services Rate.

Commercial or Industrial

- All land used for a commercial or industrial purpose. It includes but is not limited to, any trade or service or activity undertaken or provision of facilities, by any person with a view to making a profit or charging any fee or deriving any other consideration in relation to the trade or service or activity or provision.
- Industrial includes a business, manufacturer, undertaking, or service associated with the production of any type of goods.
- For the purposes of the general works and services rate, this category includes residential rest homes and residential establishments that provide residential care and all forms of commercial accommodation as well as rating units otherwise assessed as utilities.
- Commercial accommodation includes but is not limited to the provision of accommodation for a fee or other consideration but does not include:
 - properties where the principal purpose is the provision of long stay accommodation ie: 28 days or more;
 - properties that provide accommodation for five or less people;
 - properties that were originally constructed as residential properties that provide accommodation for six or more, which are included in the homestay or farm stay category.

Homestay or Farm Stay

- Includes all rating units that are used for a homestay or farm stay activity on land predominantly used for residential or rural purposes, where a Building Act or resource consent was required for homestay or farm stay use (i.e. for six or more persons).

Infrastructural Utilities

- Land used for an essential service such as water, electricity, gas, telecommunications or sewerage.

Multiple land uses

The Council will partition a rating unit where there are two or more land uses that fit into different rating categories (residential or rural and commercial or industrial) except for predominantly residential properties where the owner of the commercial or industrial operation resides on the same rating unit.

GST

Figures quoted are inclusive of GST unless otherwise stated

General Type Targeted Rates and Charges

\$81,266,984

Geographic Area General Works and Services Rate

\$50,381,078

This rate pays for activities that are not funded by other targeted rates, user pay charges, general revenue or reserves. The rate is assessed on a land value basis. The General Works and Services Rate is set differentially for six geographic areas, depending on where the land is situated and the benefit that rating area derives from the services these rates fund. (See figures 1-5 for the definition of the geographic rating areas.)

Within each geographic area, the rating units are further differentiated into categories depending on the use to which the land is put. The categories are:

- Residential or Rural;
- Commercial or Industrial;
- Homestay or Farmstay.

For a detailed explanation of these categories see page 67.

For this rate utilities will be treated as falling within the commercial or industrial differential category.

Overall this rate will increase by \$4,172,870. However, there are varying impacts on the geographic areas and their differential rates.

(Further information on the calculations of general type targeted rates and charges can be found here <https://www.marlborough.govt.nz/services/rates/funding-allocations-summary>).

General Works and Services Rates are set in each geographic area as follows:

Geographic Area	Differential Rating Categories	Levy	Cents in \$
Blenheim	Residential/rural	12,176,052	0.292589
	Commercial/industrial	5,655,736	0.904355
	Homestay/farmstay	4,132	0.449152
Blenheim Vicinity	Residential/rural	12,410,761	0.220478
	Commercial/industrial	615,678	0.437858
	Homestay/farmstay	28,522	0.275841
Picton	Residential/rural	3,094,273	0.352260
	Commercial/industrial	1,130,979	0.691701
	Homestay/farmstay	4,314	0.440200
Picton Vicinity	Residential/rural	794,003	0.201154
	Commercial/industrial	36,440	0.429462
	Homestay/farmstay	2,176	0.259010
General Rural	Residential/rural	13,433,592	0.223317
	Commercial/industrial	240,961	0.374920
	Homestay/farmstay	4,354	0.262296
Sounds Admin Rural	Residential/rural	715,524	0.116365
	Commercial/industrial	32,919	0.225224
	Homestay/farmstay	662	0.143968

Geographic Area General Works and Services Charges

\$30,885,906

A targeted Geographic General Area Works and Services charge on the basis of a fixed amount on every separately used or inhabited part of a rating unit ensures that rating units contribute on a uniform basis to fund the respective rating area's share of activities that are not funded by other targeted rates, user pays charges, general revenues or reserves.

These charges are set differentially for the same six geographic areas (as the General Works and Services Rates), depending on where the land is situated and the benefit that rating area derives from the services these charges fund.

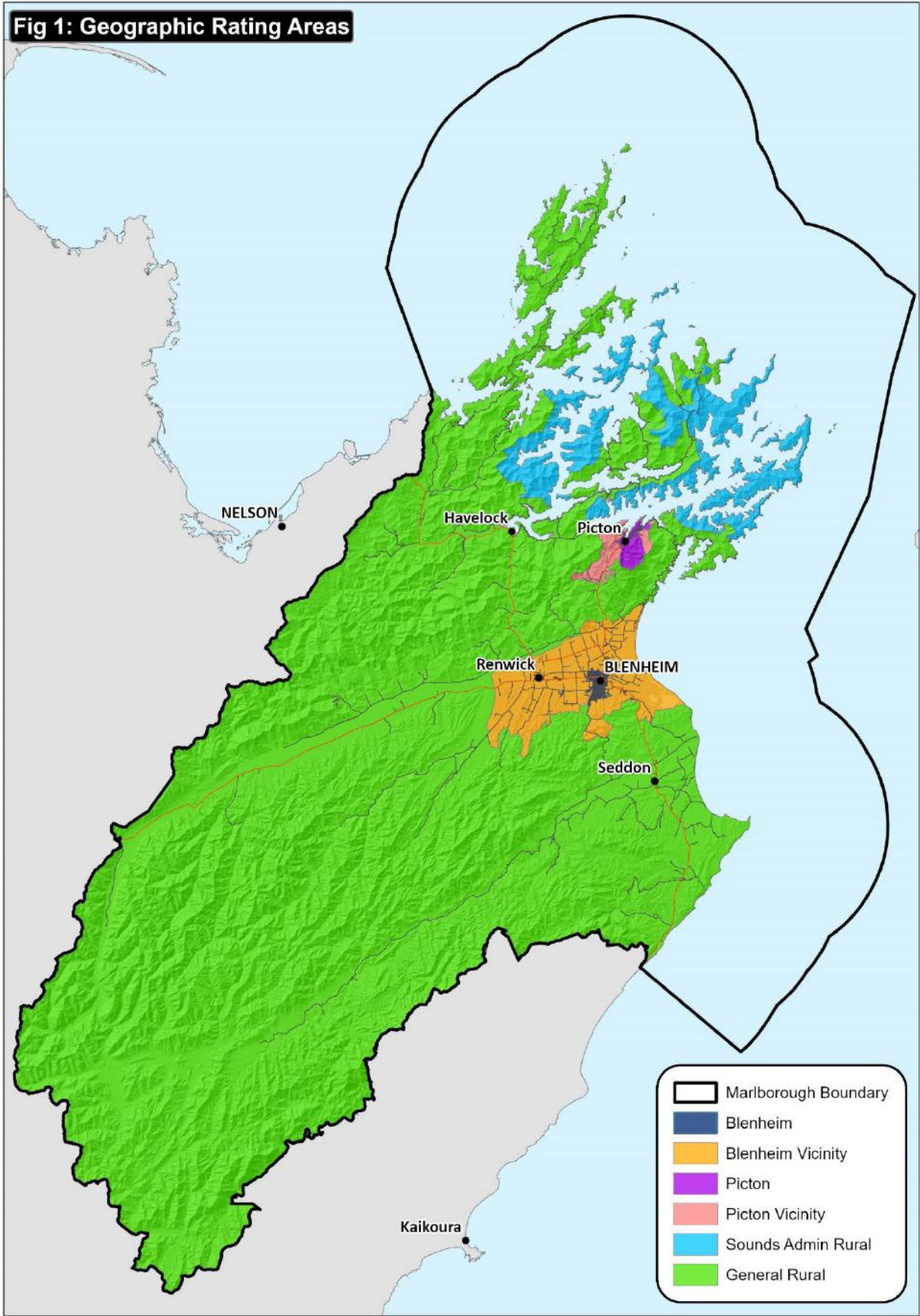
There is also a differential charge for Infrastructural Utilities.

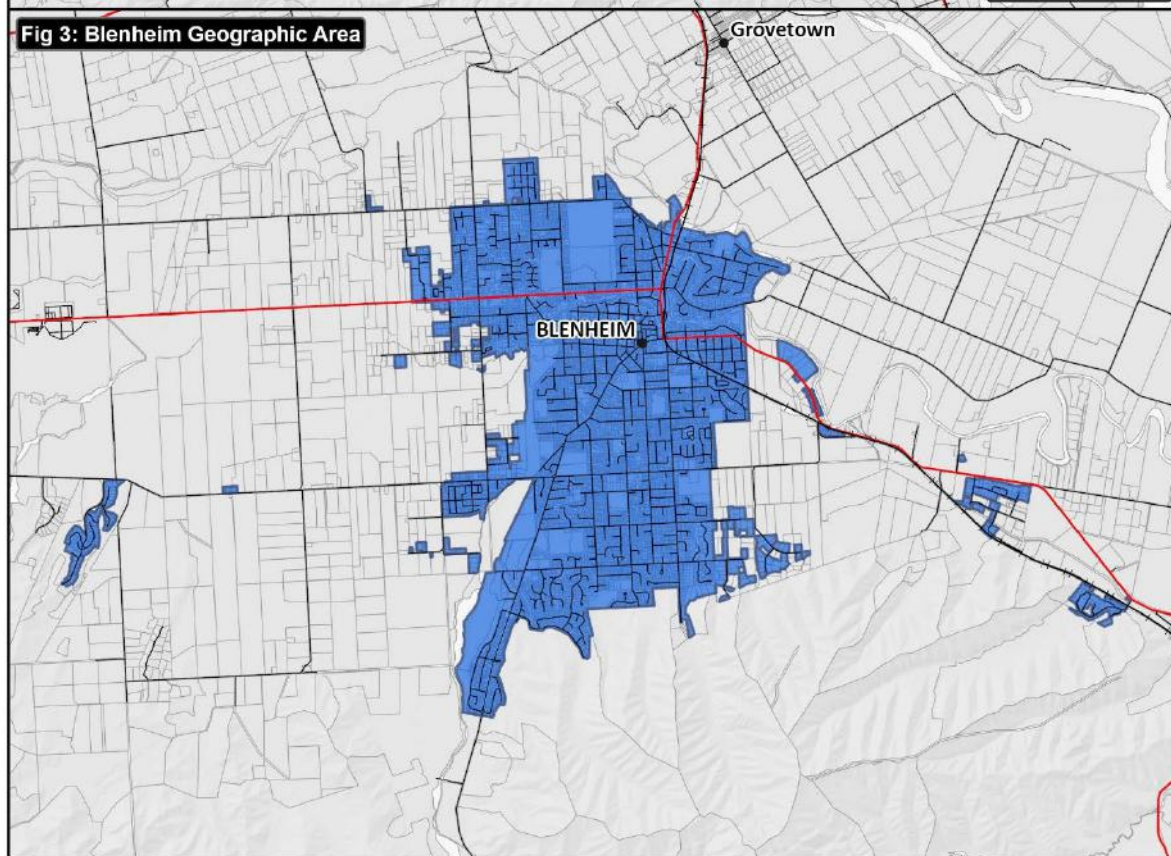
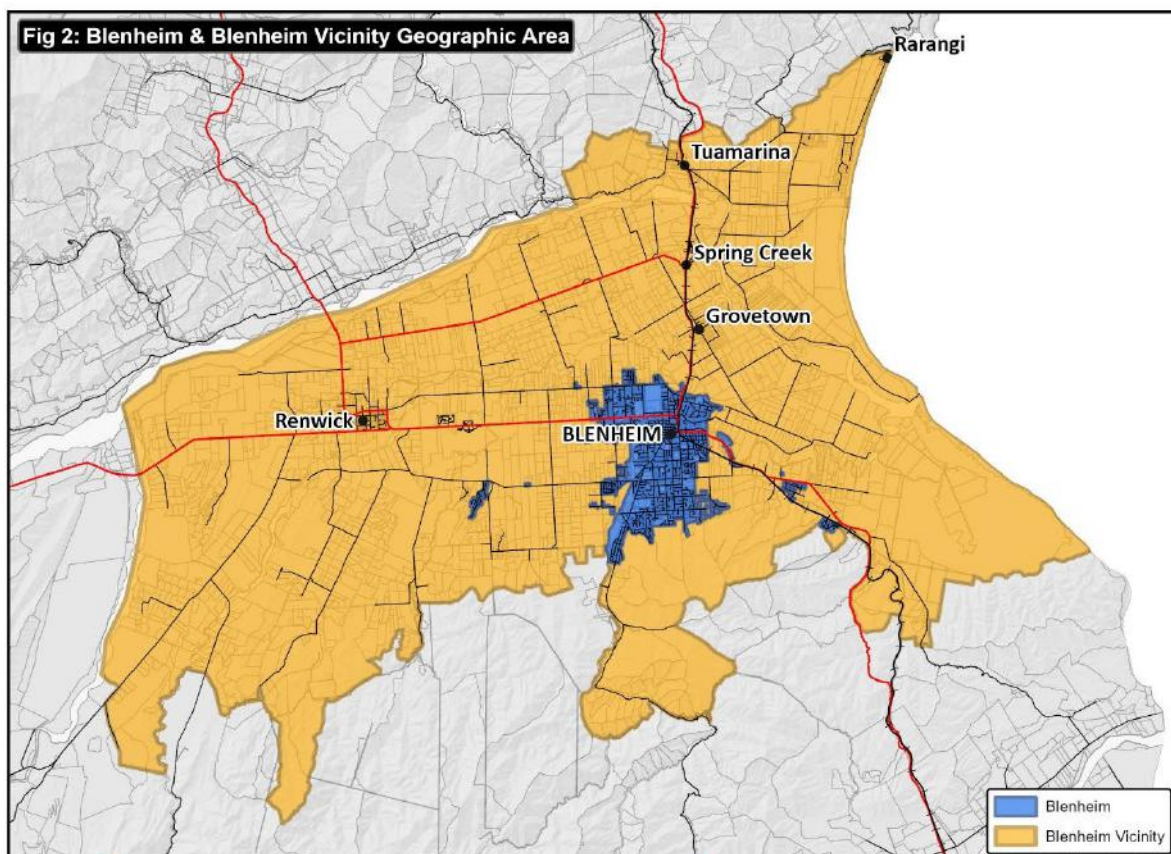
Overall, these charges will increase by \$2,584,544 with the increases assessed on an area-by-area basis.

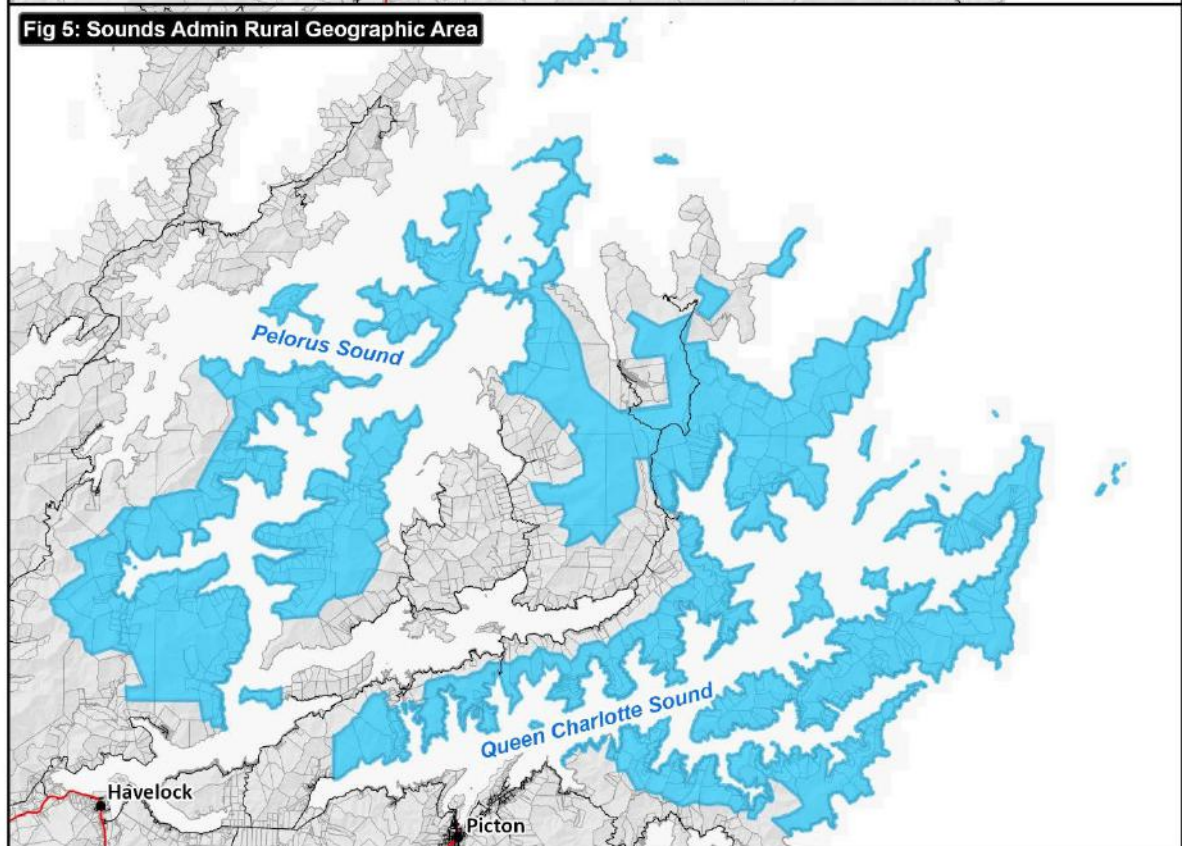
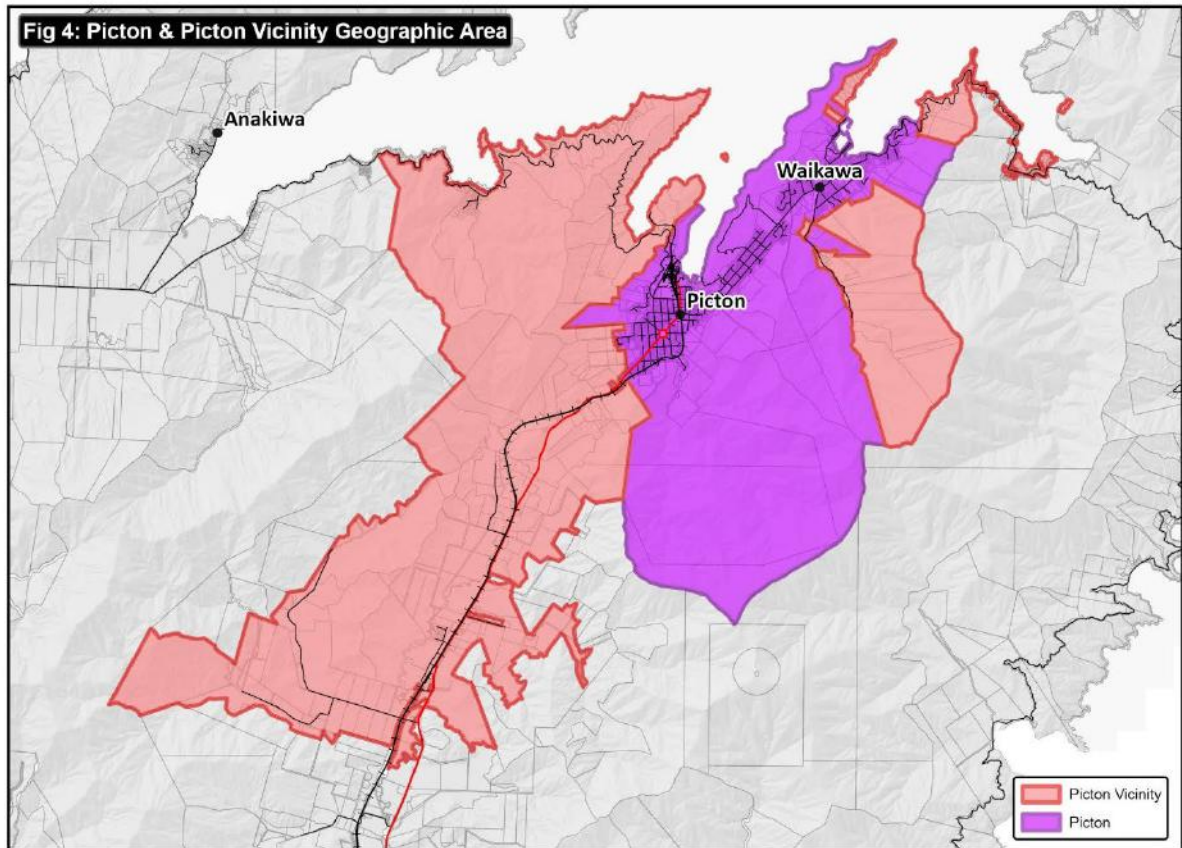
General Works and Services Charges are set in each geographic area as follows:

Geographic area	Levy	Unit charge
Blenheim	16,707,591	1,220
Blenheim Vicinity	4,595,539	1,092
Picton	3,580,830	1,237
Picton Vicinity	569,690	1,054
General Rural	4,479,977	803
Sounds Admin Rural	896,656	654
Infrastructural Utilities	55,623	1,012

Although the general type targeted rate and general type targeted charges have increased overall by \$6,757,414, there are varying percentage movements (both up and down) which are the result of expenditure movements not equally affecting each geographic area.







Targeted Debt Servicing Rates

Grovetown Sewerage Loan Rate

\$1,176,991

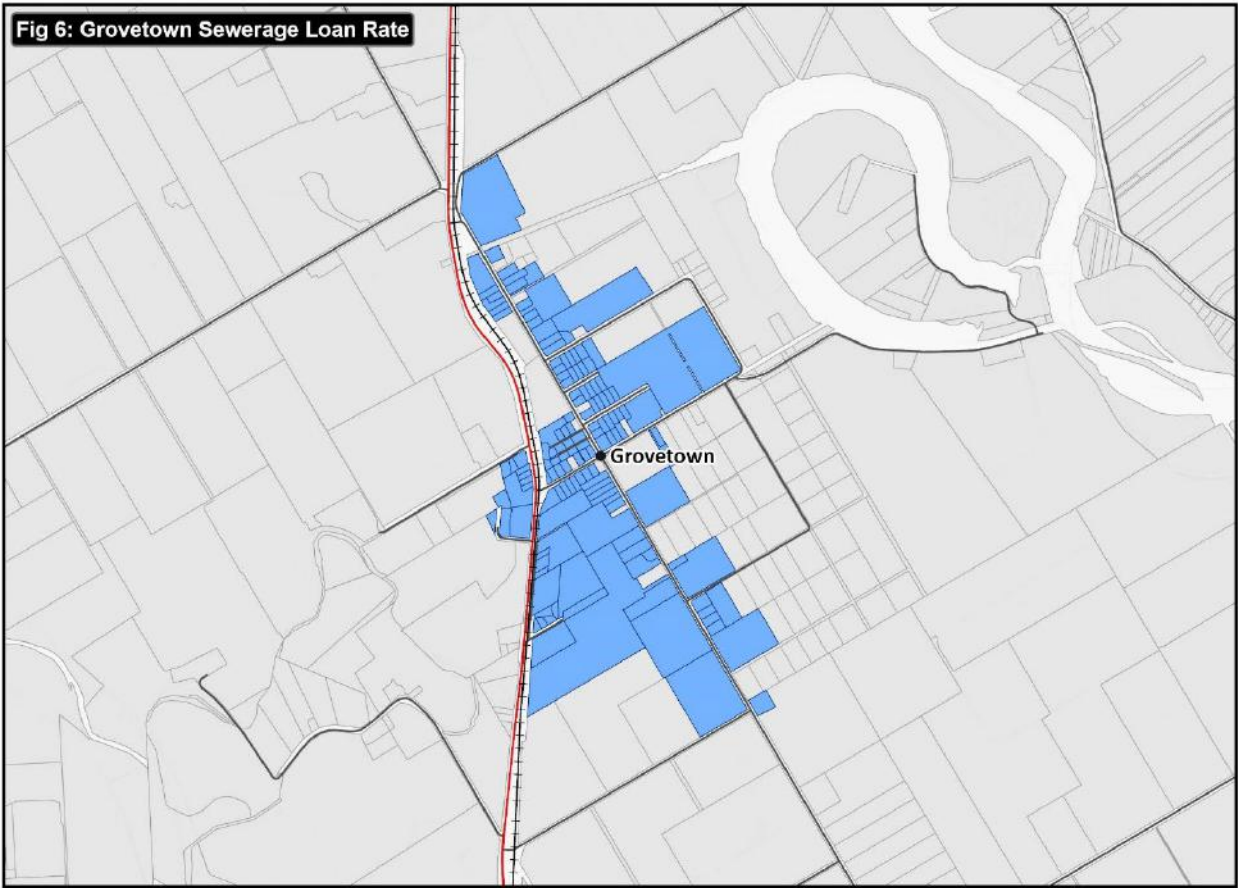
\$101,318

This targeted rate pays the debt servicing costs of the Grovetown sewerage loan scheme and is assessed on a land value basis. It is charged on properties where no lump sum contribution to the sewerage scheme was chosen (see figure 6).

Overall this rate will decrease by \$1,414.

The loan rate will continue until 30 June 2039 when the borrowing will be fully repaid.

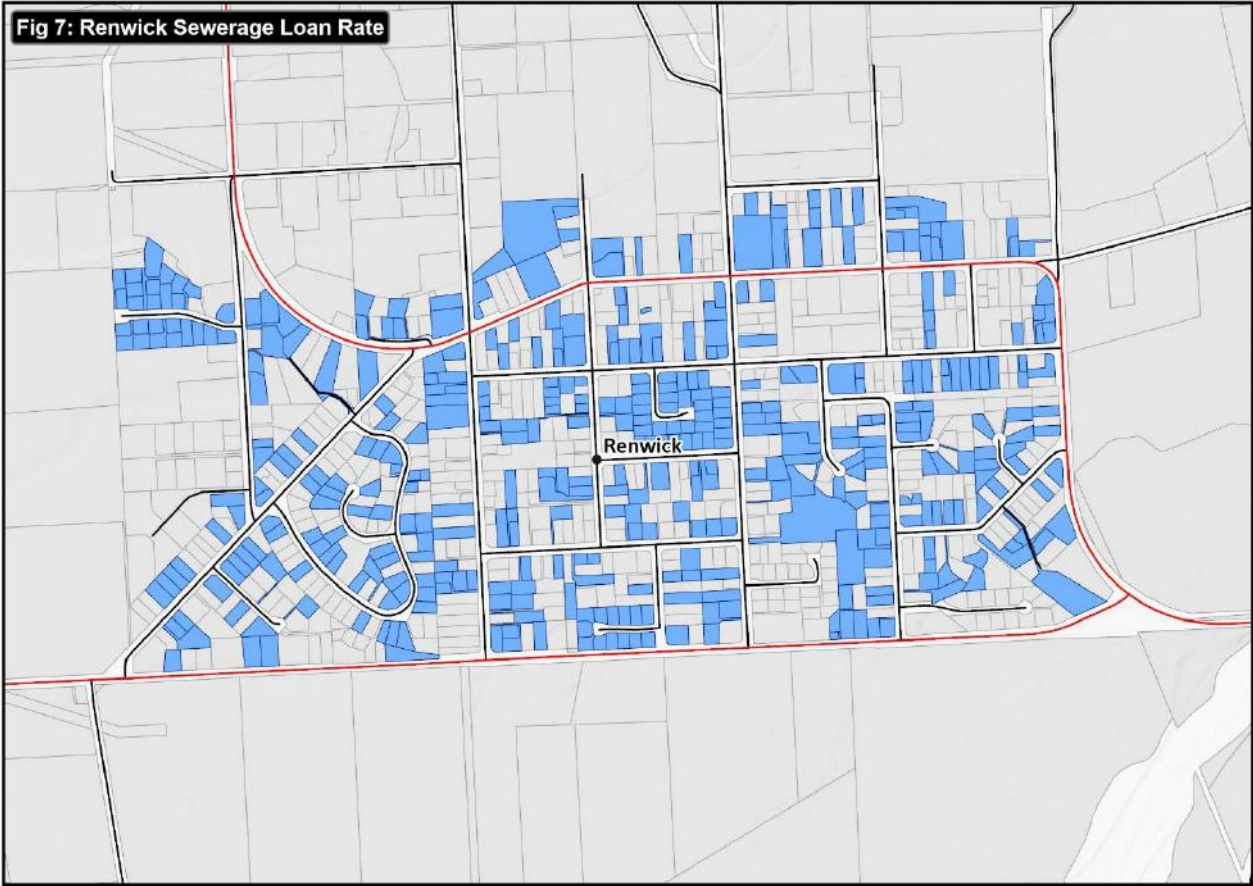
Per calculation	Rate in the \$
Land value	0.186302



This targeted rate pays the debt servicing costs of the Renwick sewerage loan scheme and is assessed on a land value basis. It is charged on properties where no lump sum contribution to the sewerage scheme was chosen (see figure 7).

Overall this rate will decrease by \$20,450 as this loan is fully repaid in this year 2025-2026.

Per calculation	Rate in the \$
Land value	0.008599



Southern Valleys' Irrigation Loan Rate

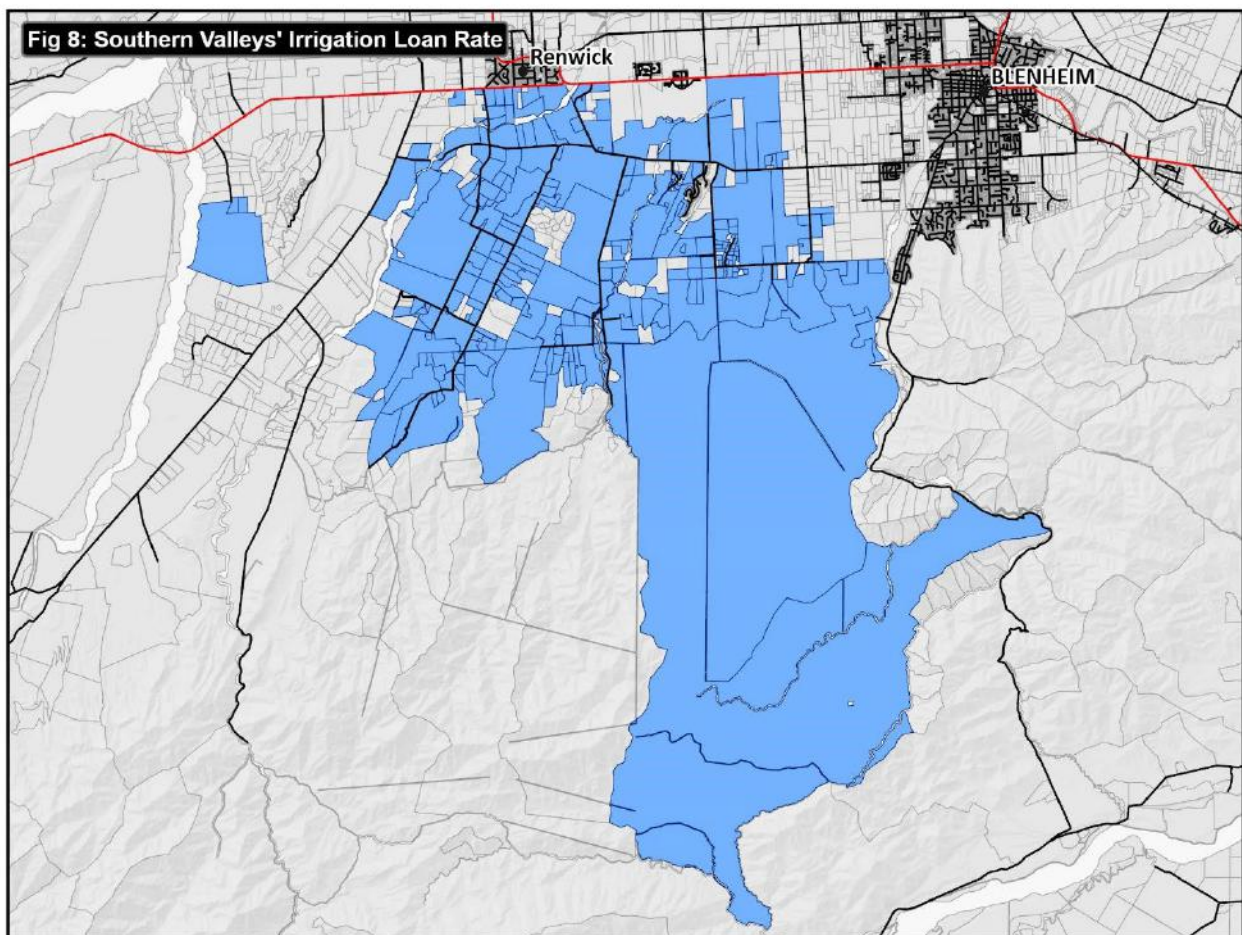
\$1,060,292

This targeted rate funds the debt servicing costs on the capital cost of the Southern Valleys' irrigation scheme. It is assessed on the basis of a fixed amount per hectare on all irrigable land on every rating unit in the special rating area (see figure 8) where no lump sum contribution to the irrigation scheme was chosen.

Overall this rate will decrease by \$47,363.

The loan rate will continue until 30 June 2027 when the borrowing will be fully repaid.

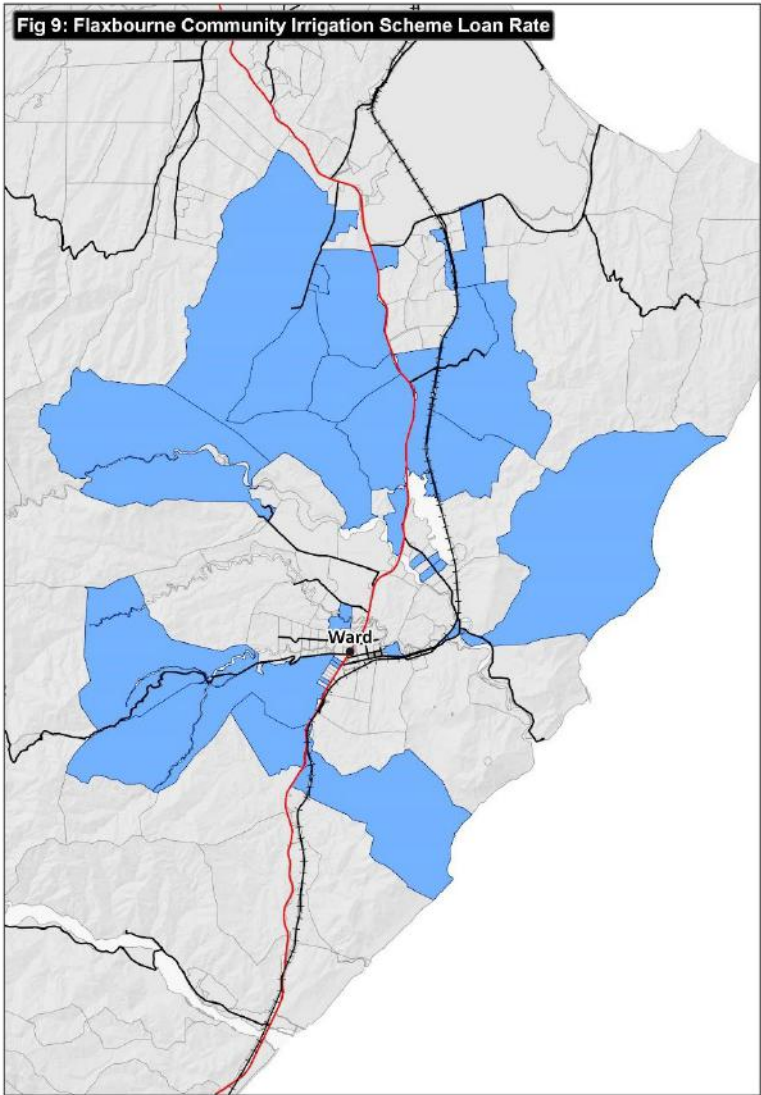
Per calculation	Rate in the \$
Per hectare	295.00



This targeted rate will be used to either fund investigation costs incurred should the scheme not proceed or the total cost of the scheme should construction contracts be awarded. It is assessed on the basis of a fixed amount per hectare on all land committed to receive a base allocation of water amounting to 2,250 m³ per hectare on land identified within the Flaxbourne Special Rating Area (see figure 9).

Overall this rate will remain the same as last year. The amount of the loan rate will change as the scheme proposal is progressed.

Per calculation	Rate in the \$
Per hectare	1.00



Roading Rates and Charges

\$26,287

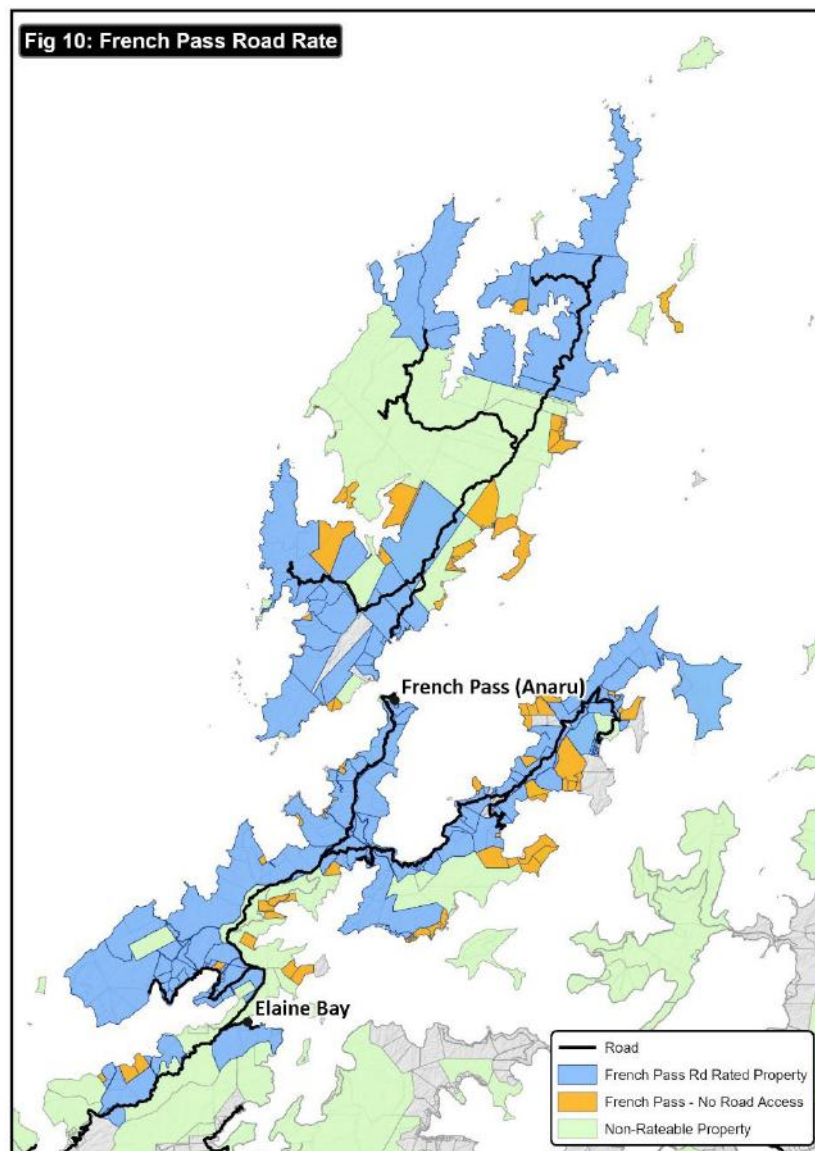
French Pass Road Charge

\$26,287

This targeted charge pays for the cost of seal extension in the French Pass rating area. It is charged on every rating unit in the area (see figure 10).

The charge for rating units with Road access will remain the same as last year. The rate for rating units without direct road access is a new rate from this year and is calculated as 25% of the rate for rating units with road access.

Per calculation	Rate in the \$
Per rating unit with Road Access	99.00
Per rating unit without Road Access	25.00



Wairau Valley Rivers Works Rate

\$8,247,886

This targeted rate covers the costs of river planning, control and flood protection in the Wairau Catchment and is calculated on a Capital Value basis on every rating unit in the Wairau Valley Rivers Rating Area (see figures 11-13). The differential rates in the dollar reflect the benefits derived by the defined locations of each group.

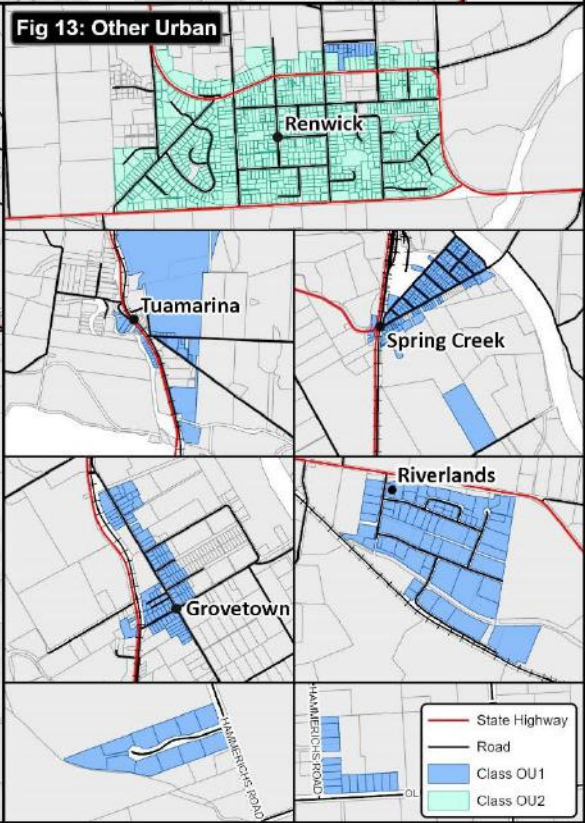
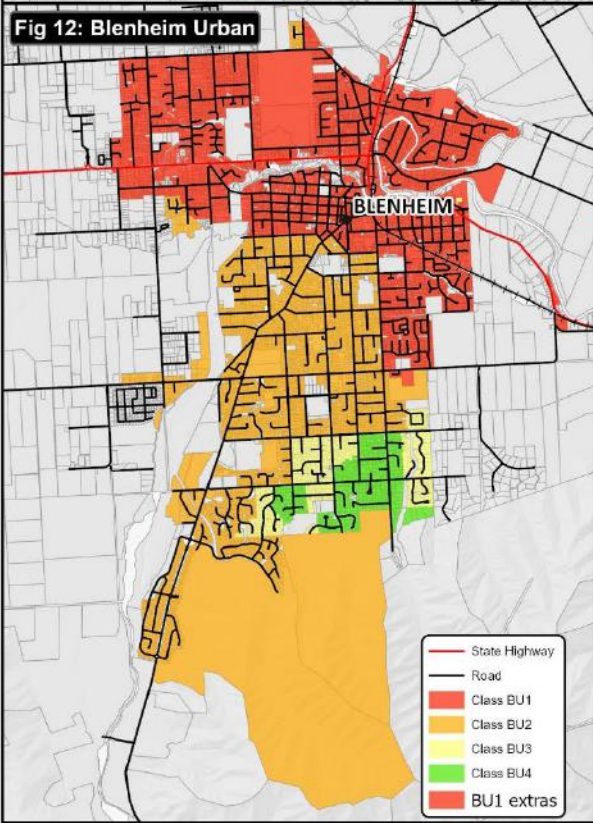
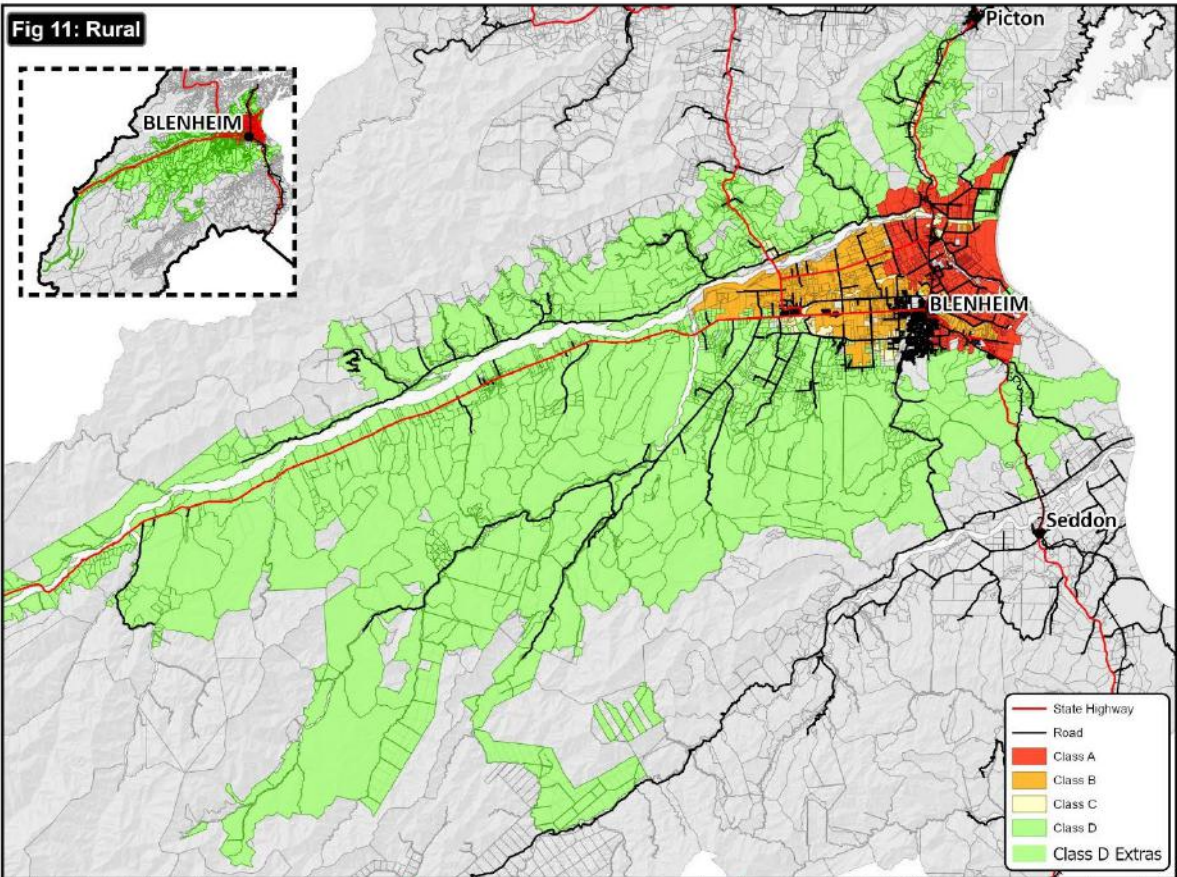
The funding requirements from each area are apportioned as follows (according to costs for that area):

- Blenheim Vicinity (Rural) 48.63%
- Blenheim Urban 46.90%
- Other Urban 4.47%

Overall this rate will increase by \$838,353.

Wairau Valley River Works Rates are set in the river rating areas as follows:

Rating Areas	\$	Cents in the \$
Rural A Rating Units	1,283,166	0.065826
Rural B Rating Units	1,825,529	0.049369
Rural C Rating Units	445,370	0.039496
Rural D Rating Units	369,454	0.005925
Blenheim Urban 1 Rating Units	2,407,161	0.055992
Blenheim Urban 2 Rating Units	1,294,642	0.040841
Blenheim Urban 3 Rating Units	166,266	0.034254
Blenheim Urban 4 Rating Units	77,720	0.016469
Other Urban 1 Rating Units in Wairau Catchment	191,617	0.046334
Other Urban 2 Rating Units in Wairau Catchment	186,961	0.032630



Combined Sewerage Scheme Rates and Charges

\$13,594,298

An overall increase of \$1,545,509 will occur.

Combined Sewerage Scheme Capital Works Rate

\$1,512,900

This rate funds the capital expenditure and borrowing costs of the combined sewerage scheme and is assessed on the land value of every rating unit in the combined sewerage rating area which includes Blenheim, Picton, Havelock and Seddon (figures 14 – 17). The rate is set on a differential basis (depending on location and ability to benefit).

Overall the rate will decrease by \$385,260

Rating Group	Levy	Cents in \$
Blenheim	1,204,772	0.022531
Havelock	34,630	0.028840
Picton	250,998	0.023883
Seddon	22,500	0.03988

Combined Sewerage Scheme Charges

\$12,081,398

This uniform charge funds operating costs of the combined sewerage scheme including treatment, reticulation, depreciation and other costs associated with the combined sewerage scheme improvements. Blenheim and Picton rating units with sewerage discharges where the quantity or the strength of the effluent is greater than the average domestic rating unit, will be assessed an additional trade waste charge.

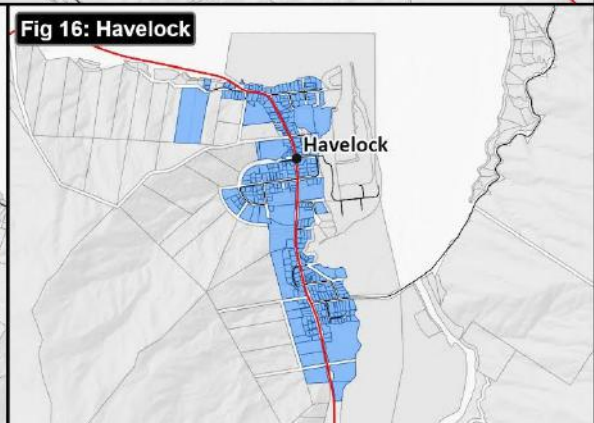
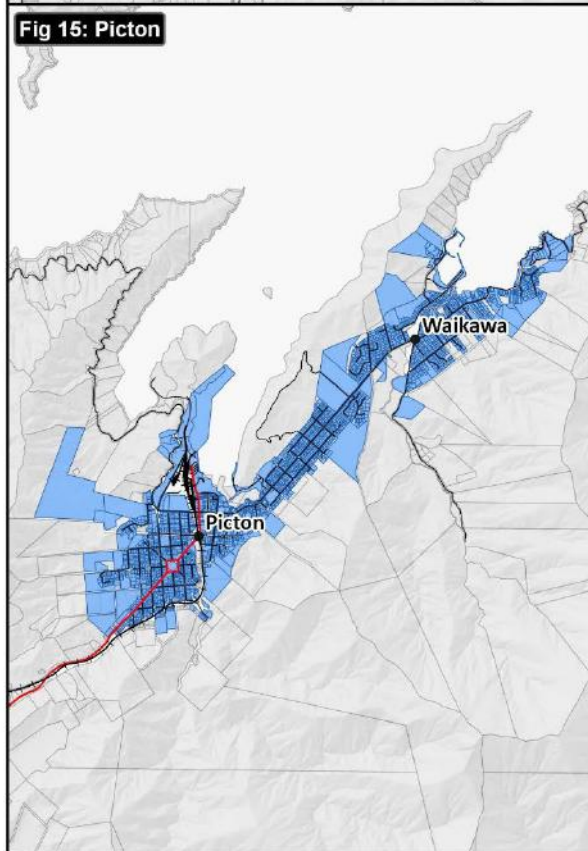
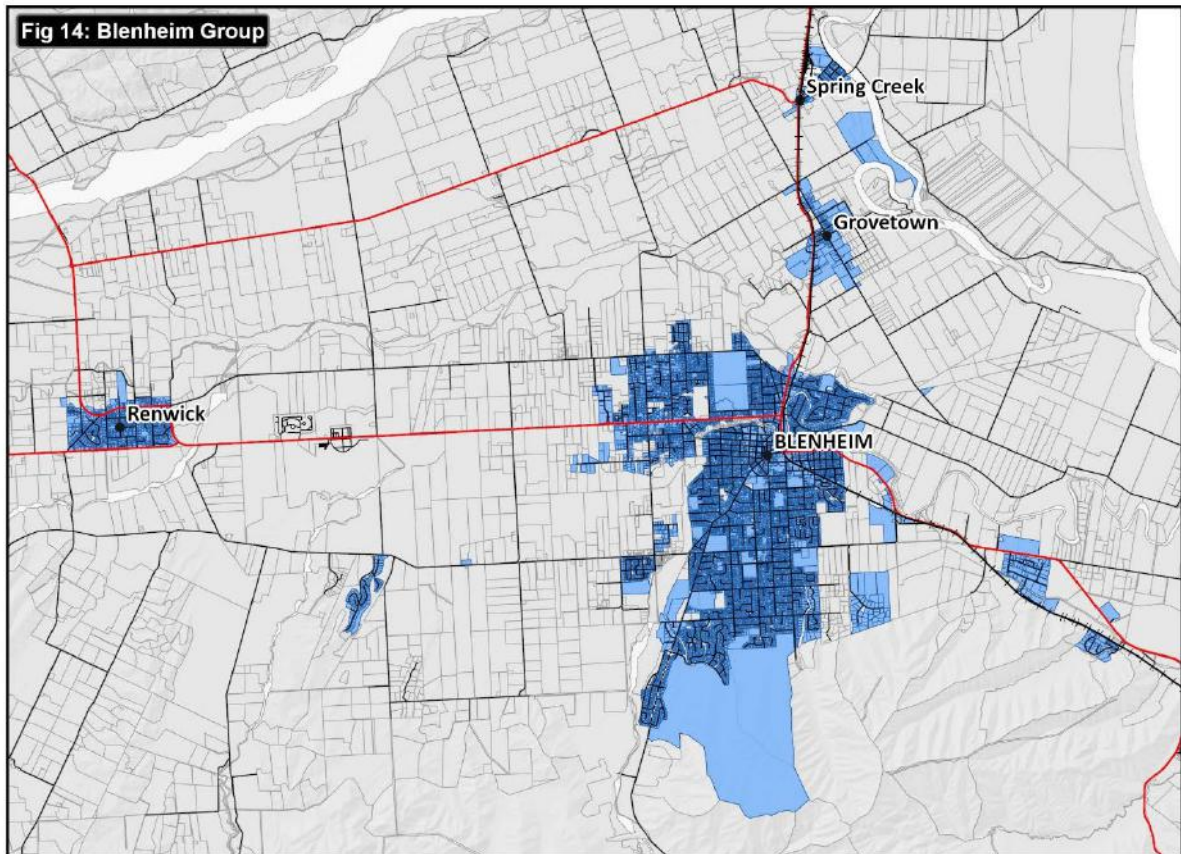
Overall the charge will increase by \$1,930,769.

Categories	Charge per SUIP
Connected	\$663.00
Serviceable	\$331.50

Definitions:

“Connected” refers to any separately used or inhabited part of a rating unit that is connected, either directly or indirectly, through a private drain to a public drain. “Serviced” has the same meaning.

“Serviceable” refers to any separately used or inhabited part of a rating unit situated within 30 metres of a public sewerage or storm water drain to which it is capable of being effectively connected, either directly or through a private drain, but which is not so connected.



Water Supply Rates and Charges

\$16,879,111

An overall increase of \$1,413,261 will occur.

Definitions:

“Served” or “Connected” refers to any separately used or inhabited part of a rating unit to which water is supplied.

“Serviceable” refers to any separately used or inhabited part of a rating unit to which water can be but is not supplied (being property situated within 100 metres from any part of the waterworks).

Combined Water Scheme Rates and Charges

\$11,641,493

Overall this will increase by \$1,361,092

Combined Water Scheme Capital Works Rate

\$2,301,590

This rate funds the Capital Expenditure and Debt Servicing costs of the combined water scheme. It is assessed on the land value of every rating unit in the Combined Water Rating Area on a differential basis. The Koromiko rating units subject to the special pipeline agreement are included.

Overall this rate will decrease by \$80,532.

Rating Group	Levy	Cents in \$
Blenheim	1,681,625	0.035378
Havelock	55,913	0.045284
Picton	393,837	0.037501
Koromiko	2,568	0.020873
Renwick	128,090	0.032194
Seddon	39,557	0.062619

Fig 18: Seddon Water Supply

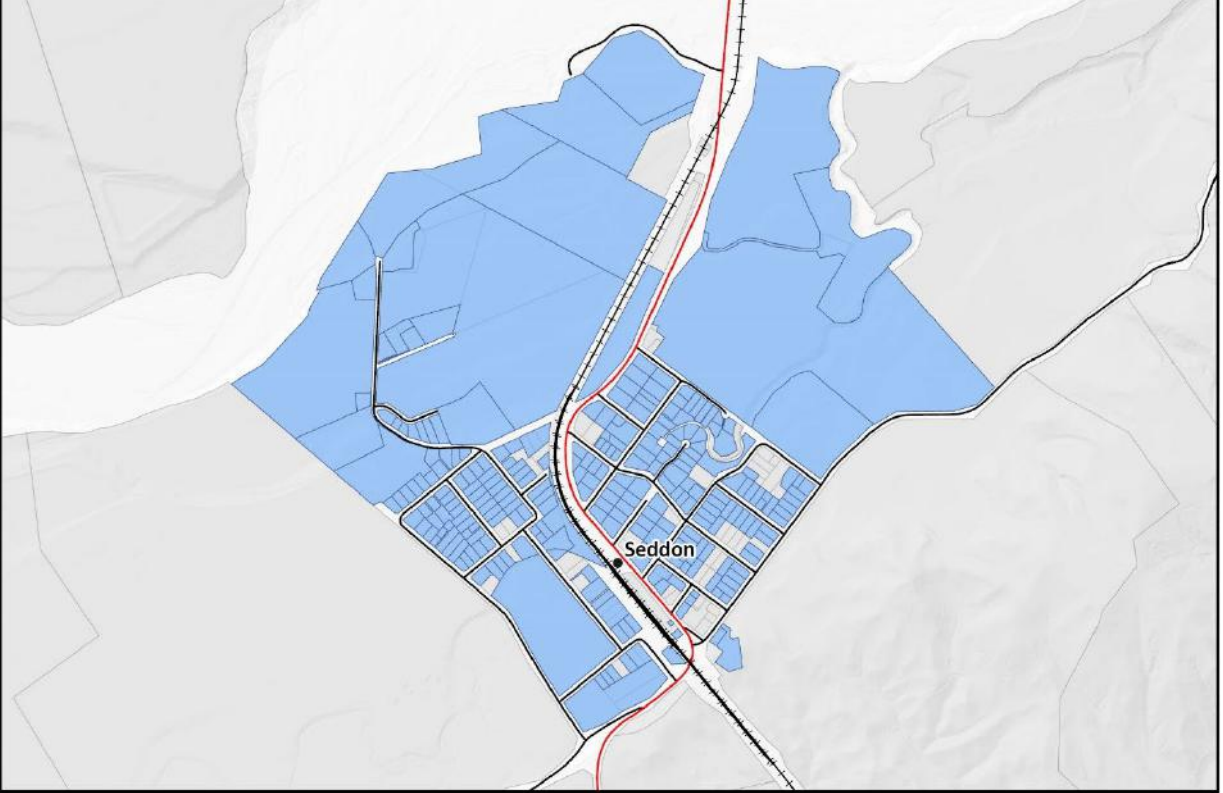
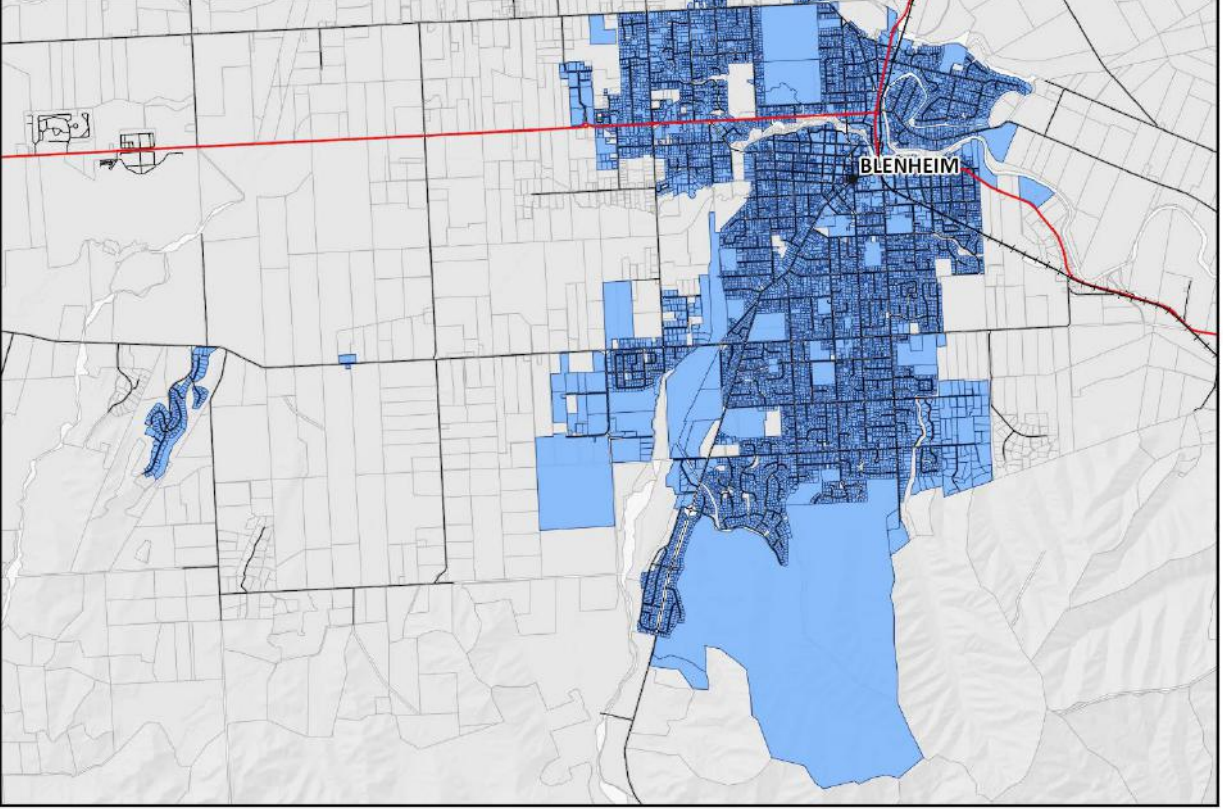
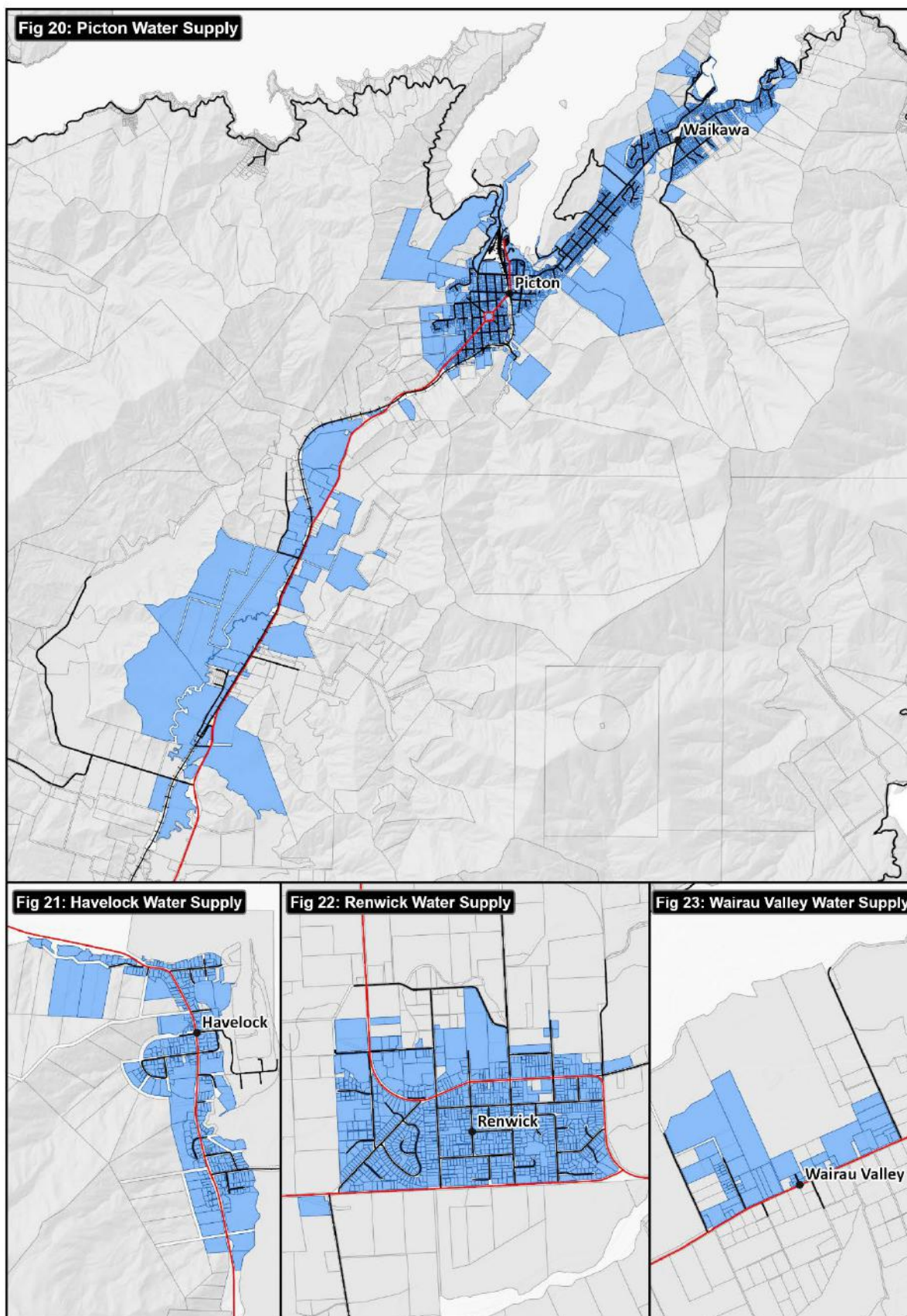


Fig 19: Blenheim Water Supply





Combined Water Scheme Charges

\$9,339,903

These charges fund the balance of expenditure other than Capital and Debt Servicing costs, including operating costs of the combined water scheme including treatment, reticulation, depreciation and other costs associated with the combined water scheme improvements.

These charges are set on a differential basis.

Overall this charge will increase by \$1,441,624.

Blenheim Water Charges

\$6,128,246

These charges are calculated as a fixed amount on every non-metered separately used or inhabited part of a serviced rating unit in the Blenheim Water Supply Area (including the Burleigh Extension) (see figure 19); and half that amount for each non-metered separately used or inhabited part of every serviceable rating unit in the same area.

Categories	Charge per SUIP
Connected	\$480.00
Serviceable	\$240.00

Havelock Water Charges

\$199,114

This charge is for every separately used or inhabited part of a serviced residential rating unit whether connected or not in the Havelock water supply area (see figure 21).

Categories	Rate in the \$
Per SUIP	\$595

Picton Water Charges

\$2,163,287

These charges are calculated as a fixed amount on every non-metered separately used or inhabited part of a serviced rating unit in the Picton Water Supply Area (see figure 20) and half that amount on each non-metered separately used or inhabited part of every serviceable rating unit in the same area.

Categories	Charge per SUIP
Connected	\$814
Serviceable	\$407

Renwick Water Charges

\$623,559

This charge is for every separately used or inhabited part of a serviced residential rating unit whether connected or not in the Renwick water supply area (see figure 22).

Per calculation	Rate in the \$
Per SUIP	\$595

Seddon Water Charge

\$212,440

The charge will be on every separately used or inhabited part of a rating unit within the Seddon Water Supply Area (see figure 18), (excluding all commercial consumers), and any new lots created by subdivision of such rating units whether connected or not.

Per calculation	Rate in the \$
Per SUIP	\$728

Wairau Valley Water Charge

\$13,257

This charge is set to recover the net cost of operations, capital expenditure and debt servicing costs.

The charge will be for each water meter, excluding all commercial water meters, connected to a rating unit within the Wairau Valley Water Supply Area (see figure 23).

Per calculation	Rate in the \$
Per water meter	\$276

Residential Metered Water Charges

\$360,292

These charges exclude water supplied to commercial metered rating units.

Overall these charges will increase by \$24,578.

Blenheim Metered Water Charge

\$64,789

This charge is assessed on the basis of the quantity of water supplied to residential metered rating units (including the Burleigh Extension).

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 70m ³	\$120.00
Over 70m ³	\$1.74 per cubic metre

Havelock Metered Water Charge

\$50,402

This charge is assessed on the basis of the quantity of water supplied to all Havelock residential consumers where consumption exceeds 200 cubic metres per annum.

Per calculation	Rate in the \$
Per m ³	2.94

Picton Metered Water Charge

\$46,044

Ordinary Charge

A Picton Metered Water Ordinary Charge is assessed on the basis of the quantity of water supplied to residential metered rating units.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 43m ³	\$203.50
Over 43m ³	\$4.79 per cubic metre

Koromiko Charge

A Picton Metered Water Koromiko charge is assessed on the basis of the quantity of water supplied to Koromiko Special Pipeline Agreement rating units.

Per calculation	Rate in the \$
Per m ³	3.84

Renwick Metered Water Charge

\$160,693

This charge is assessed on the basis of the quantity of water supplied to all Renwick residential consumers where consumption exceeds 200 cubic metres per annum.

Per calculation	Rate in the \$
Per m ³	1.64

Seddon Metered Water Charge

\$24,500

This charge is assessed on the basis of the quantity of water supplied to residential metered rating units where consumption exceeds 275 cubic metres per annum.

Per calculation	Rate in the \$
Per m ³	2.50

Wairau Valley Metered Water Charge

\$13,864

This charge is set to recover the net cost of operations, capital expenditure and debt servicing costs.

This charge is assessed on the basis of the quantity of water supplied to each residential water meter connected to a rating unit within the Wairau Valley Water Supply Area where consumption exceeds 350 cubic metres per annum.

Per calculation	Rate in the \$
Per m ³	3.33

Other Water Supply

Commercial Metered Water Charges

\$1,507,730

These water charges fund the net cost of operations.

Overall these charges will decrease by \$45,923.

Blenheim Commercial Metered Water Charge

\$591,600

This charge for metered rating units is assessed on the basis of the quantity of water supplied to commercial metered connections (including the Burleigh Extension).

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m ³	\$58.00
Over 50m ³	\$1.16 per cubic metre

Havelock Commercial Metered Water Charge

\$212,160

This charge for metered rating units is assessed on the basis of the quantity of water supplied to commercial metered connections.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m ³	\$156
Over 50m ³	\$3.12 per cubic metre

Picton Commercial Metered Water Charge

\$584,480

Ordinary Charge

A Picton Metered Water Ordinary Charge is assessed for metered rating units on the basis of the quantity of water supplied to commercial metered connections (excluding connections where water is onsold).

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m ³	\$181.50
Over 50m ³	\$3.63 per cubic metre

Onsold Charge

A Picton Metered Water Onsold Charge is assessed for metered rating units on the basis of the quantity of water supplied to commercial metered connections that is subsequently onsold.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 45m ³	\$180.00
Over 45m ³	\$4.00 per cubic metre

Renwick Commercial Metered Water Charge

\$70,500

This charge for metered rating units is assessed on the basis of the quantity of water supplied to commercial metered connections.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m ³	\$117.50
Over 50m ³	\$2.35 per cubic metre

Seddon Commercial Metered Water Charge

\$46,410

This charge for metered rating units is assessed on the basis of the quantity of water supplied to commercial metered connections.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m ³	\$221.00
Over 50m ³	\$4.42 per cubic metre

Wairau Valley Commercial Metered Water Charge

\$2,580

This charge is set to recover the net cost of operations, capital expenditure and debt servicing costs.

This charge for metered rating units is assessed on the basis of the quantity of water supplied to each commercial water meter connected to a rating unit within the Wairau Valley water supply area.

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 50m ³	\$258.00
Over 50m ³	\$5.16 per cubic metre

Rural Awatere Water Supply

\$1,245,067

The following charges fund the net cost of operations, Capital Expenditure and Debt Servicing costs.

Overall this will increase by \$114,917

Rural Awatere Water Charge

\$415,022

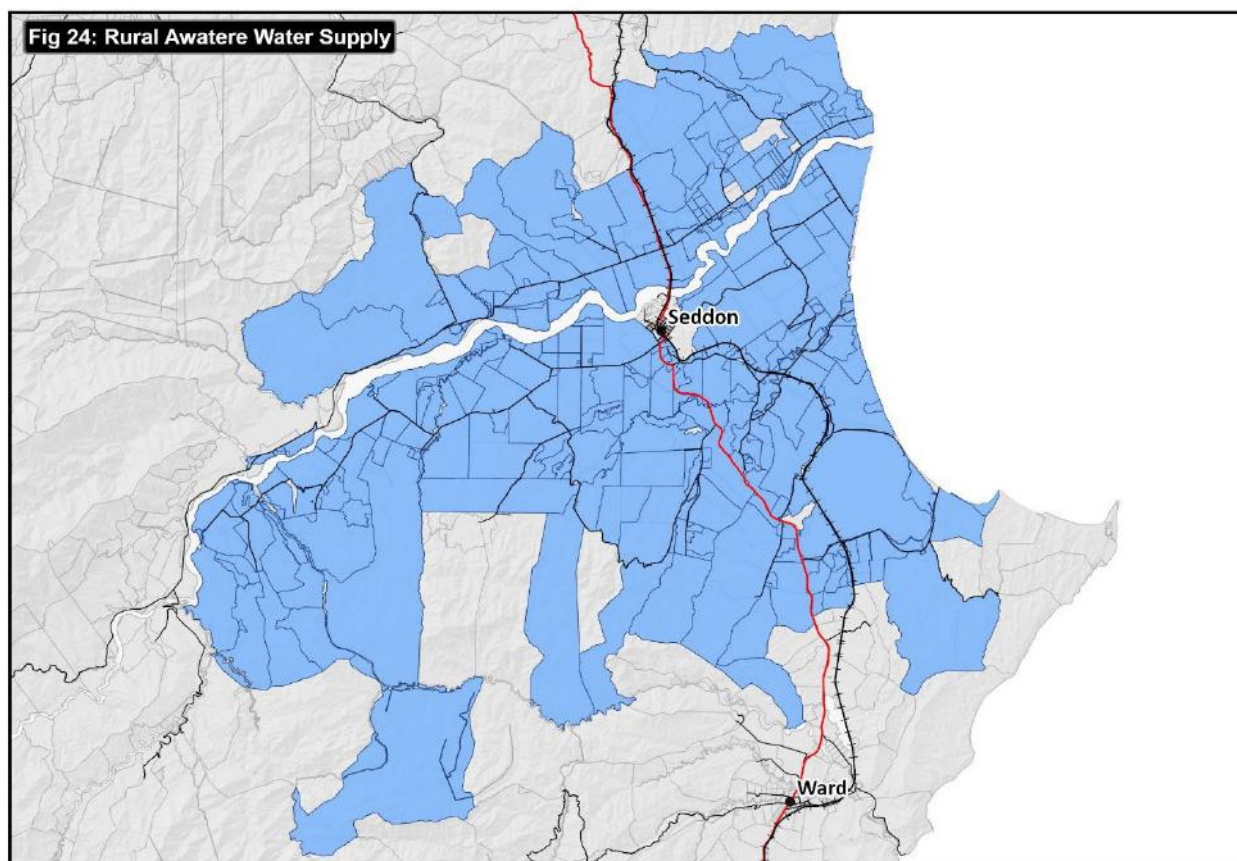
The uniform charge will increase from \$1,016 to \$1,092 on every separately used or inhabited part of a rating unit within the Rural Awatere Water Supply Area (see figure 24), and any new lots created by subdivision of such rating units, whether connected or not.

Rural Awatere Metered Water Charge

\$830,045

This charge for metered rating units is assessed on the basis of the quantity of water supplied to all consumers where consumption exceeds 275 cubic metres per annum.

The metered charge will be \$2.68 per cubic metre for all usage in excess of 275 cubic metres, for all consumers on the Rural Awatere water supply.



Riverlands Water Supply

\$1,056,823

This charge funds the cost of operations, capital expenditure and debt servicing costs.

This charge for metered rating units is assessed on the basis of the quantity of water supplied to metered rating units.

Operating costs have decreased by \$280,664

Metered water charges on a quarterly basis are as follows:

Volume	Charge
Less than or equal to 40m ³	\$84.00
Over 40m ³	\$2.10 per cubic metre

Southern Valleys' Irrigation Scheme

\$1,067,706

This charge for metered rating units is assessed on the basis of the quantity of water supplied to metered connections. This rate funds the net operating costs of the Southern Valleys' Irrigation Scheme.

Operating costs have increased by \$239,261.

Per calculation
Per m ³

Rate in the \$
0.31

Waste and Recycling Kerbside Collection Charges

\$3,065,190

This charge provides a wheelie bin service for the areas in Blenheim, Grovetown, Picton, Renwick, Seddon.

Residential Waste and Recycling Collection Charges

\$2,899,163

This charge pays for the cost of residential kerbside waste and recycling collection where Council provides or is prepared to provide the service.

Each property is provided with a waste wheelie bin, and recycling wheelie bin and crate.

Overall this charge will increase by \$354,040.

This charge is a fixed amount per SUIP where Council provides the service (see figures 25-27).

Service	Charge per SUIP
80 Litre Bins	\$145
140 Litre Bins	\$165
240 Litre Bins	\$205

Commercial Waste Collection Charge

\$162,085

Overall this charge will increase by \$26,287.

Commercial Properties Within Residential Area:

This charge pays for the cost of Commercial kerbside waste collection situated within a residential area where Council provides or is prepared to provide the service.

Each property is provided with a waste wheelie bin.

This charge is a fixed amount per SUIP where Council provides the service (see figures 25-27).

Service	Charge per SUIP
80 Litre Bins	\$80
140 Litre Bins	\$100
240 Litre Bins	\$140

Commercial Properties Within the CBD Area:

This charge pays for the cost of Commercial kerbside waste collection within the CBD area where Council provides or is prepared to provide the service.

Each property is provided with a waste wheelie bin, and 26 collection tags. Additional sets of 26 tags can be added to the rates at the same cost of this service.

This charge is a fixed amount per SUIP where Council provides the service (see figures 25-27).

Service	Charge per SUIP
80 Litre Bins	\$80
140 Litre Bins	\$100
240 Litre Bins	\$140

Commercial Recycling Collection Charge

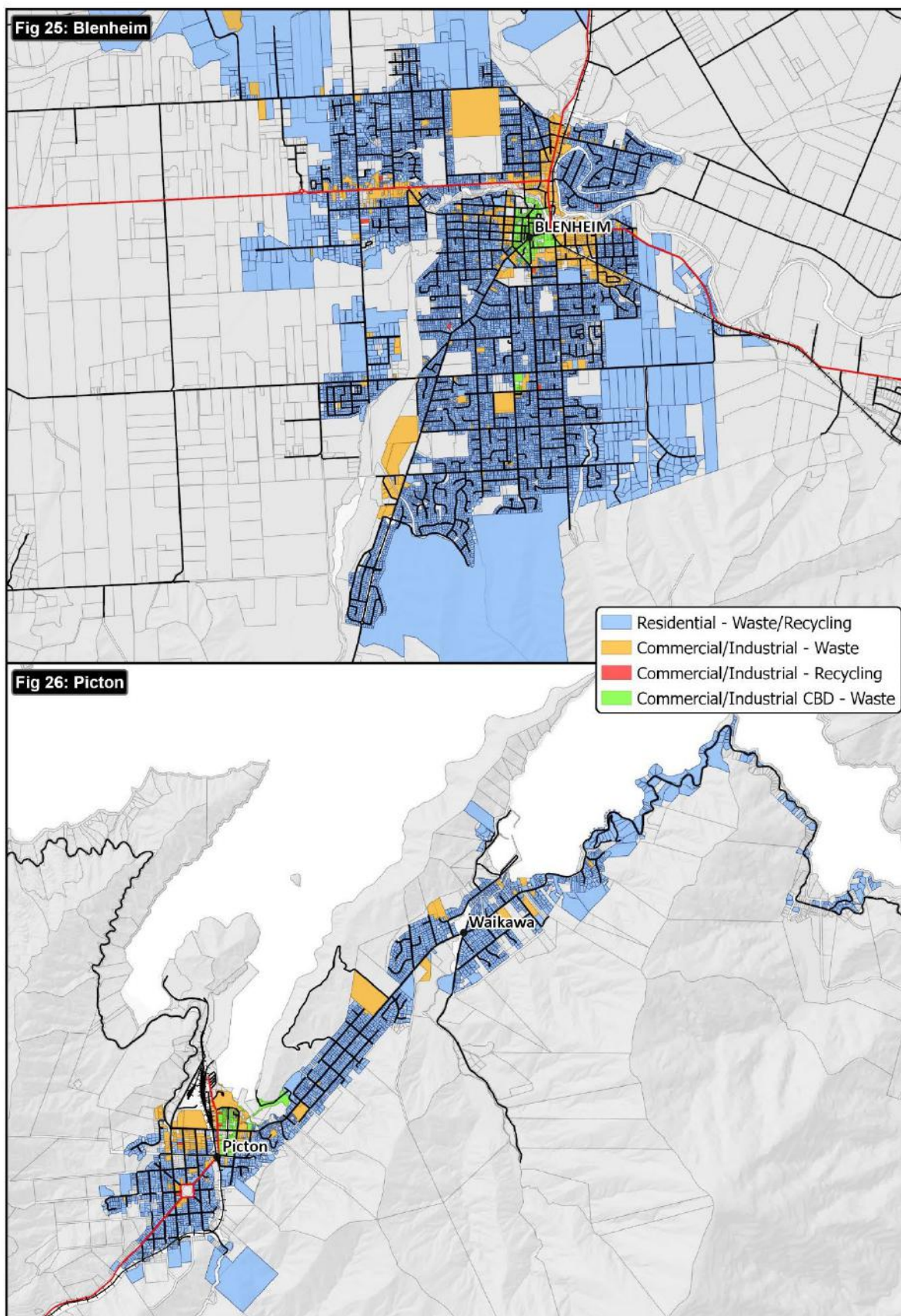
\$3,942

This charge is a targeted rate for ratepayers where Council and the ratepayer have agreed the ratepayer will take up this service. It is available to any commercial ratepayer situated within a residential area where Council provides or is prepared to provide the service.

Each property is provided with a recycling wheelie bin and crate.

This charge is a fixed amount per set where Council provides the service.

Service	Charge per set
80 Litre Bin and crate	\$65
140 Litre Bin and crate	\$65
240 Litre Bin and crate	\$65





Sounds Roads Recovery Rates

\$546,159

This targeted rate pays the cost of the Sounds Road recovery capital works and debt servicing costs for each of the areas. Every ratepayer in Marlborough will be charged for one of these targeted rates.

The funding requirements for each area are apportioned by:

Zones	23.1%
Sounds Admin Rural	2.4%
Rest of Marlborough	74.5%

Sounds Road Recovery – Zones

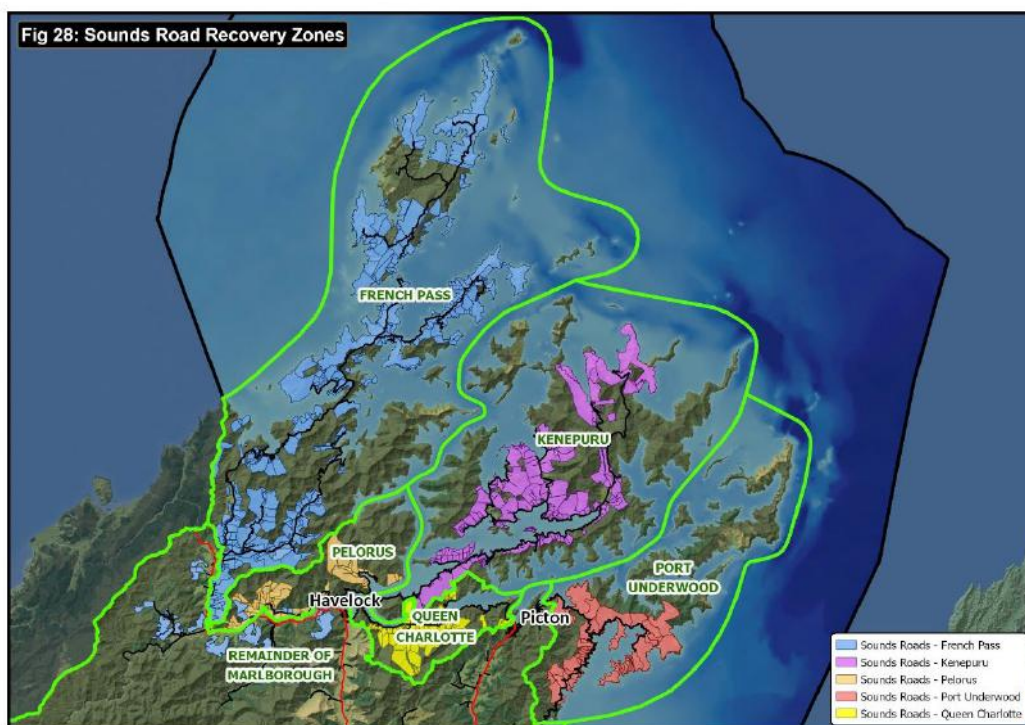
\$126,048

This rate is assessed on a land value basis. It is charged on properties in the areas as shown on figure 5, excluding any properties in the Sounds Admin Rural area. (see figure 28).

Overall this charge will increase by \$62,364.

Sounds Improvements are set in each geographic area as follows:

Geographic area	\$ Levy	Cents in the \$
Te Aumiti/French Pass	21,615	0.005051
Te Hoiere/Pelorus	4,301	0.004908
Tōtaranui/Queen Charlotte	23,883	0.004997
Kenepuru	63,843	0.017729
Te Whanganui/Port Underwood	12,406	0.006574



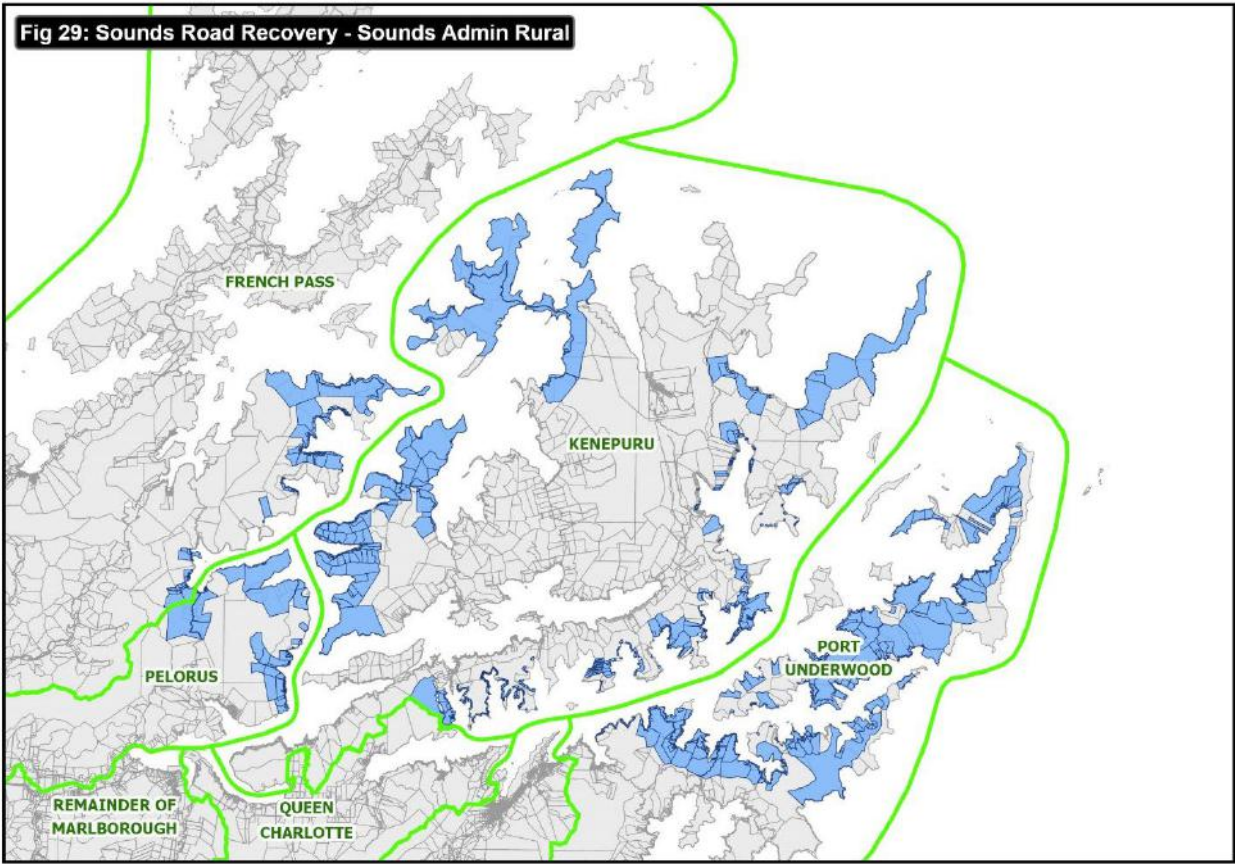
Sounds Road Recovery – Sounds Admin Rural

\$13,063

This is charged to all properties in the Sounds Admin Rural area and is assessed on a land value basis. It is charged on properties in the areas as shown on figure 29.

Overall this charge will increase by \$6,463.

Per calculation	Cents in the \$
Land value	0.002075



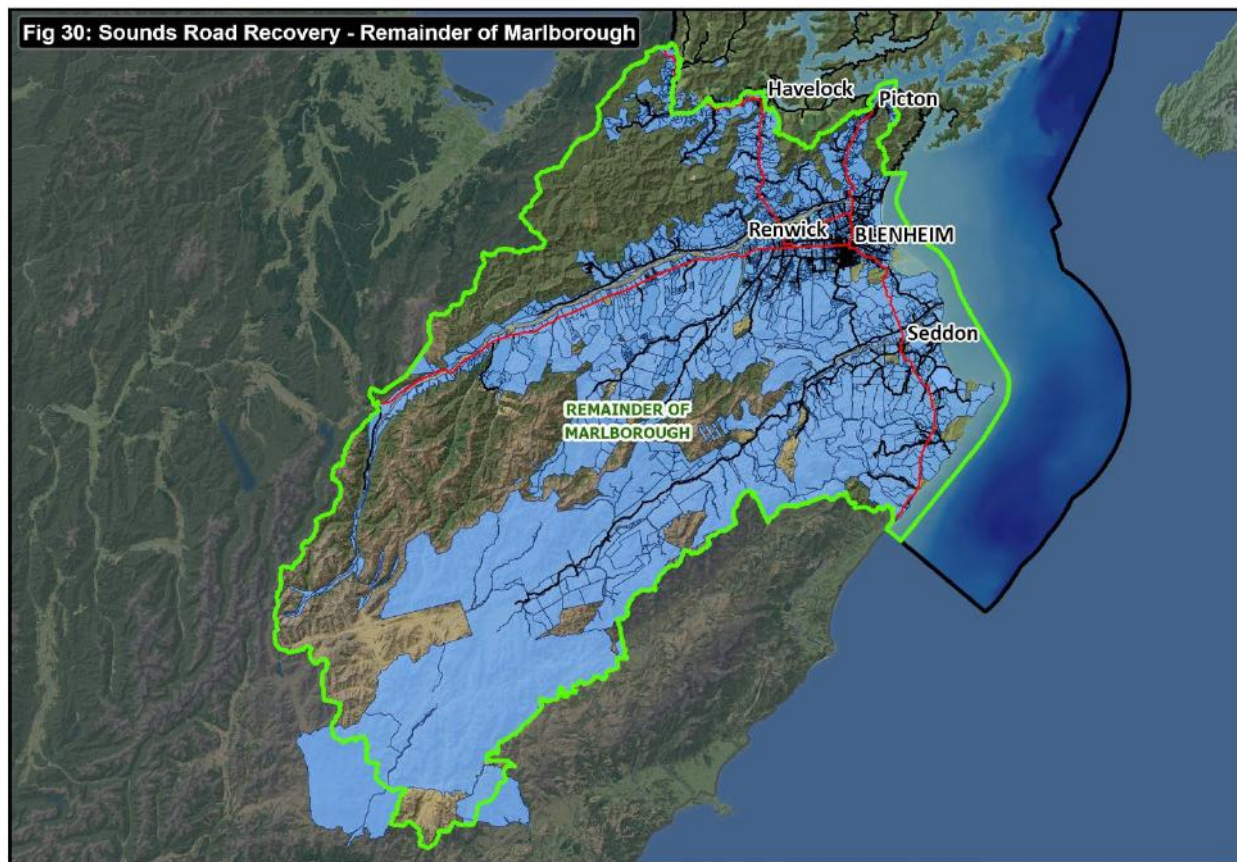
Sounds Road Recovery – Remainder of Marlborough

\$407,048

This targeted rate is charged to all Marlborough ratepayers excluding the rate payers who are charged the other Sounds roads recovery rates (see figure 30).

Overall this charge will increase by \$201,396.

Per calculation	Rate in the \$
Per SUIP	\$17.04



Energy Efficiency Rates

\$637,163

These voluntary targeted rates repay the amount of energy efficiency funding supplied (including interest and fees) for energy efficiency solutions added to residential homes. It is payable by residential ratepayers who have had assistance from Council's energy efficiency funding service.

Funding is offered for:

- insulation;
- clean home heating (heat pumps, wood or pellet fires);
- solar water heating;
- solar power.

The rate is payable for nine years. The interest rate for the current year is 5.0%.

The rate is calculated as a percentage of the total amount to be repaid as follows:

First year rated	Final rating year	Percentage paid this year
2017-18	2025-26	15.935821
2018-19	2026-27	15.870360
2019-20	2027-28	15.838568
2020-21	2028-29	15.807499
2021-22	2029-30	15.843028
2022-23	2030-31	15.912110
2023-24	2031-32	15.980332
2024-25	2032-33	15.979658
2025-26	2033-34	15.946051

Residential Pool Inspections Charge

\$174,685

This targeted rate funds the costs of carrying out residential pool inspections under the Building (Pools) Amendment Act 2016. It is charged on every SUIP with a residential pool.

Overall this charge will increase by \$46,948.

Per calculation	Rate in the \$
Per SUIP	115.00

Tourism Charges

\$256,450

This targeted rate is collected on behalf of Destination Marlborough to promote Marlborough as a tourist destination. It is charged as a fixed amount per SUIP where the ratepayer is engaged in tourism activities as follows:

Activity	Rating category	Charge per rating unit
Properties that are advertised for short term rental accommodation	Residential/Rural	\$274
Short term rental accommodation <30 people	Commercial	\$274
Short term rental accommodation >30 people	Commercial	\$419
Tourism activities (not included in above)	Commercial	\$304

Where a ratepayer operates in two or more of the groups above from the same rating unit, only the highest applicable group charge will be assessed.

Landscape Charges

\$0

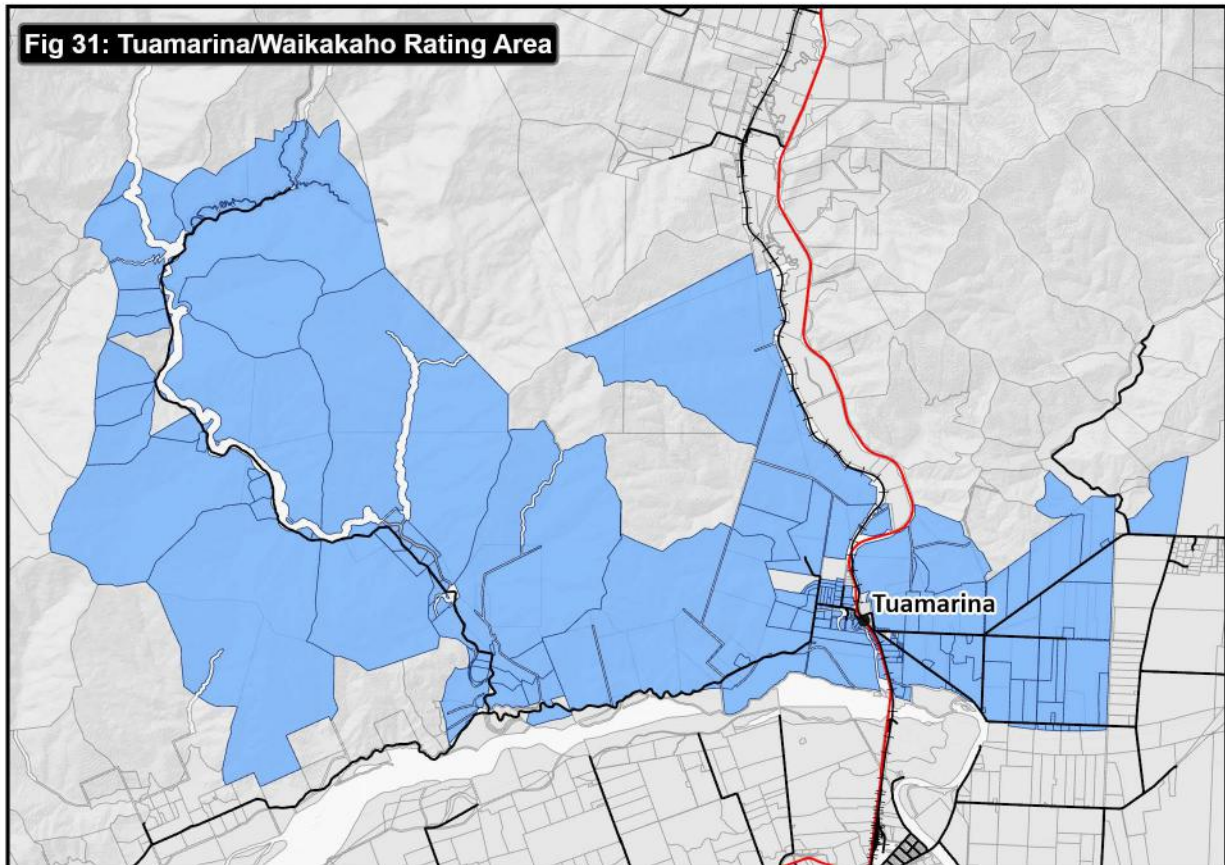
This charge has been discontinued.

Tuamarina/Waikakaho Hall Charge

\$2,914

This charge pays for the upkeep of the Tuamarina/Waikakaho Hall. It is payable by ratepayers in the Tuamarina/Waikakaho special rating area.

Overall this charge will remain the same as last year.



Per calculation

Per rating unit

Rate in the \$

18.45

Residential Rates Postponement Scheme

To cover costs for this scheme, the following fees and charges are set for the 2025-26 rating year. All fees and charges will be added to the approved applicant's rate account as either a one-off fee or an annual charge, where applicable.

Initial charges	Fees and charges
Application fee	\$50.00
Contribution to the decision facilitation process	\$300.00
Annual charges	
Administration fee	\$50.00
Interest rate	
2025-2026	5.0%

Instalments

The above rates and charges are for the period 1 July 2025 to 30 June 2026 and will become due and payable by four instalments as follows:

Instalment	Last date for payment before penalty is added
One	11 September 2025
Two	11 December 2025
Three	11 March 2026
Four	11 June 2026

Each instalment is one quarter of the annual rates for the current year.

Charges for Metered Water

Meter reading date between	Due Date	Last date for payment before penalty is added
1 July 2025 – 30 September 2025	20 October 2025	30 November 2025
1 October 2025 – 31 December 2025	20 January 2026	28 February 2026
1 January 2026 – 31 March 2026	20 April 2026	30 May 2026
1 April 2026 – 30 June 2026	20 July 2026	31 August 2026

Penalty Provisions (additional charges on unpaid rates)

A penalty, equivalent in amount to 10% of the instalment amount remaining unpaid at the close of day on the “Last Date for Payment”, shall on the next day be added to that amount of unpaid rates.

A further penalty of 10% will be added to all rates and charges from previous years that remain unpaid on 30 June 2026.

All payments are allocated to the oldest debt first so if the instalment is not paid in full by the date shown a 10% penalty is added to any amount of the instalment still outstanding. All penalty charges are exempt from GST.

Penalty Provisions (unpaid metered water)

A penalty, equivalent in amount to 10% of the metered water amount remaining unpaid at the close of day on the ‘last date for payment’ shall, on the next day, be added to that amount which remains unpaid.

General Revenue Sources

There are some revenue sources which are not directly linked to an activity but are utilised by Council to assist in funding a number of Council activities either directly or indirectly. These include:

Dividends and Interest from Investments

\$15,263,379

This total amount is made up of:

- internal loans interest \$9,113,696
- interest on General Funds \$5,100
- interest on Investments \$1,655,583
- dividends \$3,211,000

These are used as follows:

- funding specified reserves for particular purposes or events (e.g. Emergency Events Reserve)
- used to subsidise general type rates and charges by way of general revenue allocation
- used to fund interest and funding costs on external borrowings.

Petroleum Tax

\$582,000

These funds are used to subsidise general type rates and charges by way of general revenue allocation.

Contributions Received from Development and Subdivision

\$4,638,302

These are applied towards the cost of infrastructure related to the development and community facilities.

Carbon Credit Sales

\$1,500,000

These funds are used to decrease the impact of the rates rise for the 2025-26 year.

Forestry Income

\$0

It is expected that no forestry income will be received this year.



Geographic Areas

The geographic areas can generally be described as follows:

Blenheim Area (BM) (Fig 3)

Borough Council together with those properties within a 1.5 km radius of that area which have a zoning of Residential or Industrial in the Wairau/Awatere Resource Management Plan (eg: includes, Burleigh, Hammerichs Road, Riverlands and Waipuna Street); as well as any properties that are connected to (or are able to be connected to) either the Blenheim Water or Blenheim Group Sewerage Schemes, but excluding properties in the Renwick, Spring Creek and Grovetown Sewerage Rating Areas; and residential/rural properties and properties in the Riverlands Industrial Estate and Cloudy Bay Business Park that have an area of greater than one hectare.

Also included in the Blenheim area are a number of properties where it was an express condition of subdivisional resource consent.

Properties in growth areas zoned Urban Residential 2 Greenfields will be excluded from the Blenheim Area until development has occurred or a subdivision title has been granted.

Other land rezoned Urban Residential 2 or 3 as a result of the Proposed Marlborough Environment Plan will be similarly excluded from the Blenheim Area until granting of subdivision title.

Blenheim Vicinity Area (BV) (Fig 2)

All of that area encompassed within the following general description, but excluding the Blenheim areas described above:

From just north of the Rarangi Settlement following around the foothills in a south-westerly direction; taking in the Tuamarina Settlement; to the south bank of the Wairau River and then up the Wairau south bank to the Waihopai River; up the east bank of the Waihopai River to just north of Omaka Downs; and then generally following the base of the foothills; around to include the Taylors Pass in a south easterly direction as far as the Branch River; following the boundaries of properties on the south east side of the Taylor River; then around the base of the foothills to include land between SH 1 and both sides of Redwood Pass Road to and including 393 Redwood Pass Road; then to the coast on the south of the Vernon Lagoons.

Picton Area (PN) (Fig 4)

All of that area encompassed by the former Picton Borough Council; together with the area of those properties serviced by the Picton Water or Sewerage Schemes (excluding those properties listed in the schedule below).

Schedule

Pt Lot 1 DP 6881, Pt DP 467 Waitohi Valley Blk XI Linkwater SD, Lot 1 DP 303616 Lot 1 DP 8240, Pt Sec 41 District of Waitohi, Lot 2 DP 3716, Lot 1 DP 3716, Lot 1 DP 9175, Lot 2 DP 9175, Lot 1 DP 10989, Lot 2 DP 10989, Lots 1 2 DP 1353 Lot 1 DP 1148 Pt Sec 37 Waitohi Reg Dist, Lots 2 5 DP 3183, Pt Sec 103 Waitohi Valley District Blk XV Linkwater SD, Lot 1 DP 402932 Lot 1 DP 5595 Lot 2 DP 5660 Sec 38 Pt Sec 37 Waitohi Dist, Lot 1 DP 9268, Pt Lot 1 DP 7160 , Lot 1 DP 12294, Lot 2 DP 10225 Lot 1 DP 10476, Lot 1 DP 10882, Lot 2 DP 434941 Pt DP 747 Pt Sec 25 Wairau Dist Pt Lots 1-3 DP 693 Pt Sec 12 Pt Sec 13 Blk XV Linkwater SD, Secs 105 106 Pts Sec 36 104 Waitohi Valley Dist, Lot 1 DP 6397, Lots 1 2 DP 303945, Lots 3 4 DP 303945 Sec 129 Pt 159 Picton Subn Sec 18 Blk XV Linkwater SD, Lot 1 DP 302741, Lot 1 DP 10871, Lot 1 DP 6129, Lot 1 DP 759 Lot 2 Pt Lot 1 DP 1594, Pt Sec 63-65 Picton Subn. Lots 1-9 12 DP 1086, Sec 1 SO 429571 Lot 10 DP 1086, Lot 11 DP 1086, Lot 13 DP 1086, Lot 14 DP 1086, Lot 2 DP 3080, Sec 1 SO 416848 Lot 1 DP 3080, Sec 2 SO 416848 Lot 16 DP 1086, Lot 18 DP 1086, Pt Waikawa 2C2, Lot 4 DP 11736, Lot 1 DP 335692, Lot 2 DP 344933, Lot 3 DP 11736, Lot 1 DP 11736, Lot 1 DP 344933, Lot 2 DP 404985, Lot 1 DP 424360, Lot 2 DP 424360, Lot 3 DP 424360, Lot 4 DP 424360, Lot 5 DP 424360, Waikawa 3B Blk XII Linkwater SD Blk XI Arapawa SD, Lot 1 DP 9994, Lot 1 DP 10354, Waikawa Sec A2 Waikawa West Blk XII Linkwater SD Blk XI Arapawa SD, Waikawa Sec 4B2 Waikawa West Blk XII Linkwater SD Blk XI Arapawa SD, Lot 2 DP 7961 Pts Sec 10 & Pt Sec 11 Waitohi Dist Pts Sec 100 Waitohi Dist, lot 3 DP 8884.

Also included in the Picton area are a number of properties where it was an express condition of subdivisional resource consent.

Picton Vicinity Area (PV) (Fig 4)

All of that area from the western point of Ngakuta Bay to the former Picton Borough boundary; plus all of that area from the eastern point of Waikawa Bay to Whatamango Bay; plus a corridor area from the southern boundary of the former Picton Borough to Speeds Road; excluding properties serviced by the Picton Water or Sewerage Schemes, but including the properties listed in the Schedule above.

General Rural Area (GR) (Fig 1)

All of that area administered by the former Marlborough County and excluding that part of the former County's area which has been included in either the Blenheim, Blenheim Vicinity, Picton, Picton Vicinity or Sounds Admin Rural areas.

Sounds Admin Rural (AR) (Fig 5)

All of that area with basically sea access only, which was subject to the former Marlborough County Council Empowering Act 1965.

INDICATIVE IMPACT ON BENCHMARK PROPERTIES

Council uses Benchmark Properties in different geographic areas to illustrate the effect of its rating proposals. The rating effect on individual properties varies because movements in general-type rates do not impact uniformly on Council's geographic rating areas and movements in targeted separate rates (such as Sewerage and Water) affect only properties in those rating areas.

Benchmark Property	Land Value	Capital Value	2024-25 Actual Rate Levy	2025-26 Final Plan Rate Levy	Total \$ Rate Mov	Total % Rate Mov
01-Blenheim Residential	425,000	820,000	3,984	4,370	386	9.68%
02-Blenheim Residential	390,000	570,000	3,815	4,185	370	9.69%
03-Blenheim Residential	400,000	750,000	3,710	4,071	361	9.73%
04-Blenheim Residential	420,000	940,000	4,140	4,543	403	9.74%
05-Blenheim Residential	395,000	750,000	3,858	4,236	378	9.79%
06-Blenheim Vacant Section	375,000	375,000	3,009	3,276	267	8.88%
07-Blenheim Commercial	175,000	710,000	4,322	4,742	420	9.71%
08-Blenheim Commercial	550,000	1,860,000	8,000	8,638	638	7.97%
09-Picton Residential	320,000	710,000	3,798	4,220	421	11.09%
10-Picton Residential	420,000	670,000	4,191	4,633	443	10.57%
11-Picton Vacant Section	270,000	270,000	2,815	3,109	294	10.45%
12-Picton Commercial	460,000	500,000	5,443	5,825	383	7.03%
13-Picton Motels (19 units)	900,000	1,800,000	8,684	9,214	530	6.10%
14-Blenheim Vicinity	2,340,000	3,830,000	8,802	9,542	741	8.41%
15-Blenheim Vicinity	2,120,000	3,450,000	7,563	8,219	656	8.68%
16-Blenheim Vicinity	18,150,000	25,610,000	49,484	53,769	4,286	8.66%
17-Blenheim Vicinity	3,810,000	6,290,000	12,944	14,041	1,097	8.48%
18-Blenheim Vicinity	17,300,000	24,910,000	50,350	54,749	4,399	8.74%
19-Renwick Residential	400,000	640,000	3,467	3,822	354	10.22%
20-Renwick Residential	390,000	540,000	3,513	3,815	302	8.60%
21-Spring Creek Residential	300,000	590,000	2,694	2,939	246	9.12%
22-Grovetown Residential ¹	410,000	530,000	2,924	3,179	255	8.71%
23-Grovetown Residential ²	480,000	800,000	4,082	4,368	286	7.01%
24-Rarangi Residential	620,000	1,650,000	2,539	2,739	200	7.88%
25-Picton Vicinity	3,720,000	4,110,000	8,095	8,797	703	8.68%
26-Ngakuta Bay - bach	600,000	1,000,000	2,096	2,291	195	9.28%
27-General Rural - French Pass	2,710,000	2,920,000	6,533	7,091	558	8.54%
28-General Rural - Manaroa	4,350,000	5,680,000	11,161	12,366	1,204	10.79%
29-General Rural - Opouri Valley	3,340,000	4,160,000	7,759	8,430	671	8.65%
30-General Rural - on Awatere Water	6,510,000	7,160,000	15,391	16,565	1,174	7.63%
31-Havelock Residential	350,000	730,000	2,970	3,284	314	10.57%
32-Seddon Residential	195,000	520,000	2,711	3,011	300	11.07%
33-Wairau Valley Township Residential	240,000	265,000	1,256	1,372	116	9.22%
34-Sounds Admin Rural - farm	5,171,000	6,291,000	7,135	7,707	572	8.01%
35-Sounds Admin Rural - bach	400,000	560,000	1,032	1,128	95	9.23%
36-Sounds Admin Rural - bach	480,000	810,000	1,120	1,223	102	9.12%

¹ This property opted to make a lump sum payment for the Grovetown sewerage scheme.

² This property opted to pay the Grovetown sewerage loan rate which will continue until 2039, in lieu of the lump sum payment

Etahi atu Kōrero Appendices



COUNCIL COMMITTEES AND MEMBERS

For this term of Council, the following Committee structure (and membership) was put into place on 27 October 2022 and amended on 9 May 2025. It has three standing committees, a joint committee with Kaikoura District Council, three statutory committees and thirteen sub-committees. Pursuant to Section 41(a)(5) of the Local Government Act 2002 the Mayor is a member of each Committee of Council.

Assets & Services Committee

This Committee is responsible for all infrastructure including roads; road safety (including walking and cycling strategies); parking; sewerage; water; stormwater; rivers and drainage; waste management (including recycling); reserves; halls; cemeteries; public conveniences; and civil defence and emergency management.

Clr Brian Dawson – Chairperson

Clr Scott Adams - Deputy
Clr David Croad
Clr Deborah Dalliessi
Clr Matt Flight
Clr Jonathan Rosene
Mayor Nadine Taylor
Iwi representative (Dawn McConnell)

Civil Defence Emergency Management Group (Statutory Committee)

The delegation to act as this Group (formed in accordance with the Civil Defence and Emergency Management Act 2002) is given to the Assets and Services Committee. The

Assets and Services Committee (acting as the Group) is responsible for overseeing the development, maintenance, monitoring and evaluation, and implementation of the Group Plan required by section 17(1)(i) of the Civil Defence and Emergency Management Act 2002.

Clr Brian Dawson – Chairperson

Clr Scott Adams - Deputy
Clr David Croad
Clr Deborah Dalliessi
Clr Matt Flight
Clr Jonathan Rosene
Mayor Nadine Taylor
Iwi representative (Dawn McConnell)

Regional Transport Committee (Statutory Committee)

This Committee prepares for approval by Council the Regional Land Transport Plan [the Plan], or any variations to the Plan and provides Council with any advice and assistance in relation to its transport responsibilities. The Committee must adopt a policy that determines significance in respect

of variations made to the Plan (under s18D of the Land Transport Management Act 2003 [the Act]) and the activities that are included in the Plan (under s16 of the Act). Membership of the Committee (refer s105 of the Act) is limited to four persons representing Council; and one person representing the New Zealand Transport Agency.

Clr Scott Adams – Chairperson

Clr David Croad
Clr Brian Dawson
Clr Matt Flight
New Zealand Transport Agency
representative (Emma Speight)

Road Naming Sub-Committee

The focus of this Sub-Committee is the naming of Marlborough's roads.

Clr Deborah Dalliessi – Chairperson

Clr Brian Dawson
Clr Matt Flight
Clr Iwi Representative (Dawn McConnell)

Economic, Finance & Community Committee

This Committee is responsible for the implementation of Growing Marlborough and 'Smart and Connected' Economic Development Strategies; CBD and Small Township Revitalisation programmes; Destination Marlborough; Picton Forum; Sounds Advisory Group; Long Term Plan; Annual Plan; Annual Report; audit issues; Council subsidiaries; risk management; community and social issues; youth, elderly and access issues; culture and heritage; social policies (ie; gaming, local alcohol and psychoactive substances policies); grants and donations; sister cities; libraries; customer services; democratic process; general administration; health and safety; and property management.

Clr David Croad – Chairperson

Clr Scott Adams – Deputy
Clr Sally Arbuckle
Clr Allanah Burgess
Clr Deborah Dalliessi
Clr Brian Dawson
Clr Barbara Faulls
Clr Matt Flight
Clr Gerald Hope
Clr Raylene Innes
Clr Ben Minehan

Clr Jonathan Rosene
Clr Thelma Sowman
Mayor Nadine Taylor
Iwi representative (RaNae Niven)

Audit and Risk Sub-Committee

The focus of this Sub-Committee is to oversee the audit of Council's Annual Report and Annual/Long Term Plan and consider and report findings.

Ian Marshall CA (Independent External Member) – Chairperson

Mayor Nadine Taylor
Clr Scott Adams
Clr David Croad
Clr Brian Dawson
Clr Gerald Hope

CBD & Parking Sub-Committee

The focus of this Sub-Committee is issues related to Blenheim CBD and parking in Marlborough.

Mayor Nadine Taylor (Chairperson)

Clr David Croad
Clr Deborah Dalliessi
Clr Brian Dawson
Clr Thelma Sowman

Commercial Events Fund Sub-Committee

This Sub-Committee evaluates and approves the funding applications for the Commercial Events Fund.

Clr Raylene Innes – Chairperson

Clr Deborah Dalliessi
Clr Brian Dawson
Clr Barbara Faulls
Clr Matt Flight

Conduct Review Committee

This Committee is established per the Code of Conduct. The Committee manages compliance with the Code of Conduct and with any statutory obligations.

Independent Member (Chairperson) – to be appointed

Mayor Nadine Taylor
Clr David Croad
Clr Gerald Hope
Clr Thelma Sowman

District Licensing Committee (Statutory Committee)

This Committee considers and determines applications, pursuant to the Sale and Supply of Alcohol Act 2012 [the Act], for: licences and manager's certificates; renewals of licences and manager's certificates; temporary authorities to carry on the sale and supply of alcohol in accordance with s136 of the Act; the variation, suspension, or cancellation of special licences; the variation of licences (other than special licences) unless the application is brought under s280 of the Act; with the leave of the chairperson for the licensing authority, to refer applications to the licensing authority; and conduct inquiries and to make reports as may be required of it by the licensing authority under s175 of the Act. This Committee is also responsible for hearing and deciding on applications to Council's Gambling Venue Policy pursuant to the Gambling Act 2003.

John Leggett (Independent Commissioner) – Chairperson

Two members appointed by the Independent Commissioner from the following:

Mayor Nadine Taylor – Deputy Chair
Clr Hamish Beard
Clr David Croad
Clr Barbara Faulls
Clr Raylene Innes

Grants Sub-Committee

This Sub-Committee carries out Council's partnership with Creative New Zealand and SPARC (Sport and Recreation New Zealand) to ensure local arts funding and rural travel funding are available to the Marlborough area. The Sub-Committee has delegated authority for the allocation of funds under both schemes. In addition the Sub-Committee has delegated authority for consideration of Marlborough District Council Community Grants with recommendations being made to Council for consideration.

Clr Thelma Sowman – Chairperson

Clr Sally Arbuckle
Clr Allanah Burgess
Sports Trust appointee (Karen Hartshorne)
Arts Sector appointee (Denyse Healy)
Community representatives (Graeme Haymes, Sally Wadworth, Sam Smith

and Jane Buckman).
Iwi representatives (2)

Housing for Seniors Sub-Committee

The focus of this Sub-Committee is Council's Housing for Seniors portfolio.

Clr David Croad – Chairperson

Clr Deborah Dalliessi
Clr Brian Dawson
Clr Matt Flight
Clr Raylene Innes
Community representative – Brian Ross

LTP Working Group

The focus of this Working Group is the 2024-2034 Long Term Plan.

Clr David Croad – Chairperson

Clr Scott Adams
Clr Deborah Dalliessi
Clr Brian Dawson
Clr Barbara Faulls
Clr Gerald Hope
Clr Raylene Innes
Mayor Nadine Taylor

Mānawatia Te Kahui o Matariki Fund Committee

Clr Allanah Burgess – Chairperson
Clr Deborah Dalliessi

Marlborough Regional Forestry (Joint Committee)

Council owns 88.62% of the forestry estate and Kaikōura District Council owns the remaining 11.38%. The primary aim of production forest management is to create a resource that will maximise utilisation and provide the best financial return from the predominantly radiata pine forests.

Clr Gerald Hope – Chairperson

Clr Scott Adams
Kaikōura District Council representative
Forestry representative (Megan McKendry)

Sister City Sub-Committee

This Sub-Committee manages Council's Sister City activities and strives to involve greater community participation and sponsorship in the programme.

Clr Sally Arbuckle – Chairperson

Clr Deborah Dalliessi
Clr Jonathan Rosene
Community representatives (5+)

Council has two sister cities, Tendo and Otari in Japan, and a sister region with Ningxia in China.

Small Townships Programme Sub-Committee

This Sub-Committee has delegated authority to develop criteria to assess project prioritisation using the Smart and Connected framework; approve all Small Township Fund projects; and monitor implementation of all Small Township Fund projects.

Clr Barbara Faulls – Chairperson

Clr Scott Adams
Clr Sally Arbuckle
Clr Ben Minehan

Youth Sub-Committee

This focus of this Sub-Committee is issues related to youth in the community.

Mayor Nadine Taylor – Chairperson

Clr Allanah Burgess
Clr Jonathan Rosene

Environment & Planning Committee

This Committee is responsible for environmental science and monitoring; monitoring of consents; enforcement and prosecution policies; biosecurity; animal control; building control; resource consent processing; dangerous goods; fencing of swimming pools; food and health monitoring; harbour management; and the Marlborough Environment Plan.

Clr Gerald Hope – Chairperson

Clr Barbara Faulls – Deputy
Clr Sally Arbuckle
Clr Allanah Burgess
Clr Raylene Innes
Clr Ben Minehan
Clr Thelma Sowman
Mayor Nadine Taylor
Rural representative (Simon Harvey)
Iwi representative (vacancy to be filled)

Animal Control Sub-Committee

This Sub-Committee has responsibility for animal control including administration and

dealing with any right of objection to Council in terms of the Dog Control Act 1996.

Clr Barbara Faulls – Chairperson

Clr Ben Minehan
Clr Thelma Sowman

Climate Change Sub-Committee

The focus of this Sub-Committee is issues related to climate change.

Clr Gerald Hope – Chairperson

Clr Allanah Burgess
Clr Raylene Innes

Hearing Sub-Committee

This Committee makes decisions on applications for resource consents (each consent is heard by a committee made up of a chairperson and two members).

Clr Barbara Faulls – Chairperson

Clr Sally Arbuckle
Clr Allanah Burgess
Clr Raylene Innes
Clr Ben Minehan
Clr Thelma Sowman

Working for Nature Grants Sub-Committee

This Sub-Committee allocates Working for Nature Grants.

Clr Ben Minehan – Chairperson

Clr Allanah Burgess
Clr Gerald Hope

Appointment of Councillors and Staff to Subsidiaries

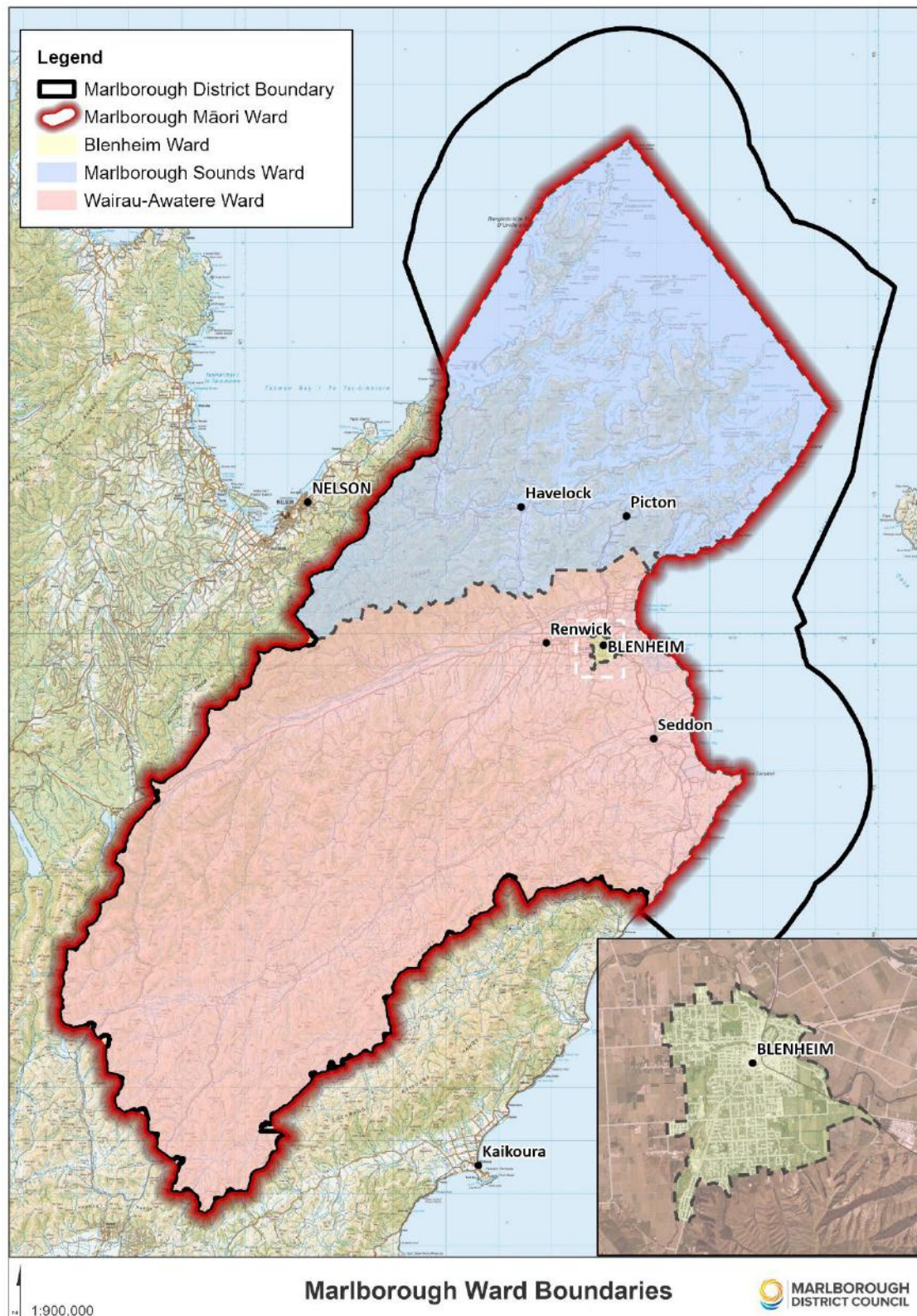
MDC Holdings Limited and Marlborough Airport Limited

Mayor Nadine Taylor – Director
Chief Executive – John Boswell – Director
Chair of Economic, Finance and Community Committee – Clr David Croad – Director

Port Marlborough NZ Limited

Chief Financial Officer – Geoff Blake – Director

WARD BOUNDARIES





MDC DIRECTORY

Contact Details

PO Box 443, Blenheim 7240

Telephone: (03) 520 7400

Email: mdc@marlborough.govt.nz

Web: www.marlborough.govt.nz

Addresses

District Administration Building

15 Seymour Street, Blenheim 7201

Picton Service Delivery Centre (includes Library)

2 Dublin Street, Picton 7220

Harbours

Mariner's Mall, Picton

Marlborough Library

15 High Street, Blenheim

Marlborough Emergency Management

4 Wither Road, Blenheim

Works and Operations Depot

Wither Road, Blenheim

Reserves Depot

Pollard Park, Blenheim

Bankers

Bank of New Zealand, Blenheim

Westpac, Blenheim

Auditor

Julian Tan, Audit New Zealand, Wellington on behalf of the Auditor General

General Statistics

Population
(Census count June 2018) 48,700

Inter-Census Population Movement (+) 5.2%

District Area 17,517 square kilometres

as at 30 June 2024

Rateable Land Value \$18,730,249,075

Rateable Capital Value \$32,991,408,675

Number of Rate Assessments 27,309

as at 30 June 2023

Rateable Land Value \$11, 658,635,850

Rateable Capital Value \$23, 518,294,760

Number of Rate Assessments 27,193

Forecast Number of Total Rateable Properties

Forecast growth in the number of rateable properties has been based on the projection of 170 units per annum in the Development Contributions Policy.

GLOSSARY OF TERMS

Accruals

Expenses incurred during the current year for which invoices have not yet been processed.

Activity

A good or service provided by, or on behalf of, a local authority or a Council-controlled organisation eg: water supply, transport networks.

Allotment

Has the meaning given to it in S218(2) of the Resource Management Act 1991.

Allotment Area

Is the total land area of an allotment.

AP 2025-26

The revised budget for the 2025-26 year.

Applicant

Is the person/persons that apply for resource consent, building consent or service connection.

Asset Management Plan

Council documents outlining how each main asset class will be managed, upgraded and expanded as required.

Asset Sales

Refers to the sale of MDC assets eg: cars, property.

Borrowings

The amount of external loans.

Capital Expenditure

The cost of capital works for network infrastructure, reserves and community infrastructure and other assets.

Catchment

The area served by a particular infrastructure investment.

Charge

These are referred to in the Local Government (Rating) Act 2002 as targeted rates and are calculated as a fixed amount per rating unit.

Commercial

Any activity involving commercial transactions, or providing commercial or administrative services, and includes, non-school activities, offices and banks; but excludes premises or activities involving industrial manufacture or production and retail trade.

Community Facilities

Reserves, network infrastructure, or community infrastructure for which development contributions may be required in accordance with S199 of the Local Government Act 2002.

Community Infrastructure

The following assets when owned, operated or controlled by a territorial authority:

- (a) Community centres or halls for the use of a local community or neighbourhood and the land on which they are or will be situated.
- (b) Play equipment that is located on a neighbourhood reserve.
- (c) Toilets for use by the public.

Community Outcomes

The outcomes that a local authority aims to achieve in meeting the current and future needs of communities for good quality local infrastructure, local public services and performance of regulatory functions.

CV

Capital value.

Departmental Management

Allocation of Departmental Manager costs to activities.

Development

- (a) Any subdivision, building (as defined in section 8 of the Building Act 2004), land use, or work that generates a demand for reserves, network infrastructure, or community infrastructure; but
- (b) Does not include the pipes or lines of a network utility operator.

Development Contribution

A contribution:

- (a) provided for in a development contributions policy included in the LTP of a territorial authority; and
- (b) calculated in accordance with the methodology; and comprising-
 - (i) money; or
 - (ii) land, including a reserve or esplanade reserve (other than in relation to a subdivision consent), but excluding Māori land within the meaning of Te Ture Whenua Māori Act 1993, unless that Act provides otherwise; or
 - (iii) both.

Development Contributions Policy

The policy on development contributions adopted under section 102(1).

District

The district of a territorial authority.

District Plan

The District Plan of Marlborough District Council.

District-Wide

Applies to every property in the district.

Equity

Represents the net worth of the MDC if all assets were sold for the values recorded and the liabilities were extinguished.

Financial Contributions

Has the same meaning as financial contributions in S108(9)(a)-(c) of the Resource Management Act 1991.

Financial Strategy

Council's Financial Strategy included in the LTP.

FY

Financial year.

General Revenues Applied

Share of revenues generated by Council as a whole as compared to a specific activity eg: interest and dividends.

Geographic Areas

The district is divided up into six geographic areas for the purpose of funding general works and services. The geographic areas are Blenheim, Blenheim Vicinity, Picton, Picton Vicinity, General Rural and Sounds Admin Rural.

Goods and Services Tax (GST)

Goods and services tax under the Goods and Services Tax Act 1985.

Greenfields Area

Are defined as those areas where building capacity exists on the perimeter of the city.

Gross Floor Area (GFA)

For the purposes of development contributions, the sum of the area of all floors of all buildings on any site measured from the exterior faces of the exterior walls, or from the centre lines of walls separating two abutting buildings but excluding:

- carparking;
- loading docks;
- vehicle access and manoeuvring areas/ramps;
- plant and equipment enclosures on the roof;
- service station canopies;
- pedestrian circulation space in an enclosed retail shopping centre;
- any foyer/Lobby or a primary means of access to an enclosed retail shopping centre, which is accessed directly from a public place.

Household Equivalent Unit (HEU)

An average residential dwelling occupied by a household of average size.

Impervious Surface Area

For the purpose of development contribution Impervious Surface Area (ISA) means the area of any site which is not capable of absorbing water and includes any area which:

- falls within the definition of coverage;
- is covered by decks;
- is occupied by swimming pools;
- is used for parking, manoeuvring or loading of motor vehicles;
- is paved with a continuous surface with a run-off coefficient of greater than 0.45.

Increase (Decrease) in Reserves

Increase in reserves are generally surpluses on operations. Decrease from reserves assist to fund capital expenditure.

Industrial

Means:

- (a) any premises used for any industrial or trade purposes; or
- (b) any premises used for the storage, transfer, treatment, or disposal of waste materials or for other waste-management purposes, or used for composting organic materials; or
- (c) any other premises from which containment is discharged in connection with any other industrial or trade process; or
- (d) any activity where people use materials and physical effort to:
 - extract or convert natural resources;
 - produce goods or energy from natural or converted resources;
 - repair goods;
 - store goods. (ensuing from an industrial process).

Infrastructural Assets

Fixed assets that are not generally regarded as tradable and which provide a continuing service to the community - such as reserves and parks, toilets, memorials, roads, bridges and wharves, water and sewerage schemes.

Infrastructure Strategy

Council's Strategy setting out the principal long term (30 years) infrastructure requirements of the District.

LGA

The Local Government Act 2002.

LIDAR

A remote sensing method to measure the land surface area.

Loans/Debt

The raising of internal loans for capital items, such as a sewerage or water scheme.

Local Authority

A regional council or territorial authority.

LTP

2024-34 Long Term Plan.

LV

Land value.

MEP

The Marlborough Environment Plan

Network Infrastructure

The provision of roads and other transport, water, wastewater, and stormwater collection and management.

Network Utility Operator

Has the meaning given to it by section 166 of the RMA.

Non-Residential Development

Any activity in a non-residentially zoned area, excluding rural areas, or where the predominant activity is not residential or rural.

Operational Assets

Tangible assets that are generally regarded as tradable, such as buildings and improvements, library books, office equipment, plant and machinery, land and forestry crops.

Other Revenue

Revenue specifically generated by the activity.

Overhead Allocation

The allocation of Customer Services, Office Services, Human Resources, General Management, Information Management Services and Corporate Finance net costs.

PMEP

The Proposed Marlborough Environment Plan

Prepayments

Amounts paid to creditors by the MDC in the current year that relate to future years.

Property Value

For rating purposes this refers to either the "land" or "capital" value of a property.

Public Debt

The amount of borrowed funds that the MDC owes to external parties.

Public Equity

Represents the net worth of the MDC if all assets were sold for the values recorded and the liabilities were extinguished.

Rate/Rates

The Local Government (Rating) Act 2002 defines Rate –

- (a) means a general rate, a targeted rate, or a uniform annual general charge that is set in accordance with subpart 2 of Part 1; and
- (b) includes a penalty added to a rate in accordance with section 58; but
- (c) does not include a lump sum contribution.

Residential Development

Any activity in a residentially zoned area or where the predominant activity is not non-residential or rural.

Resource Management Plan

The Wairau/Awatere Resource Management Plan and the Marlborough Sounds Resource Management Plan.

RMA

The Resource Management Act 1991.

Section Management

Allocation of Section Manager costs when they are responsible for more than one activity.

Service Catchment

The same as catchment.

Service Connection

A physical connection to a service provided by, or on behalf of, a territorial authority.

Statement of Cashflows

Describes the cash effect of transactions and is broken down into three components: operating, investing and financing activities.

Statement of Comprehensive Revenue and Expense

Can also be referred to as the Income Statement, Profit and Loss Statement, or the Operating Statement. It shows the financial results of various MDC activities at the end of each period as either a surplus or deficit. It does not include asset purchases or disposals.

Statement of Financial Position

Shows the assets, liability and equity at the end of each period. It can also be referred to as the Balance Sheet.

Subdivision

Has the same meaning as section 218 of the Resource Management Act 1991.

Subsidies

Amounts received from other agencies for the provision of services, eg: NZTA roading subsidies.

Third Party Funds

Funding or subsidy, either in full or in part, from a third party eg: subsidies for the roading network.

Transfer to/from Reserves and Capex transfer from Reserves

Transfers of funds to reserves are generally surpluses on operations. Transfers from reserves assist to fund projects/expenditure that meet the purpose of the reserve. Capex transfers from reserves assist to fund capital expenditure.

Unit of Demand

The measure of demand for community facilities.

User Charges

The charges levied for use of MDC services eg: building consent fees, health inspections.

Working Capital

This is the remainder left when the value of current liabilities is deducted from the value of current assets. It is a measure used to indicate the short-term solvency of an entity.