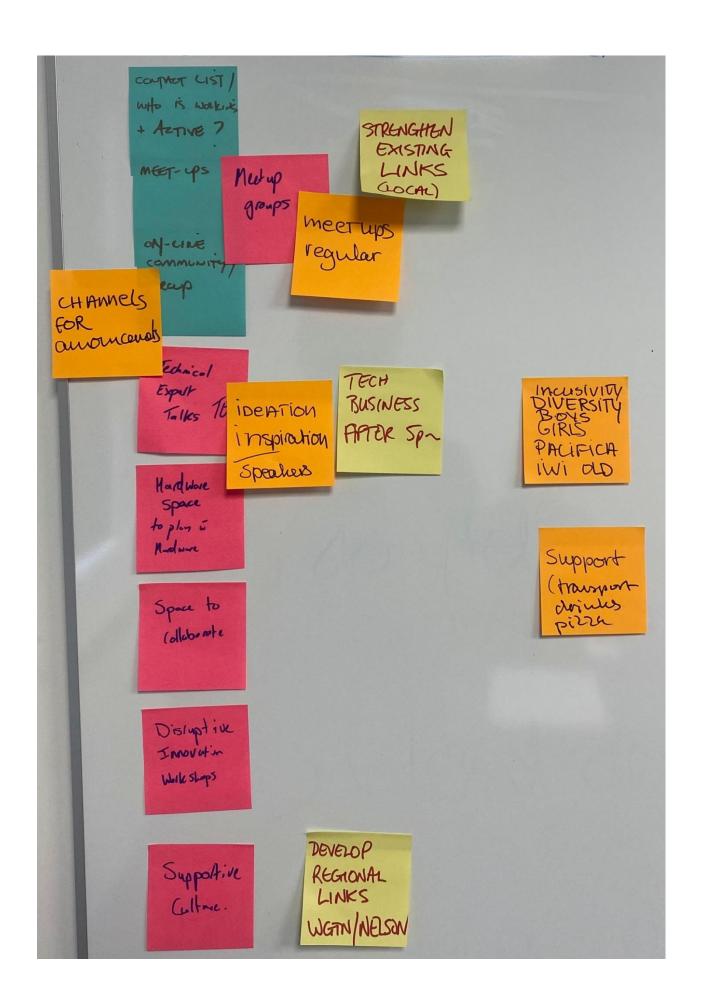
Building an Eco-system for Start-ups, Tech and Innovation

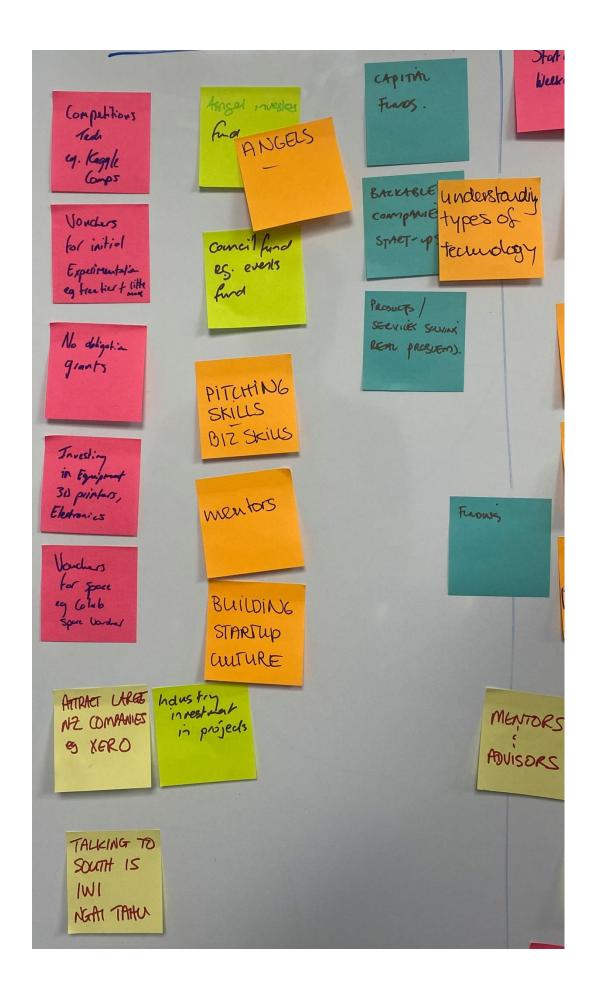


Community

long term	medium term	short term		
10 years	3 years	12 months		
			Meet-ups	
			Meet-up groups	
			Regular meet-ups	
			Support (transport, drinks, pizza)	
			Technical expert talks (e.g. TED talks)	
			Ideation / inspiration speakers	
			Tech Business After 5 (BA5) events	
			Disruptive innovation workshops	
			Contact list – who is working and active?	
			On-line community/group	
			Channels for announcements	
			Hardware space / place to test / play with hardware	
			Space to collaborate	
			Strengthen existing links (local)	
			Develop regional links – Wellington, Nelson, etc	
			Supportive culture	
			Inclusivity & diversity – boys, girls, pasifika, iwi, old	

Community (summary)

		total
In person me		4
Regular events and work		4
Online groups and co		3
Space to colla		2
Culture and inc		2

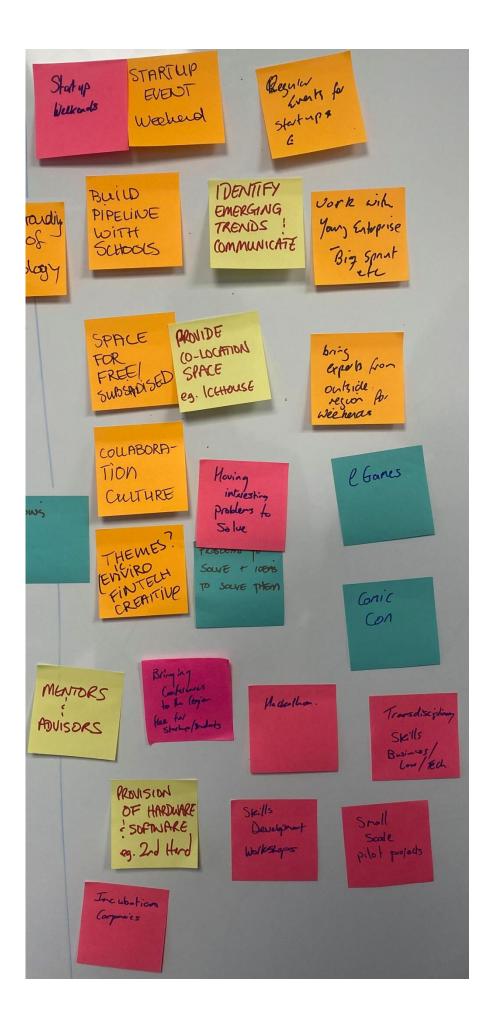


Investment

long term	medium term	short term		
10 years	3 years	12 months		
			Vouchers for initial experimentation e.g. free tier and little more?	
			No delegation grants	
			Vouchers for space e.g. Colab space voucher	
			Angel investment fund	
			Angels	
			MDC fund e.g. similar to events fund	
			Capital funds	
			Funding	
			Backable companies / start-ups	
			Products / services solving real-problems	
			Industry investment in projects	
			Attract large NZ companies e.g. Xero	
			Understanding types of technology	
			Investing in equipment – 3D printers, electronics	
			Tech competitions e.g. kaggle competitions	
			Talking to South Island iwi	
			Pitching skills / biz skills	
			Mentors	
			Building start-up culture	

Investment (summary)

total		
8		Investment funds / grants / vouchers
2		Existing companies with growth potential
2		Industry connections / engagement
2		Technology / hardware investment
5		Miscellaneous / other

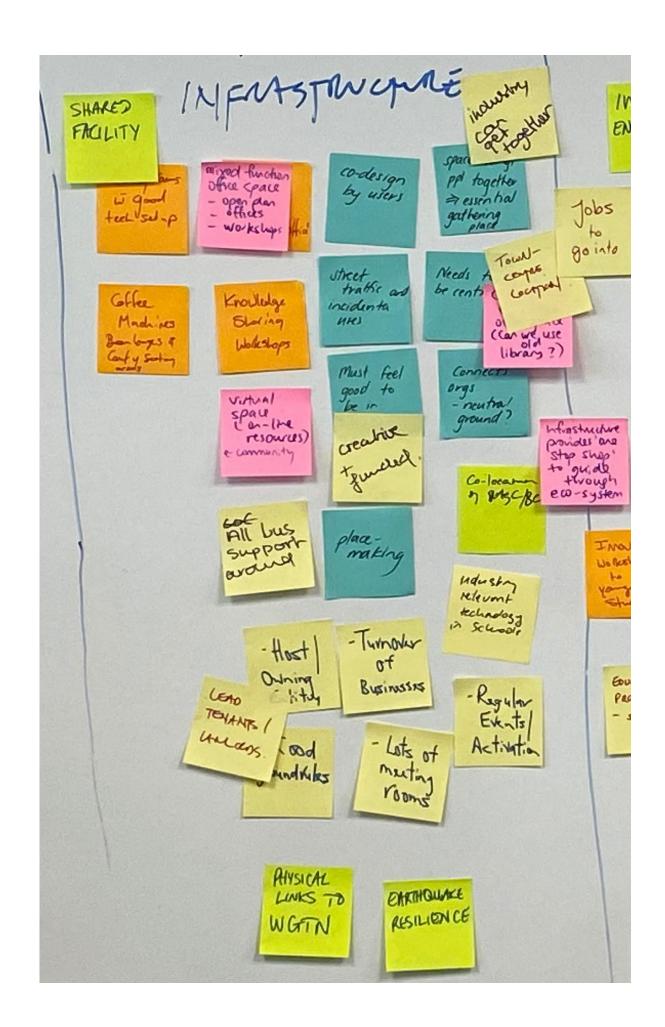


Start-ups

long term	medium term	short term		
10 years	3 years	12 months		
			Start-up weekends	
			Start-up event weekend	
			Regular events for start-ups	
			Work with young enterprise - big sprint, etc	
			Bring conferences to the region (free for start-ups / students)	
			Comic-con	
			Hackathon	
			Skills development workshops	
			Themes (e.g. environmental, fintech, creative)	
			Identify emerging trends / communicate	
			Having interesting problems to solve	
			Problems to solve and ideas to solve them	
			Space to work for free / subsidised	
			Provide co-location space e.g. Icehouse	
			Collaboration culture	
			Build pipeline with schools	
			Mentors and advisors	
			Provision of hardware and software (e.g. 2nd hand equipment)	
			Incubation companies	
			Bring experts from outside region for weekends	
			E-games	
			Transdisciplinary business / low / tech	
			Small-scale pilot projects	

Start-ups (summary)

		total
Start-up events and workshops		8
Themes, trends and ideas		4
Space to collaborate		3
Miscellaneous / other		8



Space / Infrastructure

long term	medium term	short term	
10 years	3 years	12 months	
			Meeting rooms with good tech set-up
			Coffee machines, bean-bags, comfy seating
			Mixed function office space – open-plan, offices, workshops
			Food and drinks
			Earthquake resilience
			Co-design by users
			Must feel good to be in
			Lots of meeting rooms
			Bike racks
			Good ground-rules
			Labs for incubation
			Quiet think space / loud collaboration space
			Shared facility
			Creative and funded
			Turnover of businesses
			Space where industry can get together
			Space brings people together – essential gathering place
			Connects organisations – neutral ground
			Infrastructure that provides one-stop shop to guide through eco-system
			Needs to be central
			Town-centre location
			Investigate old-library site / location
			Street traffic and incidental uses
			Co-location of schools – opportunities?
			Industry relevant technology in schools
			Host or owning identity
			Lead tenants and landlord
			Knowledge sharing workshops
			Regular events / activations
			Virtual space – online resources / e-community
			All bus support around
			Physical links to Wellington
			Place-making

Space / Infrastructure (summary)

total		
12		Design / facilities of the space
7		Purpose of the space
4		Location of the space
2		Linkages with schools
2		Commercial considerations / terms
2		Workshops, events and activations
4		Miscellaneous / other



Talent (pt.1)

long term	medium term	short term		
10	3	12		
years	years	months		
			Innovation workshops to younger students	
			Educational programmes in schools	
			Sector days in schools	
			PD for teachers in industry	
			Workshops for students	
			Talent development within schools	
			Open days for parents of students in industry	
			Coursework / appropriate exams for industry	
			Connections between R&D and schools	
			Involvement in lessons in class	
			Specialised training for enthusiastic young people	
			Industry heroes regularly in in front of schools	
			School co-location	
			Like attracts like	
			Ideas place – creating the image	
			Virtual tours to promote and attract remote talent	
			Stories / inviting guest talent	
			Attraction campaigns, lifestyle benefits	
			Attraction campaign / story-telling	
			Welcome to Marlborough package	
			Heroes	
			Angels actively involved	
			Pool of mentors	
			Mentoring pathway	
			Old heads / young heads	
			Mentors, guidance and proper framework to progress	
			lwi engagement	
			Mix of backgrounds	
			Immigrant community stories and heroes	
			All-comers – diverse and inclusive	
			Diversity and iwi	
			Culturally appropriate examples in industry	
			lwi / pasifika heroes	



Talent (pt.2)

long term 10 years	medium term 3 years	short term 12 months	
			Hunting hard and getting on the plane
			Incentives for business relocation
			Industries sharing tech development goals
			Stocktake of gaps – what is realistic
			Gather who we already have
			Talent Marlborough tour
			Meet-ups
			Inspiring speakers
			Friday night pizza and beer
			Connect to broader pool
			Remote network of talent
			Plan to have remote workers
			Apartment blocks / cheap accommodation
			Housing – cool, small tiny houses, etc – start-up houses
			Educational institutions to include tech offerings
			Hub such as the NMIT wine research centre
			Clearly linked to community needs
			More vibrancy
			Jobs to go into

Talent (summary)

total		
13		Connections, training and teaching in schools
7		Attraction campaigns and packages
6		Mentoring and heroes
7		Culture, diversity and inclusivity
3		Industry engagement
3		Stocktake of existing talent within region
3		In person meet-ups and events
3		Connecting with remote workers
2		Housing considerations
2		Tertiary education links
3		Miscellaneous / other



Storytelling

long term	medium term	short term	
10 years	3 years	12 months	
			Stories of successful returnees
			Story definition – what is the story
			PR stories about our tech companies in press
			History of innovation in Marlborough
			Current stories
			Current successes
			Success stories – who has been there and why
			Find the stories / case studies
			Like gets like, who does everyone know?
			Define / co-design 'a vison' for start-up and share with all stake-holders
			Social media message
			Media / magazines / channels
			Social media and magazines, e.g. Wild tomato
			Social media campaign
			Good pictures / copy. Have it done well
			Where is our best audience for the stories
			Make presentation and share slides
			Add to the website
			University magazines / channels
			Social media campaign
			Talent identification at young age
			Connect with schools
			Current pathways
			Gaps in pathway to start-up e.g. no university
			Innovation ambassador
			Who to tells the stories / Marlborough ambassadors
			Innovation ambassador e.g. Peter Beck
			The right social media guru / group
			Campaign similar to Queenstown
			Attraction campaign – attract business, tech and ideas
			Create a package for people to come over

Storytelling (summary)

total		
10		Communicating current success stories
10		Communication methods, channels and messages
4		Connections with schools
4		Ambassadors and people to deliver the message
3		Campaigns and packages



Housing

long term	medium term	short term	
10	3	12	
years	years	months	
			Openness to new typologies/solutions – townhouses, apartments, pre-fab
			CBD apartments
			Shared living
			Town centre living
			Apartment living
			Build 'tiny' cool houses
			Apartments, tiny-houses, townhouses
			Hotel / motel transformation
			When do we go up?
			Housing for film crews
			Smaller more affordable housing
			Alternative housing models – not 4 bed + 2 bath
			Development site assessment study
			Public-private partnerships – share-risk
			Where are the places to build the additional accommodation?
			Ask what newcomers want
			What does the market need (stocktake)
			MDC doing the right development
			Need to talk to developers about the opportunities this presents
			If left to the market you get \$1M homes
			Tiny house in vineyard competition
			Have an architectural competition
			Empty house workers competition
			Tiny house and beach competition
			Comes as part of the 'package' we put together
			Somewhere to stay initially
			Short-term options (3-6 month places)
			Surrounding natural environment – river, etc
			Green spaces, new parks, recreation areas
			Affordability
			De-couple land ownership from financial success / security
			Transport options – connecting housing to hubs
			Housing close to innovation – walkable
			Warmer and healthier existing homes
			Walthor and floatifier oxisting flottles

Housing (summary)

total		
12		New housing typologies
8		Development assessments and considerations
4		Architectural / design competitions
3		Short-term landing pads for those new to region
2		Green space and recreation areas
2		Affordability and financial considerations
2		Development locations and public transport
1		Existing home upgrades

Defining a 'Vision'



Vision 1.0

Biz-dojo style space
Creative, cool layout for workshops – mini TED talks
Clear channels from school through to industry
Deep connections with existing innovative industries – wine, aquaculture
Support, grants, donations, competitors, subsidies,
Cool townhouses / apartments closet to innovation centres
Classy lifestyle – wine, boomtown, moa 'success' stories?
Beautiful parks, rivers, natural surroundings, birds,
Solar powered transport connecting everything
Create a lightweight digital economy for Marlborough
Science and technology – Sir Paul Callaghan
Leading agritech to work with existing sectors
Marlborough, the innovation heart of NZ / top-of-the-south
Have an incubator for agri-tech at NMIT, BRI, MRC
Centre for technology for AI, robotics, creative-tech
Problem discovery workshops
Community of innovation
A place to think
All the building blocks for start-ups
Wellington but with lifestyle
The regional hub of innovation
Where innovation and lifestyle meet
The best combination of innovation opportunity and lifestyle
A welcoming place for entrepreneurs
The place to be where innovation happens
No.1 for tech start-ups in NZ in 3-5 years
Highest GDP / lowest carbon footprint region in NZ
Forest to fisheries, connected, driven to sustain, across landscape